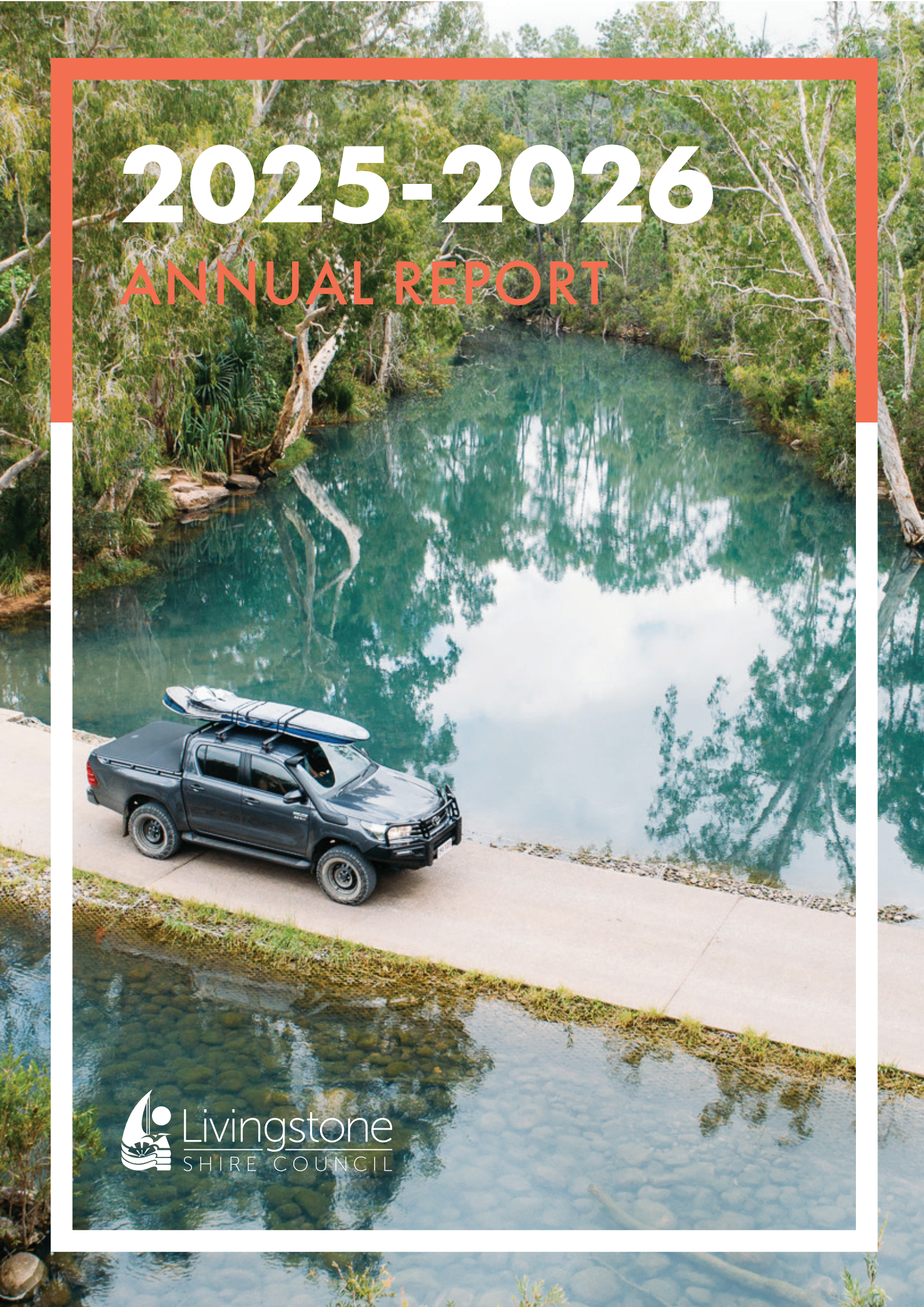
2025-2026

ANNUAL REPORT



Livingstone
SHIRE COUNCIL

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Council acknowledges and pays respect to the Darumbal, Woppaburra and Barada Kalbalbara Yetimarala people as Traditional Custodians of the land within Livingstone and recognise their continuing connection to land, waters and culture.

We pay our respects to Elders past, present and emerging.

MESSAGE FROM MAYOR



Progress Today, Promise for Tomorrow

Dear Residents and Stakeholders,

I am pleased to present Livingstone Shire Council's Annual Report for 2025-2026.

This year has been one of significant delivery, strategic planning, and investment in the future of our region. As one of Queensland's fastest-growing regional communities, Livingstone continues to experience increasing demand for housing, infrastructure, services, and investment. Council has remained focused on delivering practical outcomes for our community while maintaining a strong and responsible financial position.

In June 2025, Council adopted a forward-looking Budget designed to balance sustainable growth with financial discipline. The 2025-2026 Budget included an $89.7 million capital works program, a further $6.5 million reduction in debt, no new borrowings, and a modest operating deficit of $0.15 million. These outcomes reflected Council's ongoing commitment to prudent financial management while continuing to invest in the infrastructure and services needed to support our growing community.

Throughout the year, Council delivered a number of major projects that have improved liveability, strengthened essential infrastructure, and enhanced community facilities across the Shire. Key projects completed during 2025-2026 included the Brian Dorey OAM Capricorn Coast Aquatic Centre Upgrade, Emu Park Waste Transfer Station Upgrades, Emu Park Sewerage Treatment Plant Upgrade, Werribee Creek Bridge Replacement, Stage 1 Clayton Road Footpath Project, and the Great Keppel Island Wayfinding and Interpretative Signage Project. These projects are helping create safer, more connected, and more accessible communities for residents and visitors alike.

Council also made significant progress on major infrastructure projects that will support our region for decades to come. Works advanced on the Great Keppel Island Wastewater Treatment Plant, Taroomball Trunk Sewer Infrastructure Upgrade, Yeppoon Precinct Principal Cycle Network Project, Yeppoon Landfill Cell Extension, and Normanby Street Upgrade Stage 2, all of which are critical to supporting population growth, protecting the environment, and maintaining high-quality services across our region.

Importantly, 2025-2026 marked the commencement of several transformational projects. Construction began on Stage 1 of the East-West Connector, a landmark project expected to unlock future housing opportunities, improve connectivity, and support the long-term growth of the Capricorn Coast. Work also commenced on the Great Keppel Island Arrival Plaza, Vin E. Jones Drive Trunk Watermain Replacement Project, and Gateway Industry Park Stage 4, demonstrating Council's commitment to delivering the infrastructure needed to support a growing economy and community.

As our region continues to grow, Council has remained focused on planning for the future. During the year, Livingstone secured $25 million through the Queensland Government's Residential Activation Fund to support delivery of Stage 1 of the East-West Connector. This critical investment is expected to unlock approximately 1,500 future homes while improving connectivity and helping address housing supply challenges facing our region.

In September 2025, Council launched Blueprint Livingstone, a transformational initiative designed to drive catalyst projects, attract investment, create employment opportunities, and position Livingstone for long-term prosperity. Complementing this work, Council secured funding to undertake detailed housing, population, and land supply studies that will inform a new Housing Strategy and future Planning Scheme amendments. Together, these initiatives will help ensure that growth is carefully managed and supported by the infrastructure, services, and housing options our community needs.

Alongside our capital works program, Council progressed a range of strategic initiatives focused on improving service delivery, strengthening organisational capability, and planning for future growth. These included accessibility reviews, bushfire mitigation planning, workforce planning, service level reviews, and strategic planning initiatives to inform future Planning Scheme and Infrastructure Plan updates.

None of these achievements would have been possible without the dedication of our Councillors, staff, community organisations, volunteers, industry partners, and residents. On behalf of Council, I sincerely thank everyone who has contributed to the success of our region throughout the year.

Looking ahead, Council has adopted a measured and responsible 2026-2027 Budget that continues our focus on debt reduction, essential infrastructure, and long-term financial sustainability. With major projects continuing across the Shire, ongoing investment in critical infrastructure, and a clear strategic direction through Blueprint Livingstone, we are building strong foundations for future generations.

While challenges such as housing affordability, population growth, inflation, and increasing service demands remain, Council is committed to meeting these challenges through careful planning, disciplined financial management, and strategic investment.

This Annual Report provides an overview of Council's achievements, challenges, and performance throughout the year. I encourage you to explore its contents and learn more about the work being undertaken on behalf of our community.

Thank you for your continued support as we work together to build a resilient, connected, and thriving Livingstone Shire.

This Annual Report provides a thorough review of Council's progress and an honest reflection on the challenges faced. I encourage you to explore it and learn more about the work your Council is doing to secure a prosperous future for our region.

Thank you for your continued support. Together, we are building a resilient and thriving Livingstone Shire.

Warm Regards,

Adam Belot
Mayor

COUNCILLORS



Livingstone Shire Councillors (from left to right) Councillor Pat Eastwood, Councillor Glenda Mather, Councillor Wade Rothery, Mayor Adam Belot, Councillor Rhodes Watson, Councillor Andrea Friend, and Councillor Lance Warcon.

Mayor Adam Belot

mayor@livingstone.qld.gov.au I Mobile 0427 311 430

Deputy Mayor Pat Eastwood

Development & Environment Committee Co-Chair

pat.eastwood@livingstone.qld.gov.au I Mobile 0437 410 833

Councillor Wade Rothery

Development & Environment Committee Co-Chair

wade.rothery@livingstone.qld.gov.au I Mobile 0447 875 446

Councillor Andrea Friend

Recreation & Culture Committee Co-Chair

andrea.friend@livingstone.qld.gov.au I Mobile 0459 392 411

Councillor Lance Warcon

Recreation & Culture Committee Co-Chair

lance.warcon@livingstone.qld.gov.au I Mobile 0475 106 990

Councillor Glenda Mather

Infrastructure Committee Co-Chair

glenda.mather@livingstone.qld.gov.au I Mobile 0437 647 573

Councillor Rhodes Watson

Infrastructure Committee Co-Chair

rhodes.watson@livingstone.qld.gov.au I Mobile 0448 403 243

LIVINGSTONE AT A GLANCE

POPULATION GROWTH



+7.69%
(2017 - 2021)
LIVINGSTONE

+6.53%
(2017 - 2021)
CENTRAL QLD

+7.47%
(2017 - 2021)
QLD

55,740 estimated residents by 2041



1.6% per year
(2017 - 2041)



AGING POPULATION



RESIDENTS AGED
65+ (2021)
LIVINGSTONE **20.2%**
QLD **17%**

42 2021 LIVINGSTONE MEDIAN AGE

51 2041 LIVINGSTONE MEDIAN AGE

INCOME & HOME OWNERSHIP

69%
HOME OWNERSHIP



$1,733 per month
LIVINGSTONE MEDIAN MORTGAGE REPAYMENTS

$1,733 per month
QUEENSLAND MEDIAN MORTGAGE REPAYMENTS

$1,641 per week
LIVINGSTONE MEDIAN INCOME

$1,675 per week
QUEENSLAND MEDIAN INCOME



$490,000
MEDIAN SALE PRICE
LIVINGSTONE





Data for the infographics has been taken from the August 2021 Census. *(Australian Bureau of Statistics, www.abs.gov.au)*

EMPLOYMENT



COMMON OCCUPATIONS LIVINGSTONE I 2021

Sales Assistance and Salespersons

Educational Professionals

Automotive, Engineering and Trade Workers

Machine and Stationary Plant Workers

CULTURAL MAKEUP

81.1%
PEOPLE BORN IN AUSTRALIA

5%
PEOPLE IDENTIFYING AS ABORIGINAL OR TORRES STRAIT IS-LANDER

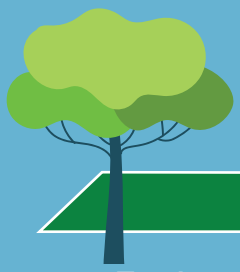
89.8%
PEOPLE SPEAK ENGLISH AS THEIR FIRST LANGUAGE



EDUCATION



73.9%
WERE ATTENDING AN EDUCATIONAL INSTITUTION IN 2021



ENVIRONMENT

Total protected area (State Forests, Conservation Parks, Resources Reserves and National Parks) in Livingstone

754.6km²

FAMILY COMPOSITION



COUPLES WITHOUT CHILDREN 46%

COUPLES WITH CHILDREN 38%

ONE PARENT FAMILIES 15%

OTHER FAMILIES 1%



Council Activities and Performance

Corporate Plan 2025-2030 Progress Assessment

Delivering the Strategic Reset

In 2025-26, Council implemented its Corporate Plan 2025-2030 and new regional vision: "A prosperous region for families, business and future generations." The Plan consolidated previous strategies around four themes: Diversified & Resilient Economy, Natural Environment, Vibrant Culture & Healthy Community, and Transparent, Accountable & Progressive Leadership.

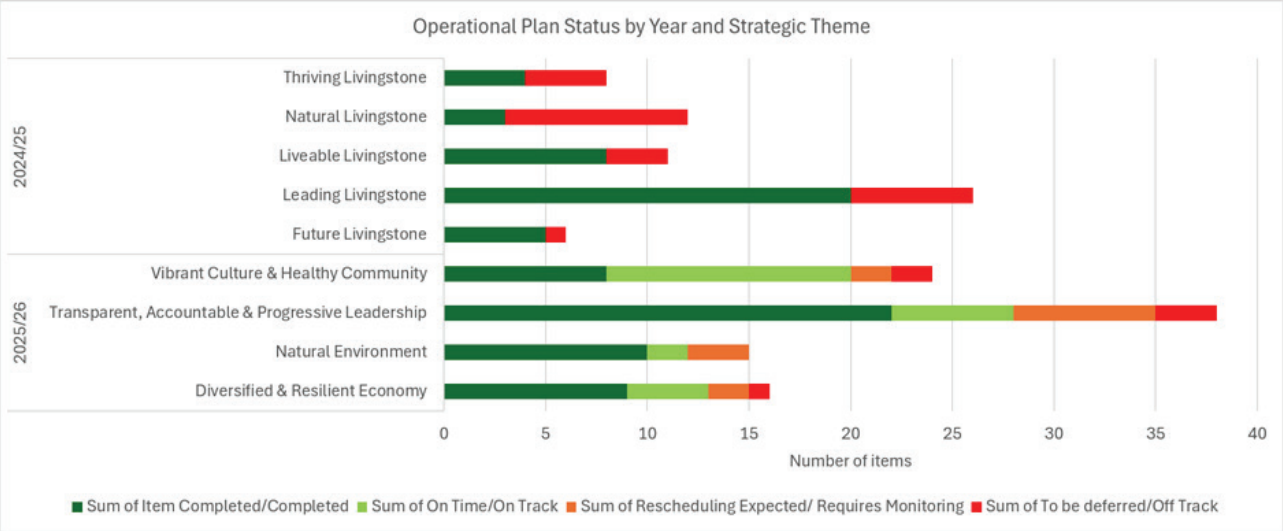
The strategic reset was designed to clarify Council's purpose, align strategy with budgets and operations, and strengthen accountability through measurable indicators and regular reporting. The 2025-26 Operational Plan translated the Corporate Plan's long-term objectives into annual initiatives and projects, creating the first full-year basis for assessing progress against the five-year direction.

As an early reporting period in the five-year cycle, 2025-26 focused on establishing the foundations for Council's long-term goals.

Overall Assessment

Positive status increased from 63.5% to 78.5%, while off-track or deferred items reduced to 6.5%. Progress was recorded across catalyst projects, economic development, environmental sustainability, community infrastructure, governance, financial sustainability and customer service.

Performance Management	
2025/26 positive status	78.5%
2025/26 completed	52.7%
2025/26 at risk	21.5%
Improvement vs 2024/25	15.0 pp
Benchmark	
2024/25 positive status	63.5%
Key Findings	
Positive status increased from 63.5% to 78.5%, an improvement of 15.0 percentage points (pp), while off-track or deferred items reduced to 6.5%.	
Vibrant Culture & Healthy Community recorded the strongest positive rate in 2025-26 at 83.3%, with 12 items assessed as on track.	
Transparent, Accountable & Progressive Leadership contains 10 of the 20 at-risk items, representing the largest concentration of risk across the four themes. This concentration warrants focused management attention in 2026-27, particularly where measures, datasets or delivery arrangements are still being established.	
Natural Environment recorded no off-track items in 2025-26. This represents a substantial change from 2024-25, when Natural Livingstone recorded 75% of items as deferred; the report should interpret this comparison cautiously because the theme name and measurement framework changed under the strategic reset.	



Theme 1: Diversified & Resilient Economy

Overall Theme Rating: On Track

Council continued to strengthen economic resilience through regional growth, investment attraction, business development and strategic infrastructure projects. Key economic indicators exceeded baseline expectations and support the achievement of Council's long-term economic vision.

Strategic Achievements 2025-26

- ☑ Gross Regional Product increased to **$2.32 billion**, growing 4.6% from 2024 and outperforming the Queensland average.
- ☑ Continued delivery of the Gateway Business and Industry Park to support future industrial growth.
- ☑ Renewed the Capricorn Enterprise Partnership Agreement through to 2030.
- ☑ Advanced investment attraction initiatives through Blueprint Livingstone and supporting promotional activities.
- ☑ Local business numbers increased to **3,503 registered businesses**.

Performance Indicator Scorecard

Performance Indicator	Baseline	2025-2026 Result	Trend	2030 Outlook
Gross Regional Product Growth	$1.86B (2022-23)	$2.32B with 4.6% annual growth	▲●	On track
Visitor Growth	Tourism Sales $347.5M (2023-24)	Awaiting tourism sales data under new measure	●	Baseline being established
Employment Growth	95.7% employed workforce (2021 Census)	Awaiting 2026 Census data	●	Further data required
Business Growth	New measure established 2025-26	3,503 businesses, increase of 2.93% from 2024	▲●	Positive growth trend
Population Growth	2.17% from 2023-24 Current Year Financial Sustainability Statement	2.25% from the 2025-26 Current Year Sustainability Statement	▲●	Positive growth trend

Performance Summary

- ● On Track: 2
- ● Baseline/Data Pending: 2
- ● Watch: 0
- ● Off Track: 0

Looking Ahead: 2026-27

Council will focus on:

- Delivering Blueprint Livingstone priority actions.
- Advancing industrial and commercial land opportunities.
- Supporting investment attraction and major development projects.
- Progressing civic accommodation planning.
- Strengthening local employment and business growth opportunities.
- Establishing trend data for new economic performance measures.

Theme 2: Natural Environment

Overall Theme Rating: On Track

Council continued to protect and enhance the natural environment through coastal resilience initiatives, environmental planning, emissions monitoring and water quality management while establishing new baseline measures to support continuous improvement.

Strategic Achievements 2025-26

- ☑ Completed Council's updated corporate emissions inventory.
- ☑ Secured grant funding for Tropical Cyclone Alfred coastal recovery works.
- ☑ Completed the Emu Park seawall design.
- ☑ Progressed Strategic Environmental Management Plans (SEMPs) and coastal restoration initiatives.
- ☑ Maintained strong water quality performance across monitored sites.

Performance Indicator Scorecard

Performance Indicator	Baseline	2025-2026 Result	Trend	2030 Outlook
Reduce Carbon Emissions	27,346 t CO_2-e/year	Updated emissions inventory completed with improved scope and data capture	●	Reduction initiatives underway
Coastline Preservation	Baseline established 2025-26	Coastal protection, restoration and resilience projects progressed	▲●	On track
Resource Recovery & Reuse	64%	Reporting systems under review and baseline refinement continuing	●	Further measurement required
Water Quality	Zero E. coli detections	One low-level detection recorded during the year, overall compliance maintained	▶●	On track

Performance Summary

- On Track: 2
- Baseline/Data Pending: 1
- Watch: 1
- Off Track: 0

Looking Ahead: 2026-27

Council will focus on:

- Delivering methane capture initiatives at Yeppoon Landfill.
- Implementing coastal resilience and restoration projects.
- Developing a Foreshore Management Strategy.

- Expanding waste reduction, recycling and resource recovery initiatives.
- Progressing climate resilience and environmental sustainability actions.
- Tracking emissions reduction opportunities against the new baseline.

Theme 3: Vibrant Culture & Healthy Community

Overall Theme Rating: ● On Track

Council continues to invest in community infrastructure, liveability and growth planning while establishing new measures that will track long-term community outcomes under the Corporate Plan 2025-2030.

Strategic Achievements 2025-26

☑ Expanded the active transport network from 108km to 115km.
☑ Established a community safety baseline through the Community Views Survey.
☑ Continued planning for growth management to support a growing population.
☑ Progressed major community infrastructure and strategic planning initiatives.
☑ Introduced new performance measures as part of the Corporate Plan 2025-2030 strategic reset.

Performance Indicator Scorecard

Performance Indicator	Baseline	2025-2026 Result	Trend	2030 Outlook
Residential Growth Management	17,538 rateable residential assessments (June 2025)	New measure introduced and baseline established	●	Baseline established, future growth tracking to commence
Accessibility to Active Transport Management	108km	115km network length	▲●	On track
Community's Perception of Safety	Baseline established in 2025-26	72% identify safety as important; 86% feel safe during the day; safety score 6.4/10	▶●	On track
SEIFA (Socio-Economic Indexes for Areas)	2021 Index: 1005	Awaiting 2026 Census data	●	Further data required

Performance Summary

● On Track: 2
● Baseline/Data Pending: 2
● Watch: 0
● Off Track: 0

Looking Ahead: 2026-27

Council will focus on:

- Delivering the Social Infrastructure Plan.
- Progressing Planning Scheme amendments.
- Supporting sustainable residential growth across the Shire.
- Expanding active transport connections and accessibility.
- Enhancing community wellbeing and resilience.
- Monitoring new baseline indicators to establish meaningful long-term trends.

Theme 4: Transparent, Accountable & Progressive Leadership

Overall Theme Rating: On Track

Council continued to demonstrate sound governance, responsible financial stewardship and organisational capability building while advancing strategic initiatives that support long-term sustainability and service delivery excellence.

Strategic Achievements 2025-26

- ☑ Maintained a strong focus on long-term financial sustainability.
- ☑ Continued implementation of digital transformation initiatives.
- ☑ Strengthened enterprise risk management and governance frameworks.
- ☑ Enhanced organisational performance monitoring through quarterly reporting.
- ☑ Maintained robust oversight through the Audit, Risk and Improvement Committee.

Performance Indicator Scorecard

Performance Indicator	Baseline	2025-2026 Result	Trend	2030 Outlook
Financial Sustainability	Baseline established under Long-Term Financial Forecast	Financial sustainability indicators remained within acceptable ranges	▶ ●	On track
Customer Experience	Baseline established through customer measurement framework	Improved performance monitoring and customer insights established	●	Baseline established
Employee Turnover	12.5%	9.74%	▼ ●	Positive reduction
Governance & Accountability	Existing governance framework	Governance, risk and reporting frameworks strengthened	▲ ●	On track

Performance Summary

- On Track: 2
- Baseline/Data Pending: 2
- Watch: 0
- Off Track: 0

Looking Ahead: 2026-27

Council will focus on:

- Delivering the Workforce Plan.
- Continuing digital transformation and cyber security improvements.
- Strengthening records and information management capability.
- Enhancing procurement, governance and asset management practices.
- Improving customer experience and organisational performance.
- Embedding the strategic reset through stronger performance reporting and accountability frameworks.

Conclusion

Livingstone Shire Council's strategic reset delivered encouraging early results in 2025-26. Positive status increased to 78.5%, Council established new performance baselines and priority projects advanced across all four themes. The results also identify a clear improvement agenda, with the greatest concentration of at-risk items in Transparent, Accountable & Progressive Leadership and further work required to demonstrate measurable environmental outcomes.

Challenges remain in managing rapid growth, infrastructure demand and environmental sustainability. Council nevertheless enters 2026-27 with a clear planning framework, a strong project pipeline and a defined focus on measurable community outcomes. Confidence in long-term delivery will depend on reducing at-risk items, completing outstanding measures and reporting demonstrable progress against the Corporate Plan 2025-2030.

Council Activities

Pursuant to sections 45 and 47 of the *Local Government Act 2009*, each financial year Council is required to identify those activities that are business activities and determine whether competition reform needs to be applied to assist in removing anti-competitive conduct, encourage greater transparency in the operation of Council's business activities and improve the allocation of Council's limited resources. Activities of Council will be identified as business activities if they trade in goods and services to clients and could potentially be delivered by a private sector firm for the purposes of earning profits in the absence of Council's involvement. They do not include activities of Council considered non-competitive.

Council reviewed its operations in the lead up to the 2025-2026 financial year and applied the Code of Competitive Conduct during the year to the following three (3) Business Activities:

- Water and sewerage services;
- Waste and recycling services; and
- Building certification.

Audit, Risk & Improvement Committee

The Audit, Risk and Improvement Committee (the Committee) provides independent assurance and strategic advice to Livingstone Shire Council (Council) across accounting, auditing, governance, risk and control activities, and reporting requirements. The Committee supports Council in meeting its obligations under the *Local Government Act 2009*, *Local Government Regulation 2021* and other relevant frameworks.

Committee Membership and Attendance (2025-26 Financial Year)

Member	Role	Term Ends	Meetings Attended
CURRENT MEMBERS			
Mr. Peter Sheville	Independent Member	28 February 2029	9/9
Ms. Melissa Jacobs	Independent Member	21 June 2027	8/9
Mr. Jeff Stewart-Harris	Chairperson	29 February 2029	9/9
Cr. Rhodes Watson	Council Member Representative	19 September 2028	8/9
Cr. Andrea Friend	Council Member Representative	15 July 2031	8/9
Cr. Pat Eastwood*	Council Member Representative	15 July 2025	NA

**Ceased membership on 15 July 2025.*

All meetings held during the financial year achieved quorum. Formal meetings occurred on 8 September 2025, 1 December 2025, 10 February 2026, and 11 May 2026. Additional meetings included an Internal Audit Planning Workshop (November 2025), Councillor Briefing Session (December 2025), and a Strategic Planning Workshop (February 2026). Two flying minutes were also conducted to facilitate timely review and endorsement of the 2024-25 financial statements.

The Committee is supported by Council officers including the Chief Executive Officer (who serves as Chief Audit Executive), General Manager Corporate Services, Executive Leadership Team, Risk & Governance Officer (Secretariat), Internal Auditors (KPMG), and the Queensland Audit Office.

The Committee reviewed the draft 2025 Statutory Financial Statements and engaged with management to ensure compliance with legislative and reporting requirements. Particular attention was given to key accounting positions and disclosures, supporting transparency, accuracy and alignment with applicable standards. The Committee endorsed the provision of unaudited financial statements to the Auditor-General and supported the finalisation and signing of the audited General Purpose Financial Statements.

Oversight of Council's internal Control Framework remained a key focus with the Committee noting that critical controls operated effectively and that any weaknesses identified through internal or external audits were being addressed in a timely manner. Throughout the year, the Committee reviewed reports relating to financial and operational controls, ICT security and

governance, quality management systems, fraud and corruption control, and policy governance.

The Committee maintained active oversight of the Internal Audit function, including planning, delivery and follow-up of audit activities. During the year, the Committee participated in a workshop with Council's Internal Auditors to consider the draft Strategic Internal Audit Plan 2025-2028, including alignment with Council's corporate risks and the development of an assurance mapping framework. The Committee reviewed the final Internal Audit Report for Payroll Processes, Systems and Practices, a project from the 2024-25 Internal Audit Plan that was finalised during 2025-26. It also monitored progress against audit actions, receiving regular updates on the implementation of internal and external audit recommendations. The two internal audit projects scheduled under the 2025-26 Internal Audit Plan remained in progress at year-end and are expected to be reporting to the Committee in 2026-27.

The Queensland Audit Office continued in its statutory role as Council's External Auditor. The Committee supported the preparation and finalisation of the annual financial statements; reviewed management's response to the external audit management letter to ensure corrective actions were established, and considered several position papers relating to revenue recognition, infrastructure charge offsets and refunds, and the proposed change in measurement basis for the Site Improvements asset class. These papers supported sound financial governance, consistency in accounting treatment and alignment with applicable accounting standards and audit expectations.

The Committee assumes responsibility for providing assurance that Council is effectively identifying, evaluating and managing its key risks. Throughout the year, the Committee monitored the implementation and maturity of Council's Enterprise Risk Management Framework, receiving regular reports on strategic and operational risks, control effectiveness, Business Continuity Planning, Fraud and Corruption Control activities, insurance claims, and emerging risk exposures. The Committee noted continued improvements in risk management maturity through enhanced assurance practices, targeted training, strengthened accountability and improved executive oversight of key risks. As part of its risk oversight responsibilities, the Committee reviewed the outcomes of an Insurance Claims Management Review, which identified opportunities to strengthen governance, claims management processes, record-keeping and reporting.

The Committee also maintained oversight of ICT governance, with particular focus on Council's major technology transformation initiatives. Through regular reporting, the Committee sought assurance regarding governance structures, escalation pathways, independent oversight arrangements, key project risks and the effectiveness of mitigation strategies.

The Committee also received regular Human Resource and Organisational Development updates throughout the year, providing oversight of workforce profile, enterprise bargaining, organisational change, leadership capability, workforce development and organisational culture. This reporting supported the Committee's oversight of organisational capability, workforce sustainability and employee engagement.

In line with the Department of Treasury's Audit Committee Guidelines, the Committee undertook a formal annual Self-Assessment incorporating 360° feedback from Elected Members, Executive Leadership, and key stakeholders. The results confirmed that the Committee continues to operate effectively, fulfilling its responsibilities and contributing positively to Council's governance framework.

Focus Areas for 2026-2027

- Oversight of the delivery of Council's Internal Audit Program and monitoring implementation of agreed audit recommendations through the Audit Response Action Plan.
- Oversight of financial sustainability, including long-term financial planning, capital works delivery, debt levels, financial governance and external audit outcomes.
- Oversight of Information Services governance, cyber security resilience, data governance and major technology initiatives.
- Ongoing oversight of Council's strategic risk profile, including monitoring emerging risks, risk mitigation strategies, control effectiveness and the continued maturity of the Enterprise Risk Management framework.
- Monitoring organisational growth, strategic priorities, and governance arrangements following the commencement of Council's new CEO.
- Oversight of project management capability and governance to support effective delivery of Council's strategic projects and initiatives.

Councillor Remuneration, Expenses and Attendance

Councillor Remuneration

In accordance with section 250 of the *Local Government Regulation 2012*, Council must prepare and adopt by resolution an expenses reimbursement policy for the reimbursement of reasonable expenses incurred by Councillors when discharging their duties and responsibilities as Councillors and the provision of facilities necessary to undertake their roles.

Councillor	Gross Salary $	Super $	Total $	Home Office $	Vehicle & Klm's Claimed $	Related Expenses	Entertainment & Hospitality Expenses	Remuneration Period
Cr Adam Belot (Mayor)	$150,563	$20,432	$170,995	$1,200	$21,120	$20,482	$1,477	1 July 2025 - 30 June 2026
Cr Patrick Eastwood (Deputy Mayor)	$94,094	$12,511	$106,605	$1,200	$10,560	$10,006	$235	1 July 2025 - 30 June 2026
Cr Andrea Friend	$80,186	$9,591	$89,777	$1,200	$6,165	$9,374	$193	1 July 2025 - 30 June 2026
Cr Rhodes Watson	$79,985	$10,843	$90,828	$1,200	$10,560	$18,754	$96	1 July 2025 - 30 June 2026
Cr Lance Warcon	$79,985	$10,843	$90,828	$1,200	$10,560	$6,917	$150	1 July 2025 - 30 June 2026
Cr Wade Rothery	$79,985	$10,843	$90,828	$1,200	$10,560	$6,690	$97	1 July 2025 - 30 June 2026
Cr Glenda Mather	$79,944	$9,591	$89,535	$1,200	$15,595	$3,190	$132	1 July 2025 - 30 June 2026
TOTAL	**$644,742**	**$84,654**	**$729,396**	**$8,400**	**$85,120**	**$75,473**	**$2,380**	

Super - Superannuation
Total - Total Remuneration
Home Office- Home Office Allowance
Vehicle& Klm's Claimed $ - Vehicle Allowance & Klm's Claimed $
Related Expenses – Non-Wages Councillor Employee Expenses including Travel, Conferences, Training, stationery, minor equipment, Workcover oncosts, and Uniforms/PPE Oncosts.

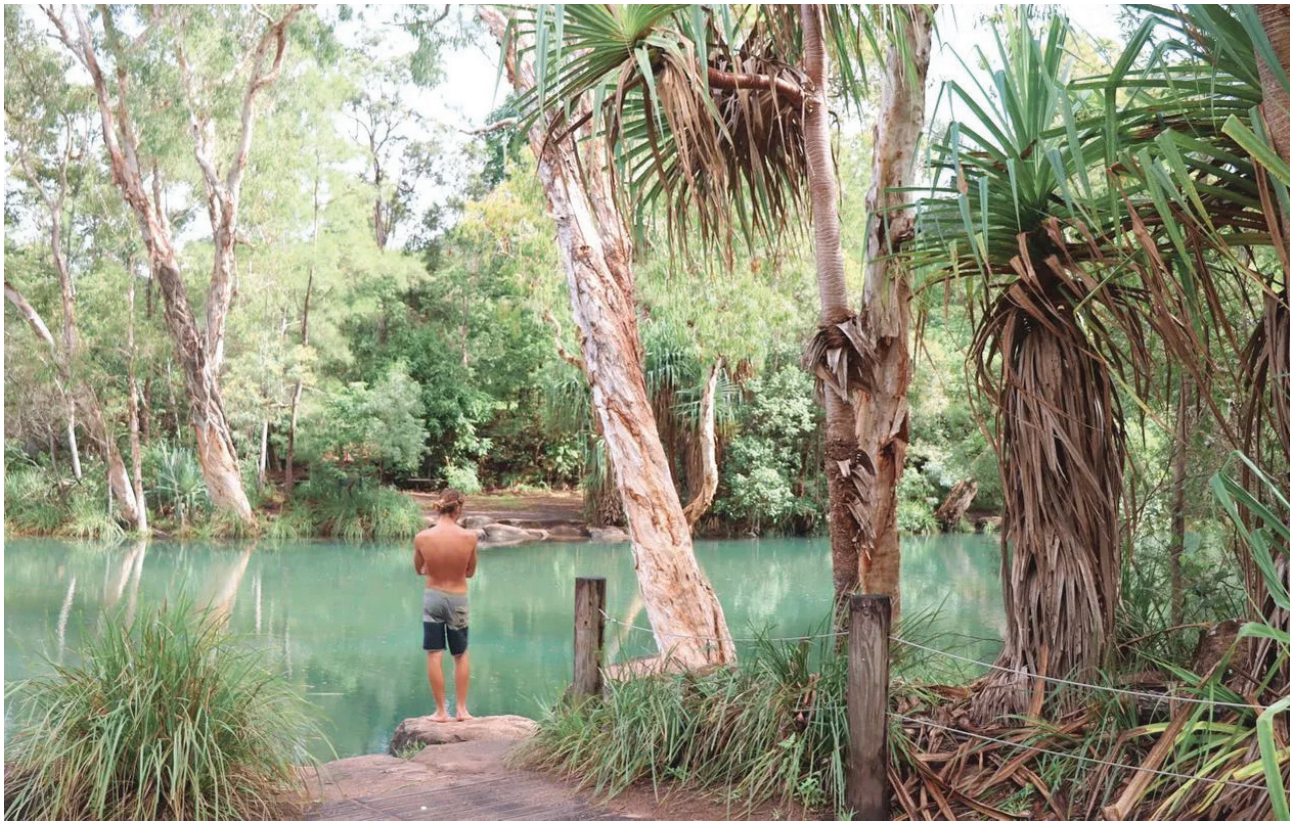
Attendance at Council Meetings

Councillor	Ordinary Meetings 1 July 2025 – 30 June 2026 (12 Held)	Special Meetings 1 July 2025 – 30 June 2026 (6 Held)
Mayor Adam Belot	12	7
Cr Pat Eastwood	12	7
Cr Wade Rothery	12	6
Cr Andrea Friend	11	7
Cr Lance Warcon	10	7
Cr Glenda Mather	12	7
Cr Rhodes Watson	11	7

Code of Conduct for Councillors

Council is committed to the ethical principles and obligations contained in the *Local Government Act 2009* and the *Public Sector Ethics Act 1994*.

Orders made under section 150I(2) of the Act – (dealing with unsuitable meeting conduct)	0
Orders made under section 150IA(2)(b) of the Act	0
Orders made under section 150AH(1) of the Act – (disciplinary action against a Councillor by local government)	0
Decisions, orders and recommendations made under section 150AR(1) of the Act – (decisions on misconduct by a Councillor determined by the tribunal).	0
Complaints referred to the assessor under section 150P(2)(a) of the Act by local government entities for the local government – (complaint referred to Independent Assessor by another government entity)	2
Matters, mentioned in section 150P(3) of the Act, notified to the Crime and Corruption Commission	0
Notices given under section 150R(2) of the Act - (complaint referred to independent assessor by local government official about inappropriate conduct or misconduct)	0
Notices given under section 150S(2)(a) of the Act – (inappropriate conduct 3 times in 1 year)	0
Occasions information was given under section 150AF(3)(a) of the Act	0
Occasions the local government asked another entity to investigate, under chapter 5A, part 3, division 5 of the Act for the local government, the suspected inappropriate conduct of a councillor	0
Applications heard by the conduct tribunal under chapter 5A, part 3, division 6 of the Act about whether a councillor engaged in misconduct or a conduct breach	0
Referral notices given to the local government under section 150AC(1) of the Act	0
Number of decisions made by the local government under section 150AG(1) of the Act during the financial year	0
The number of matters not decided by the end of the financial year under section 150AG(1) of the Act	0
The average time taken by the local government in making a decision under section 150AG(1) of the Act	N/A



Statutory Information

Senior Management Remuneration Packages

Under section 201 of the *Local Government Act 2009* Council is required to report the total number of remuneration packages that are payable to the senior management and the number of employees in senior management positions who are paid each band of remuneration (in increments of $100,000). For the 2025-2026 financial year, the total remuneration packages paid to Council's senior management amounted to $1,921,021 (excluding short term acting appointments).

Number of Senior Management Employees	Band of Remuneration $ per annum
0	$100,000 - $199,000
4	$200,000 - $299,000
1	$300,000 - $399,000
1	$400,000 - $499,000
Total remuneration packages paid to Council's Executive Leadership Team FY 2025-2026	$1,921,021
Executive Leadership Team Entertainment & Hospitality Expenses FY 2025-2026	$452

Administrative Action Complaints

In accordance with section 268 of the *Local Government Act 2009* Council has adopted an Administrative Action Complaints Procedure to effectively deal with complaints in a fair, confidential, prompt and respectful manner.

Council is committed to providing a high level of service in relation to complaint management by recognising the importance of receiving community feedback on its services as a valuable tool to identify avenues for continuous improvement. Council has a Complaint Management System in place, which is recognised as a key component of quality and governance practices. Details about the process, including how to lodge a complaint can be found on Council's website.

As required by section 187(2) of the *Local Government Regulation 2012*, the below table provides a summary of Administrative Action Complaint outcomes for 2025-2026.

OUTCOME OF ADMINISTRATIVE ACTION COMPLAINTS	2025 - 2026
Number of Administrative Action Complaints made to Council (172 complaints received were for Penalty Infringement Notices)	188
Number of Administrative Action Complaints resolved under the complaints management process (including complaints received in previous year 2024-2025) (170 complaints resolved were for Penalty Infringement Notices)	186
Number of Administrative Action Complaints not resolved under the complaints management process	3
Number of Administrative Action Complaints that were made and not resolved that were made in the previous financial year (2023-2024)	0

To support continuous improvement and enhance service quality, administrative action complaints are categorised into specific complaint types. This enables Council to identify emerging trends, understand underlying causes, and implement targeted improvements where required.

The majority of administrative action complaints received during the reporting period (91%) related to dissatisfaction with infringement notices. The remaining 9% of complaints related to other matters, as outlined in the breakdown following.

Complaint Category	Percentage of complaints made to the local government
TIME: Dissatisfaction over time taken for Council to provide a service	37%
QUALITY: Dissatisfaction over the quality of service provided by Council	0%
PERSON: Dissatisfaction over the actions of a Council Officer	0%
SAFETY: Dissatisfaction over an issue related to safety or risk	13%
COMMUNICATION: Dissatisfaction over the communication (or lack thereof) of Council	6%
EXPECTATION: Dissatisfaction over expectation of the service of Council	44%

Privacy Complaints

Council is committed to protecting personal information and managing privacy complaints in accordance with the *Information Privacy Act 2009* and Council's Privacy Policy. During the reporting period, Council received two privacy complaints relating to the handling of personal information. Both complaints were investigated and resolved within the prescribed 45 business day timeframe.

Council remains committed to safeguarding personal information and ensuring privacy concerns are addressed in a timely, accountable and transparent manner.

Human Rights Complaints

Public entities, including local governments, are required to act and make decisions compatible with human rights, and to give proper consideration to human rights when making decisions.

The *Human Rights Act 2019* protects 23 human rights and requires public entities, such as Council to uphold these rights when making decisions, developing policies and delivering services. to uphold these rights when making decisions, developing policies and delivering services.

Council recognises its responsibility to comply with the *Human Rights Act 2019* through its actions, decisions, proposals and recommendations. Individuals who believe a public entity has breached their human rights may make a complaint and seek appropriate remedies under the Act.

During the 2025-2026 financial year, Council did not receive any human rights complaints.

Further information about human rights and the complaints process is available on Council's website and the Queensland Human Rights Commission website.

Financial Assistance to Community Organisations

During the 2025-2026 financial year, Council supported a number of community organisations by granting financial assistance. Under section 189 of the *Local Government Regulation 2012*, Council must provide a summary of such contributions.

Community Grants Scheme (with Bendigo Bank)

In 2025-2026, Livingstone Shire Council's Community Grants Scheme provided local not-for-profit community and sporting groups an opportunity to apply for funding up to $5,000, for initiatives which enhance Livingstone's liveability and build the capacity and resilience of the applicant groups.

In 2025-2026 Bendigo Bank partnered with Council and contributed $30,000 towards the grant scheme. In 2025-2026 a total of $130,000 was granted to 31 not for profit community and sporting groups across Livingstone Shire.

Round One - 2025-2026 Livingstone Community Grants (Successful Applicants)

Applicant	Initiative Description	Amount $
Cockscomb Veterans Bush Retreat Incorporated	Solar security cameras lighting	$ 3,198.00
Emu Park Surf Life Saving Club Inc	Supply & install new roller shutter door	$ 5,000.00
Fig Tree Creek Markets (Keppel Coast Arts Council Inc)	2 x Marquees	$ 4,725.40
Keppel Coast Dirt Bike Club	UHF 2-ways	$ 3,375.00
Yeppoon and District Show Society Inc	Roller Doors	$ 5,000.00
Yeppoon State Primary School P&C	Seating, plants, signage and contractor	$ 5,000.00
Yeppoon Surf Life Saving Club Inc.	Sting Suits	$ 5,000.00
Yeppoon Meals on Wheels Inc	Laptop	$ 2,397.00
Cawarral Cricket Club Inc	Balustrade	$ 3,200.00
Capricorn Coast Football Club	Shed guttering and labour	$ 5,000.00
Capricorn Coast Landcare Group Inc	Defibrillator	$ 2,145.00
Yeppoon Gymnastics & Movement Centre Inc.	Assortment of gym equipment	$ 4,530.20
Milman State School P&C	Play equipment & furniture	$ 3,163.90
Australian Native Bee Association Inc (ANBA) (Rockhampton Branch)	Purchase and install bee hives and educational resources	$ 4,981.54
Emu Park State School Parents and Citizens Association	Netball Post Pads, Basketball post pads, High Jump mat trolley, Multi lane timer, Wireless receiver and Wireless lane button	$ 4,999.79
Guides Queensland - Kooyalee Camp Site (Partial)	2x Outdoor Tables / Seating	$ 3,284.17
	TOTAL	**$65,000.00**

Round Two - 2025-2026 Livingstone Community Grants (Successful Applicants)

Applicant	Initiative Description	Amount $
Sailability Capricornia Inc	New sails	$ 4,538.00
Yeppoon Tennis Club Inc	Launch and grow the first ever Yeppoon Junior Pickleball program	$ 4,814.14
Cycling Without Age Yeppoon	Upgrade scout e-bike	$ 4,055.00
Farnborough State School P&C Association	Replace ovens used in the tuckshop	$ 4,782.00
Lions Club of Emu Park Inc	Advertising banners	$ 1,925.00
Cap Coast Kart Club	Town planning costs for the development of a proposed multi-purpose motorsport and community precinct	$ 5,000.00
Keppel Sands State School P&C Association	Aluminum, floor-mounted bench seats and table seating.	$ 5,000.00
Fitzroy Frogs Triathlon Incorporated	Replace timing chips prior to the next Great Keppel Island Trail Run 2026	$ 5,000.00
Yeppoon Turf Club Inc.	Replace several gazebos after a significant overnight storm	$ 4,700.00
Capricorn Coast Touch Association	Design, purchase and installation of a club honor board	$ 3,450.00
Capricorn Radio-Control Aviators Club inc.	Construct durable work bench tables	$ 4,991.23
The Caves State School Parents and Citizen's Association	Purchase of a single door fridge and vertical freezer	$ 4,118.00
Marlborough Primary P&C Association	New playground	$ 5,000.00
Cap Coast Garden Club Inc	Laptop and printer	$ 5,000.00
Emu Park Golf Club Inc	Relocation of the existing internal switchboard and installation of two access /exit doorways.	$ 2,626.63 (Partial funding)
	TOTAL	**$65,000.00**

Regional Arts Development Fund (RADF)

The Regional Arts Development Fund (RADF) is a partnership between state and local governments which invests in quality arts and cultural experiences across Queensland based on locally determined priorities.

The Regional Arts Development Fund 2025-2026 promotes the significance and value of arts, culture and heritage as the key to:

- supporting diversity and inclusivity;
- growing stronger regions; and
- providing training, education and employment opportunities for Queensland artists and local communities.

The total budget available for the 2025-2026 Regional Arts Development Fund Program was $66,225 comprising of $36,225 from the State Government - Arts Queensland and $30,000 from Livingstone Shire Council.

Round One - 2025-2026 RADF Grants (Successful Applicants)

Applicant/Community Group/ Individual Professional Development	Purpose	Amount $
Capricorn Coast Writers Festival	Capricorn Coast Writers Festival 2026	$4,430.00
Lock & Hock Productions	Shakespeare Creative Development	$6,917.00
Alana Read	Book Art - Workshops	$1,490.00
Shaun Fogarty	Ships in the Night - The Singing Ship Project	$5,388.00
Keppel Coast Arts	KCA SubHub	$3,275.00
Capricorn Film Festival	Engage Inspire Create 26	$5,500.00
	TOTAL	**$27,000.00**

Round Two - 2025-2026 RADF Grants (Successful Applicants)

Applicant/Community Group/ Individual Professional Development	Purpose	Amount $
Daniel Rossiter	A Capella Singing Workshop	$4,948.00
Kim Payne	Sandy Krack Festival	$4,000.00
Shae O'Reily	Grounding Gathering	$4,000.00
Keppel Coast Arts	The Creek Sessions	$4,800.00
Individual Professional Development x 3	Big Sound attendance	$3,000.00
	TOTAL	**$20,748.00**

Additional Local RADF Initiatives

$10,000 to Keppel Coast Arts Incorporated to manage the Fig Tree Gallery and Workshop Space on Council's behalf. $8,477 was utilised by Council to support its Tides and Tunes program.

Event Sponsorship Program

In 2025-2026, Livingstone Shire Council's Event Sponsorship program provided local event proponents an opportunity to apply for funding to support events which enhance Livingstone's liveability across our region and that benefit the community, bring tourism, support the ideals of Livingstone Shire Council and are unique to our region. In 2025-2026, $289,060 was distributed through in-kind and cash sponsorship.

Round One - 2025-2026 Event Sponsorship Program (Successful Applicants)

Applicant	Event	Amount $
Community Hall or Market (in-kind only)		
Marlborough Lions	Christmas Party in the Park 2025	$430.00
Emu Park Lions	Bell Park Markets x 6	$2,230.00
The Country Music Group	Town Hall Country Music x 6	$1,114.00
Emu Park Lions	Oktoberfest 2025	$1,150.00
Yeppoon Choral Society	Shrek the Musical at Town Hall	$6,564.00
	TOTAL	**$11,488.00**
Community Event (cash and in-kind) up to $5,000		
Yeppoon Choral Society	Shrek the Musical	$2,500.00
Emu Park Lions	Superheroes Unite - Emu Park Community Fete	$1,000.00
Emu Park Veterans Golf	2025 Tropic of Capricorn Golf Carnival Emu Park Veterans Open	$500.00
Yeppoon Hack and Pony Club	Spring Series One Day Event	$2,000.00
Yeppoon Hack and Pony Club	Official Showjumping Equitation Spring Series	$1,000.00
Capricorn Conservation Council	Caring for Country - The Caves	$1,500.00
Mt Chalmers Community History Centre	Car boot and market day	$500.00
Yeppoon Scouts QLD	Celebrating 100 years of Scouting	$2,000.00
Emu Park Surf Lifesaving Club	Beach Babes - How to build body positivity and keep it!	$1,000.00
Emu Park Football Club	Discos at Emu Park Cultural Hall	$1,000.00
	TOTAL	**$13,000.00**
Regional Event (cash and in-kind) up to $15,000		
Capricorn Coast Netball Association	Capricorn Coast Junior Cup Carnival 2025	$10,000.00
Yeppoon Show Society	Yeppoon and District Show 2025	$10,000.00
Yeppoon Lions	Tropical Pinefest 2025	$10,000.00
Capricorn Coast Community Events	JRT Carols by the Beach 2025	$10,000.00
Keppel Bay Sailing Club	Zhik Youth Sail QLD 2025	$10,000.00
Yeppoon Tennis Club	Yeppoon Pickleball Festival 2025	$8,000.00
Frenchville Sports Club Ltd	Fitzroy River Barra Bash	$3,000.00
	TOTAL	**$61,000.00**
Economic Event (cash and in-kind) up to $30,000		
The Capricorn Village Festival	The Capricorn Village Festival 2025	$20,000.00
Great Keppel Island Hideaway	Sunset Sessions	$20,000.00
Yeppoon Running Festival	Yeppoon Running Festival 2025	$15,000.00
HSM Group Pty Ltd	Beach 5's Summer of Footy	$5,000.00
QLD Cricket	QLD Play Cricket Launch - Postcard Tour - Great Keppel Island	$5,000.00
Weigh Auto Group	Great Barrier Reef Clean Up Day	$5,000.00
	TOTAL	**$70,000.00**
	GRAND TOTAL	**$155,488.00**

Round Two - 2025-2026 Event Sponsorship Program (Successful Applicants)

Applicant	Event	Amount $
Community Hall or Market (in-kind only)		
Emu Park Singing Ship Indoor Bowls Club	Emu Park Singing Ship Indoor Bowls weekly games	$2,400.00
Lions Club of Emu Park Inc.	Emu Park Lions Bell Park Picnic Markets	$2,160.00
Capricorn Coast Writers Festival - KCA	Capricorn Coast Writers Festival - Stories by the Sea	$885.00
Keppel Coast Arts	Keppel Coast Flix	$1,475.00
Keppel Coast Arts	Fig Tree Creek Markets	$1,440.00
The Country Music Group	The Country Music Group	$2,112.00
	TOTAL	**$10,472.00**
Community Event (cash and in-kind) up to $5,000		
Lam-West Ltd t/a Midpoint Theatre Company	Every Brilliant Thing	$3,740.00
The Caves Progress and Agricultural Society Inc	The Caves Agricultural Show	$4,500.00
Cawarral Cricket Club Inc.	Australia Day Cricket Carnival	$2,250.00
Capricorn Conservation Council	Caring for Country - Youth Leadership on Woppaburra Country	$4,500.00
Mt. Chalmers Community History Centre Inc	ANZAC Day service	$500.00
Emu Park SLSC	Emu Park Chickadee Carnival	$4,500.00
Yeppoon Choral Society	Yeppoon Choral Society and Livingstone Shire Council's Easter Holiday Musical Workshop	$4,300.00
Yeppoon Hack and Pony Club Inc	YHPC Official Showjumping and Jumping Equitation	$2,250.00
Yeppoon Hack & Pony Club	Yeppoon Hack & Pony Club One Day Event	$4,500.00
Yeppoon Surf Life Saving Club Inc	Wide Bay Capricorn Senior Surf Sport Branch Champs 2026	$4,500.00
Marlborough and District Lions Inc.	Marlborough and District Australia Day Celebration	$1,115.00
	TOTAL	**$36,655.00**
Regional Event (cash and in-kind) - $5,000-$10,000		
Lions Club of Emu Park Inc	Emu Park Lions & Triple M Festival of the Wind	$5,220.00
Equestrian Queensland	Capricornia Regionals	$5,000.00
Queen Street Community Hall Inc.	Queensfest	$5,000.00
Keppel Coast Arts	Capricorn Film Festival	$6,225.00
	TOTAL	**$21,445.00**
Economic Event (cash and in-kind) - $10,000-$20,000		
Capricorn Coast Community Events Association Inc	2026 Great Australia Day Beach Party	$15,000.00
Great Keppel Island Hideaway	Sunset Sessions	$10,000.00
Yeppoon & District Show Society Inc	Yeppoon & District Show	$15,000.00
Goodvibe Events Pty Ltd	Salty Hops Festival	$15,000.00
SCF AUSTRALIA PTY LTD	King of Kings	$10,000.00
	TOTAL	**$65,000.00**
	GRAND TOTAL	**$133,572.00**

Donations

Council adopted a Donations Policy and Procedure in September 2024 to manage and administer donation requests, this policy was reviewed and updated in December 2025. Request examples include trophies/awards; fundraising or contribution to a charity; contribution to travel/equipment for an individual representing their club or organisation outside of Livingstone Shire. The total budget allocation for Donations in 2025/2026 was $45,000.

Applicant	Purpose	Amount $
World Singing Day	Printing and foreshore hire	$430.00
Catholic Care School Savvy Program	Town Hall Hire	$364.00
Maya Allsop	Council Resolution - participation in Steven Gerrard Academy, Liverpool, UK (soccer)	$500.00
Hunter Herron	QLD State Futsal Championships, Brisbane, QLD	$300.00
Capricorn Coast Marine Turtle Rehab Inc.	Survey Plan costs for tenure site	$864.28
Yeppoon State High School	Annual Mayors Award	$200.00
Life Education Van	Contribution to program delivery to Livingstone Schools	$1,000.00
St Brendans College	Annual School Awards	$250.00
Callie McRae	International Coastal Rowing Beach Sprints Championships, Barbados, Caribbean	$350.00
Scarlett Gear	Participation in Australian Rugby Union Academy Elite Pathways High Performance Camp, Brisbane, QLD	$150.00
NAIDOC School Initiatives	Contribution to program delivery to Livingstone Schools	$600.00
Capricorn Scouts	QLD Scouts Capricorn District Youth Council	$1,000.00
Jadalily Case	International Cheer Union World Championships, Florida, USA	$350.00
Zonta	2 x tickets for Livingstone students to attend International Women's Day annual event	$300.00
Porsha Pitman Suttie	Circus for Humanity, Laos	$350.00
Capricorn Coast Community Events	Australia Day/Citizenship ceremony 3 x flags	$450.00
Marlborough Show	Contribution to annual show	$1,000.00
Capricorn Helicopter Rescue	Contribution to operations	$25,000.00
Southern Cross Association - Poker Run	Contribution to charity - Care Kits for Kids QLD Inc.	$1,000.00
Coowonga State School	Contribution to Under 8s Day	$1,000.00
St Brendans - Rodeo	Contribution to annual Rodeo event	$1,000.00
Empower Conference	Contribution to inaugural district Domestic and Family Violence Conference	$1,000.00
Yeppoon Veterans Golf	Contribution to Yeppoon Veterans Golf event	$500.00
Ocean Crusaders Foundation	Contribution to landfill costs for Keppel Clean Up	$1,000.00
Lachlan Duggan	Australian Muay Thai Nationals, Melbourne	$250.00
Owen Harris	Open Skiff World Championships, Sardinia, Italy	$350.00
Yeppoon Womens Refuge Foundation	Contribution to charity	$1,000.00
Jaxton Healey	National Championships OzTag, Coffs Harbour, NSW	$250.00
Ivy Healey	National Championships OzTag, Coffs Harbour, NSW	$250.00
Sebastian Deme	State Championships Rugby League, Mt Isa, QLD	$150.00
William Burkett	State Championships Rugby League, Mt Isa, QLD	$150.00
Cooper Griffin	National Championships OzTag, Coffs Harbour, NSW	$250.00
Kayden Griffin	National Championships OzTag, Coffs Harbour, NSW	$250.00
Chloe Houghton	State Hockey Championships, Hockey, Brisbane. QLD	$250.00
J. Deadman	State Championship Cross Country, Highfields, QLD	$250.00
Riley Watson	QLD Junior State Cup, Touch Football, Redlands, QLD	$150.00
Harper Wildin	State Championships Soccer, Brisbane, QLD	$150.00
Hungry Jacks	Contribution to charity - Make a Wish Foundation	$200.00
Capricorn Coast Touch Football	Contribution to awards	$530.00
Byfield State School P&C	Touch Football team uniforms	$539.00
Mt Chalmers History Centre	Contribution for Car Boot Sale event	$1,000.00
Vin Renshaw	State Championships Rugby League, Mt Isa, QLD	$150.00
	TOTAL	**$45,077.28**

Concessions, Special Rates and Charges

Rebates and Remissions are provided to approved Government Pensioners, Not-For-Profit/Charitable Organisations and land holders with approved Nature Refuge Agreements under the Rates, Rebates and Remissions Policy. Further concessions are provided to water consumers in accordance with the Concealed Leak Refund Procedure and Water Consumption Charge Refund – Health Related Uses Procedure.

Financial Contributions made under the Planning Act

Details of financial contributions made under the Planning Act:

	Reference	Amount
The total amount of financial contributions made to the local government in the financial year under a community benefit agreement under the Planning Act;	LGR s189A(1)(a)(i)	Nil
The total amount of financial contributions made to the local government in the financial year under a condition of a development approval imposed under the Planning Act, section 65AA(3);	LGR s189A(1)(a)(ii)	Nil
The total amount of financial contributions made to the local government in the financial year under a condition of a development approval imposed under a direction of the planning chief executive under the Planning Act, section 106ZF(2);	LGR s189A(i)(a)(iii)	Nil
The total amount of financial contributions made to the local government in the financial year under an agreement mentioned in the Planning Act, section 65AA(7); and	LGR s189A(1)(a)(iv)	Nil
The total amount of financial contributions made to the local government under an instrument mentioned in s189A(1)(a) that were spent by the local government in the financial year and the purposes for which the contributions were spent.	LGR s189A(1)(b)	Nil

Tenders

Under section 228(4) or (7)(b) of the *Local Government Regulation 2012*, a local government may invite all tenderers to change their tenders to take account of a change in the tender specifications. Within the 2025-2026 financial year, there were no changes to tenders under section 228(8) of the *Local Government Regulation 2012*.

Registers kept by Council

Section 190(1)(f) of the *Local Government Regulation 2012*, requires a local government to provide a list of registers maintained by Council in its annual report, details of which are provided as follows:

Adopted Infrastructure Charges Register
Asbestos Register
Asset Register
Cat and Dog Register
Cemetery Register
Contracts Register
Corporate Delegation Register
Council Fees and Charges (Cost-Recovery Fees) Register
Enterprise Risk Management Register
Gift Register
Hazardous Substances Register
Investigation and Fraud Register
Local Law Register
Loss of Asset Register
Register of Administrative Action Complaints
Register of Complaints about the Conduct or Performance of Councillors
Register of Complaints about the Conduct or Performance of Employees
Register of Conflict of Interest (employees and contractors)
Register of Contact with Lobbyists
Register of Delegations (Council to CEO and CEO to Officers and/or Contractors)
Register of Development Applications
Register of Impounded Animals

Register of Installed On-site Sewerage and Grey Water Use Facilities
Register of Interests of Chief Executive Officer and Senior Executive Employees
Register of Interests of Councillors
Register of Interests of Senior Executive Employees
Register of Master Plan Applications
Register of Pre-Qualified Suppliers
Register of Resolutions about Land Liable to Flooding made under the Building Act
Register of Roads and Road Maps
Register of Subdivisions Approved under the repealed Local Government (Planning and Environment) Act 1990
Register of Testable Backflow Prevention Devices
Register of Thermostatic Mixing Valves
Related Party Register

Legislative Requirements Not Applicable

The following list provides legislative requirements of a local government annual report in accordance with the *Local Government Act 2009* and the *Local Government Regulation 2012* that do not apply to Livingstone Shire Council for the 2025-2026 financial year:

- Identifying beneficial enterprises (section 41 of the *Local Government Act 2009*);
- Other contents (section 190 of the *Local Government Regulation 2012*)
    - (1)(c) An annual operations report for each commercial business unit
    - (1)(d) Details of any action taken for, and expenditure on, a service, facility or activity -
        (i) Supplied by another local government under an agreement for conducting a joint government activity;
        (ii) For which the local government levied special rates or charges for the financial year; and
    - (2) An annual operations report.

Legislative Requirements - Nil to Report

The following list provides legislative requirements of a local government annual report in accordance with the *Local Government Act 2009* and the *Local Government Regulation 2012* which Livingstone Shire Council has no information to report for the 2025-2026 financial year:

- Other contents (section 190 of the *Local Government Regulation 2012*)
    - (1)(i) A summary of investigation notices given in the financial year under section 49 for competitive neutrality complaints;
    - (1)(j) The local government's responses in the financial year on the QCA's recommendations on any competitive neutrality complaints under section 52(3).

Workplace Health and Safety

During 2025-2026, Council continued to strengthen its commitment to workplace health, safety and wellbeing through the implementation of its Workplace Health and Safety Strategy. The strategy focuses on building a proactive safety culture, strengthening leadership capability, improving risk management practices, enhancing employee wellbeing, and creating safer workplaces across all Council operations.

A significant achievement during the year was the completion of 95% of actions identified within the Workplace Health and Safety Strategy. This strong level of delivery reflects Council's commitment to continuous improvement and provides a solid foundation for the next phase of work, with a focus on embedding positive safety behaviours, strengthening safety capability and driving sustainable safety outcomes across the organisation.

Council also continued to embed PRISM (Proactive Risk and Injury Safety Management), Council's Safety Management System. Developed in alignment with ISO 45001 principles, PRISM provides a centralised and accessible platform for managing safety documentation, risk management and compliance activities, supporting a more proactive and consistent approach to workplace health and safety.

During the year Council also launched its first Living Well Roadmap, establishing a strategic and coordinated approach to employee health, safety and wellbeing. The roadmap provides a framework for delivering initiatives that support the physical, psychological and social wellbeing of employees and reinforces Council's commitment to creating a healthy, safe and

inclusive workplace.

A key achievement during the year was the successful delivery of Council's inaugural Living Well Expo, which brought together employees, service providers and subject matter experts to promote health, wellbeing and workplace support services. The expo provided employees with practical resources and information to support their overall wellbeing and fostered greater awareness of the programs available across the organisation.

Council's commitment to proactive risk management was further demonstrated through scheduled weekly safety interactions conducted with Executive Leaders across the organisation. These interactions played an important role in engaging employees, identifying and addressing workplace hazards, reinforcing safe work practices, and fostering meaningful safety conversations across all levels of Council.

Council continued to focus on injury prevention, early intervention and effective rehabilitation and return to work practices. As a result, the organisation recorded a 63% reduction in lost time injury days during the reporting period, demonstrating positive outcomes in supporting employees' recovery and return to work.

Although Council's Lost Time Injury Frequency Rate (LTIFR) increased from 10.56 in the previous year to 24.28 this year, the organisation remains committed to strengthening its safety performance and reducing workplace injuries. A range of targeted initiatives are being implemented, with a focus on injury prevention, leadership capability, worker engagement and proactive risk management. These efforts are aimed at fostering a strong safety culture, improving health and safety outcomes across the organisation, and progressing towards Council's LTIFR target of less than 10.0.

Mental health and wellbeing remained a priority, supported through the Employee Assistance Program, Mental Health First Aid Officers, wellbeing initiatives and ongoing work to identify and manage psychosocial hazards across the organisation.

Council remains committed to continuous improvement and to fostering a culture where safety, health and wellbeing are integral to the way we work, ensuring all employees can return home safe and well each day.

Overseas Travel

No overseas travel was undertaken by Councillors or officers during the 2025-2026 financial year.



Community Financial Report

For the Year Ended 30 June 2026

Interpreting formally presented financial statements prepared in accordance with relevant accounting standards can often be a difficult process for all stakeholders, especially those with limited or no financial knowledge. The aim of the Community Financial Report is to assist readers to evaluate Council's financial performance and financial position without the need to interpret the financial statements. In this way the financial operations of Council can be clearly understood by members of our community and other interested stakeholders.

Councils are driven by community service obligations rather than profit. It is Council's responsibility to provide residents with services such as roadworks, street lighting, stormwater drainage, water supply, sewerage and garbage collection and disposal. Therefore, ratepayers need to be satisfied that funds are being used wisely for the benefit of the community, now and for the benefit of future generations.

Council's General Purpose Financial Statements are a record of our financial performance for the year ended 30 June 2026 and are subject to an independent audit process to verify the accuracy of the reports, as well as the systems Council has in place to record financial transactions. The three primary reports are the Statement of Comprehensive Income, the Statement of Financial Position, and the Statement of Cash Flows.

Statement of Comprehensive Income

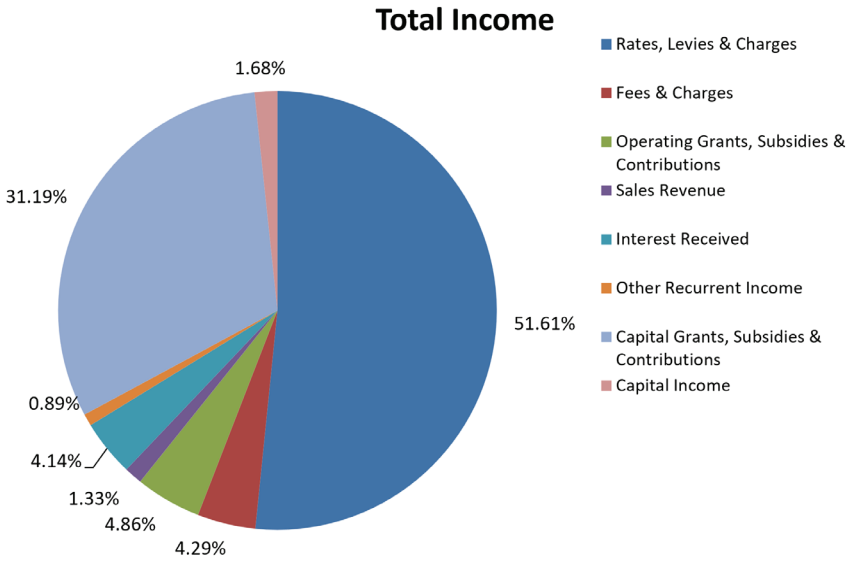
The Statement of Comprehensive Income details total income and total expenses, and the net result attributable to Council as a result of Council's activities for the financial year.

Sources of Income - Where our money comes from...

The majority of Council's income comes from rates, levies & charges, fees & charges, interest, sales revenue, grants, subsidies & contributions. To provide services to the community, Council must collect revenue. Rates and utility charges are Council's principal source of revenue. Council also charges fees to developers and receives funding in the form of grants and subsidies from other levels of government and in some cases the private sector, to help construct and maintain our extensive infrastructure.

A total of approximately $194.8 million in revenue was recognised for the year. This was comprised of $130.8 million in operating revenues and $64.0 million in capital revenue.

Capital revenue is derived from grants, contributions and the revaluation of Council's non-current assets. Capital revenue fluctuates each reporting year and is dependent largely on the monetary value attributed to assets contributed by developers and government grants received as funding for capital works projects.



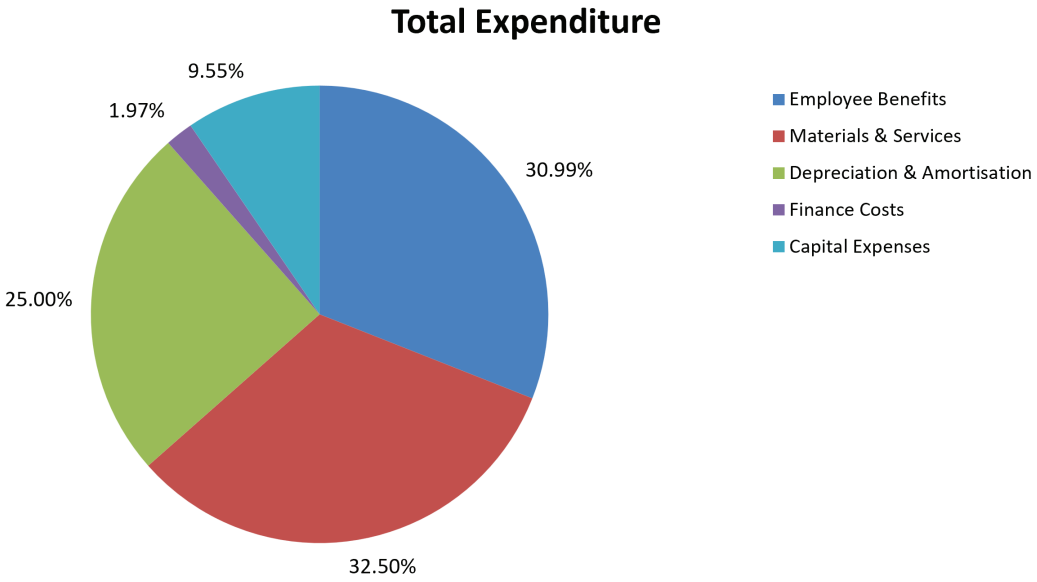
Expenses - Where our money is spent...

The three largest items of Council's expenditure are employee benefits, materials & services and depreciation, and overall operating expenses for the year totalled approximately $124.4 million. The level of expenditure is constantly monitored via a rigorous budget process. Detailed estimates are prepared prior to the start of the financial year and are then constantly monitored throughout the year as part of a quarterly budget review process to ensure that funds are utilised efficiently. Council requires a diversified workforce to provide the many and varied services to our community. Council also needs to plan and monitor the future of the shire in respect to developments, so that our existing lifestyle is maintained and improved.

Council spends considerable funds on materials and services to operate effectively. In accordance with Council's procurement policy, some preference is given to local businesses when work needs to be tendered to external suppliers. As well as being a large employer in the community, it makes sound economic sense to keep our money circulating in the region for the benefit of all who live here.

Depreciation is a way of allocating the cost of an asset over the assets' estimated useful life. Through the accurate calculation and allocation of depreciation, Council is confident that it will have the necessary funds to renew existing assets.

In addition to operating expenditure, Capital expenses totalled approximately $13.1 million. This amount related predominantly to assets written off for disposal as part of our investment in renewing existing assets.



Total Comprehensive Income for the Year

Total comprehensive income for the year was approximately $11.6 million, which is the difference between total income and total expenses and measures the change in Council's net community assets. Total comprehensive income includes the decrease in Council's asset revaluation surplus of $46.3 million resulting from the revaluation of Council's non-current assets in accordance with Australian Accounting Standards, and a $0.7 million change in Council's landfill rehabilitation provision.

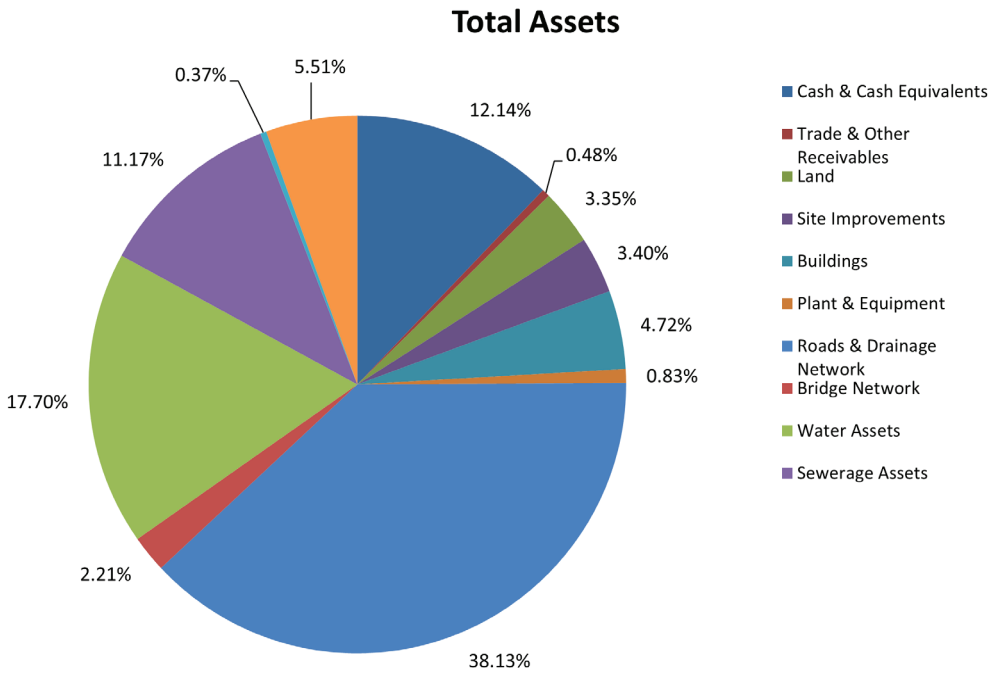
The reduction in Council's Asset Revaluation Surplus largely reflects the outcomes of the comprehensive revaluation of Council's Roads and Drainage assets. The revaluation incorporated updated asset condition information, revised useful lives and current replacement cost data, resulting in a lower fair value for the network and a more accurate representation of the assets' remaining service potential. Although Council's land assets increased in value during the year, the increase was insufficient to offset the reduction in the Roads and Drainage valuation, leading to an overall decrease in the Asset Revaluation Surplus

Statement of Financial Position

The Statement of Financial Position lists Council's assets and liabilities. The result of these two components determines the net worth of Council.

What Do We Own?

Council controls a broad range of current and non-current assets of which approximately 86% is attributed to property, plant & equipment assets. This is a significant investment for the community and requires astute management to ensure the level of service provided by these assets is maintained over the long-term.



Total assets are approximately $1.6 billion as at 30 June 2026.

Capital Works

Capital works undertaken for the year totalled approximately $67.2 million. These capital works were funded from different sources including grants & subsidies, and cash holdings. Contributed assets of $18.6 million were also received from new developments within the region.

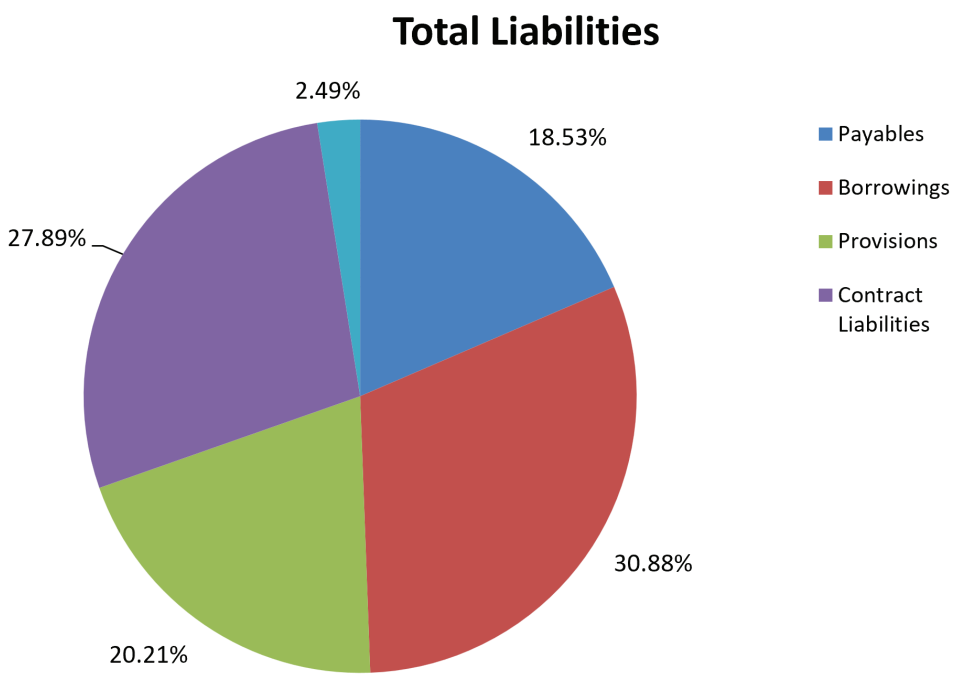
Significant projects undertaken in 2025-26 were:

- Emu Park Sewer Treatment Plant Upgrade
- Greenlake to Artillery Road Upgrade
- Werribee and Doonside Timber Bridge Replacements
- Emu Park Transfer Station Upgrade
- Clayton Road Footpath Upgrade
- Annual Road Reseal and Rehabilitation Programs
- Annual Fleet Renewal Program
- Reef Guardian Solar Refit Program
- Adelaide Park Road Footbridge Replacement
- Progression on several major projects including:
  - Yeppoon Aquatic centre Upgrade
  - Great Keppel Island Sewerage Treatment Plant & Arrivals Plaza
  - Yeppoon Landfill Cell extension
  - Gateway Industry and Business Park Stage 4
  - Yeppoon Precinct
  - Taroombal South Sewer
  - Normanby Street Upgrade
  - Williamson Creek Footbridge Replacement

What Do We Owe?

Council's borrowings at the 30 June 2026 totalled approximately $35.9 million. The level of Council's long-term debt is regularly reviewed as a component of the long-term financial forecast.

Interest expense on all loans, totalled 1.5% of total operating income.



Total liabilities were approximately $116.1 million at 30 June 2026 of which approximately 30.88% are borrowings with the Queensland Treasury Corporation, which are used to pay for Council's capital works.

Financial Sustainability Ratios

An important indication in determining the financial health of Council is to calculate and review financial indicators or financial ratios. These ratios further assist in understanding the financial performance and position of Council relative to predetermined local government sector benchmarks, without reading through all of the details contained within the general purpose financial statements.

From the 2026 financial year, there are now nine ratios. The calculation of each of the first six ratios is independently audited each financial year, with the remaining three ratios used for contextual purposes only. Each ratio is listed below with a forecast of how each ratio changes over the longer term as adopted in Council's Long Term Financial Forecast.

With the exception of the Operating Surplus Ratio, all of the ratios are within the target range over the long term. Council is entering a significant period of investment in infrastructure to support population growth, community needs and future service delivery. While this investment, together with the associated depreciation and borrowing costs, will contribute to operating deficits in the short-medium term, growing revenues are expected to strengthen Council's financial position and support a return to a modest operating surplus by 2035-36.

Relevant Measures of Financial Sustainability

		FORECAST										
	Target	30/06/2026	30/06/2027	30/06/2028	30/06/2029	30/06/2030	30/06/2031	30/06/2032	30/06/2033	30/06/2034	30/06/2035	30/06/2036
1 Unrestricted cash expense coverage ratio												
Total cash and equivalents add current investments add available ongoing QTC working capital limit less externally restricted cash / Total operating expenditure less depreciation and amortisation less finance costs x 12	Greater than 4 months	18.4 months	Forecast is not required									

The unrestricted cash expense cover ratio is an indicator of the unconstrained liquidity available to a council to meet ongoing and emergent financial demands, which is a key component to solvency. It represents the number of months a council can continue operating based on current monthly expenses.

2 Operating Surplus Ratio												
Operating result / Total operating revenue	Greater than 0%	4.85%	(2.8)%	(0.4)%	(0.1)%	(1.4)%	(3.5)%	(4.6)%	(3.3)%	(0.9)%	.10%	0.6%

The operating surplus ratio is an indicator of the extent to which operating revenues generated cover operational expenses. Any operating surplus would be available for capital funding or other purposes. Council is entering a significant period of investment in infrastructure to support population growth, community needs and future service delivery. While this investment, together with the associated depreciation and borrowing costs, will contribute to operating deficits in the short-medium term, growing revenues are expected to strengthen Council's financial position and support a return to a modest operating surplus by 2034-35.

3 Operating Cash Ratio												
Operating result add depreciation and amortisation add finance costs / Total operating revenue	Greater than 0%	32.61%	24.2%	25.4%	26.4%	26.6%	26.5%	26.9%	27.4%	28.1%	28.7%	29.1%

The operating cash ratio is a measure of Council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs.

4 Asset Sustainability Ratio												
Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense (%)	Greater than 80%	43.05%	73.9%	82.1%	71.6%	133.6%	163.3%	112.1%	38.3%	54.2%	51.4%	47.3%

This ratio indicates whether Council is renewing or replacing its existing assets at the same time that its overall stock of assets is wearing out, expressed as a percentage. Council has asset management plans to develop strong, long-term plans for the management of its substantial asset base. Despite this ratio being less than the target of 90% across each of the forecast years, this is a reflection that in accordance with Council's asset management plans, a majority of Council's property, plant and equipment assets are not forecast to require renewal during the 10 year forecast period.

		FORECAST										
	Target	30/06/2026	30/06/2027	30/06/2028	30/06/2029	30/06/2030	30/06/2031	30/06/2032	30/06/2033	30/06/2034	30/06/2035	30/06/2036
5 Asset consumption ratio												
Written down replacement cost of depreciable infrastructure assets / Current replacement cost of depreciable infrastructure assets	Greater than 60%	64.74%	74.1%	75.3%	76.8%	81.5%	81.8%	82.2%	81.8%	82.3%	83.6%	81.1%

The asset consumption ratio approximates the extent to which Council's infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.

6 Leverage ratio												
Book value of debt / Total operating revenue less total operating expenditure add depreciation and amortisation	0 - 3 times	0.80	0.80	0.60	0.80	1.60	2.30	2.30	2.10	1.80	1.60	1.40

The leverage ratio is an indicator of a council's ability to repay its existing debt. It measures the relative size of the council's debt to its operating performance.

7 Council controlled revenue ratio												
Net rates, levies and charges add fees and charges / Total operating revenue	No target	83.27%	80.5%	84.7%	88.4%	89.0%	89.2%	89.9%	90.1%	90.2%	90.2%	90.4%

Council controlled revenue is an indicator of a council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks.

8 Population growth												
Prior year estimated population / Previous year estimated population - 1	No target	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%

Population growth is a key driver of a council's operating income, service needs, and infrastructure requirements into the future. Council has used the Compound Annual Growth Rate method for calculating this ratio. This method calculates the average annual growth rate over a 10 year period based on the Queensland Government Statistician's Office population projections for the Livingstone local government area for the period 2026 to 2036.

9 Asset renewal fundding ratio		
Total of planned capital expenditure on infrastructure assets renewals over 10 years / Total required capital expenditure on infrastructure asset renewals over 10 years	No target	Forcast is not required

The asset renewal funding ratio measures the ability of a council to fund its projected infrastructure asset renewal/replacements in the future.

Statement of Changes in Equity

This statement demonstrates the movements between the differing elements of equity, which is the net wealth of the Community.

What Are We Worth?

Community equity is equal to total assets less total liabilities and at 30 June 2026 is approximately $1.5 billion. Over the long-term Council's adopted long term financial forecast outlines that Council is holding adequate reserves of cash, has substantial equity in its assets and is substantially reducing total debt over the course of the next 10 years through to the conclusion of the forecast period in the 2035-36 financial year.

The healthy financial position of Council combined with sound budgeting practices and forward planning, provides capacity for Council to meet its objectives as well as provide a degree of flexibility if strategic directions change.

Statement of Cash Flows

The Statement of Cash Flows reports the cash flows in and out of Council for the financial year. This statement is useful in assisting readers to assess Council's sources and uses of cash whilst indicating that Council has the capacity to meet all of its financial commitments as and when they fall due. Cash flows are classified into operating, investing and financing activities. In regard to financing activities, Council did not need to borrow any funds to pay for capital works undertaken in 2025-26.

Council pools and invests ratepayer's funds throughout the year in low-risk short to medium term investments in accordance with Council's investment policy. The net movement in cash for the 2025-26 financial year was an increase of approximately $5.4 million mainly as a result of the increased operational surplus, investment income, and timing related issues in the capital works program.

Looking to the Future

Council is well placed to provide the necessary financial resources to address the land use, natural resource, environmental, economic and social challenges associated with the developing growth across the shire. Council's financial strategies are aligned to the new Livingstone Corporate Plan 2025-2030 which replaced the previous Community Plan in February 2026. The new plan reflects Council's commitment to better outcomes for residents, sustainable growth, and operational efficiency.

Council remains committed to responsible financial management, ensuring that it abides by the four financial guiding principles it has adopted to develop and inform future budgets and long-term financial forecasts:

1. The community's finances will be managed responsibly to enhance the wellbeing of residents;
2. Council will maintain community wealth to ensure that the wealth enjoyed by today's generation may also be enjoyed by tomorrows generation;
3. Council's financial position will be robust enough to recover from unanticipated events, absorb the volatility inherent in revenues and expenses; and
4. Resources will be allocated to those activities that generate community benefit.

Council will continue to maintain its strong financial base through the prudent use of rates collected, grants and subsidies, developer's contributions, borrowings and the use of cash reserves. Ongoing cash flow planning, adhering to sound budgeting principles, the implementation of Council's long term asset management plans, quarterly budget reviews and long-term financial planning will assist Council in achieving its strategic objectives.

Livingstone Shire Council

GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2026

Livingstone Shire Council

General Purpose Financial Statements

for the year ended 30 June 2026

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Livingstone Shire Council

General Purpose Financial Statements

for the year ended 30 June 2026

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Livingstone Shire Council

General Purpose Financial Statements

for the year ended 30 June 2026

Introduction

Each year, individual Local Governments across Queensland are required to present a set of audited Financial Statements to their Council and Community.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2026.

The format of the Financial Statements complies with both the accounting and reporting requirements of the Australian Accounting Standards.

About the Management Certificate

The financial statements must be certified by both the Mayor and the Chief Executive Officer as presenting a true and fair view of Council's financial results for the year and are required to be adopted by Council, ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The Financial Statements incorporate four "primary" financial statements:

1. A Statement of Comprehensive Income

A summary of Council's financial performance for the year, listing all income and expenses. The combined Other Comprehensive Income records items such as changes in the fair values of Council's property, plant and equipment and financial instruments.

2. A Statement of Financial Position

A 30 June snapshot of Council's Financial Position including its assets and liabilities.

3. A Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

4. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the four Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited by the Queensland Audit Office.

The Auditor provides an audit report which gives an opinion on whether the Financial Statements present a true and fair view of the Council's financial performance, position and cash flow for the year then ended.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting after the date of the Audit Report.

Livingstone Shire Council

Statement of Comprehensive Income

for the year ended 30 June 2026

	Notes	2026 $ '000	2025 $ '000
Income			
Recurrent revenue			
Rates, levies and charges	3a	100,524	94,828
Fees and charges	3b	8,356	7,059
Sales revenue	3c	2,589	3,927
Grants, subsidies and contributions	3d	9,471	9,281
Total recurrent revenue		120,940	115,095
Other income			
Interest received	4a	8,071	7,149
Other income	4b	1,739	1,938
Total other income		9,810	9,087
Total operating revenue		130,750	124,182
Capital income			
Grants, subsidies and contributions	3d	60,756	36,648
Capital income	5	3,264	1,005
Total capital income		64,020	37,653
Total income		194,770	161,835
Expenses			
Recurrent expenses			
Employee and councillor benefits	6	42,625	38,992
Materials and services	7	44,696	39,860
Finance costs	8	2,710	3,582
Depreciation and amortisation:			
- Property, plant and equipment	14	34,324	32,993
- Intangible assets		60	111
Total recurrent expenses		124,415	115,538
Other expenses			
Capital Expenses	9	13,129	5,410
Total other expenses		13,129	5,410
Total expenses		137,544	120,948
Net result		57,226	40,887
Other comprehensive income			
Amounts which will not be reclassified subsequently to the operating result			
Net (decrease)/increase in asset revaluation surplus	20	(46,262)	96,247
Decrease in future rehabilitation - refuse sites	18	675	78
Total other comprehensive income for the year		(45,587)	96,325
Total comprehensive income for the year		11,639	137,212

The above statement should be read in conjunction with the accompanying notes and material accounting policies.

Livingstone Shire Council

Statement of Financial Position

as at 30 June 2026

	Notes	2026 $ '000	2025 $ '000
Assets			
Current assets			
Cash and cash equivalents	10	147,813	142,372
Financial assets	10	45,500	35,000
Receivables	11	7,592	7,581
Inventories	12	1,477	1,029
Contract assets	15a	6,196	4,936
Other assets	13	6,170	5,199
Total current assets		214,748	196,117
Non-current assets			
Inventories	12	4,393	2,958
Property, plant and equipment	14	1,372,799	1,378,434
Intangible assets		162	66
Total non-current assets		1,377,354	1,381,458
Total assets		1,592,102	1,577,575
Liabilities			
Current liabilities			
Payables	16	21,525	19,211
Contract liabilities	15b	11,989	19,938
Borrowings	17	6,903	6,570
Provisions	18	10,854	8,348
Other liabilities	19	1,626	1,390
Total current liabilities		52,897	55,457
Non-current liabilities			
Contract liabilities	15b	20,395	8,000
Borrowings	17	28,962	35,795
Provisions	18	12,617	12,743
Other liabilities	19	1,263	1,251
Total non-current liabilities		63,237	57,789
Total liabilities		116,134	113,246
Net community assets		1,475,968	1,464,329
Community equity			
Asset revaluation surplus	20	322,243	367,830
Retained surplus		1,153,725	1,096,499
Total community equity		1,475,968	1,464,329

The above statement should be read in conjunction with the accompanying notes and material accounting policies.

Livingstone Shire Council

Statement of Changes in Equity
for the year ended 30 June 2026

	Notes	Asset revaluation surplus $ '000	Retained surplus $ '000	Total equity $ '000
Balance as at 1 July 2025		367,830	1,096,499	1,464,329
Net result		–	57,226	57,226
Other comprehensive income for the year				
- Decrease in asset revaluation surplus	14	(46,262)	–	(46,262)
- Change in value of future rehabilitation costs	18	675	–	675
Other comprehensive income		(45,587)	–	(45,587)
Total comprehensive income for the year		(45,587)	57,226	11,639
Balance as at 30 June 2026		322,243	1,153,725	1,475,968
Balance as at 1 July 2024		271,505	1,055,612	1,327,117
Net result		–	40,887	40,887
Other comprehensive income for the year				
- Increase in asset revaluation surplus	14	96,247	–	96,247
- Change in value of future rehabilitation costs	18	78	–	78
Other comprehensive income		96,325	–	96,325
Total comprehensive income for the year		96,325	40,887	137,212
Balance as at 30 June 2025		367,830	1,096,499	1,464,329

The above statement should be read in conjunction with the accompanying notes and material accounting policies.

Livingstone Shire Council

Statement of Cash Flows

for the year ended 30 June 2026

	Notes	2026 $ '000	2025 $ '000
Cash flows from operating activities			
Receipts from customers		111,961	104,989
Payments to suppliers and employees		(96,113)	(81,166)
		15,848	23,823
Receipts			
Interest received		8,071	7,149
Non-capital grants and contributions		9,471	9,281
Other		11,944	6,765
Payments			
Borrowing costs		(2,107)	(2,434)
Net cash inflow from operating activities	24	43,227	44,584
Cash flows from investing activities			
Receipts			
Proceeds from sale of property, plant and equipment		724	559
Grants, subsidies, contributions and donations		45,317	51,936
Payments			
Payments for financial assets		(10,500)	(2,500)
Payments for property, plant and equipment		(66,671)	(36,389)
Payments for intangible assets		(156)	–
Net cash (outflow)/inflow from investing activities		(31,286)	13,606
Cash flows from financing activities			
Payments			
Repayment of borrowings		(6,500)	(6,171)
Net cash flow outflow from financing activities		(6,500)	(6,171)
Net increase in cash and cash equivalent held		5,441	52,019
Cash and cash equivalents at the beginning of the financial year		142,372	90,353
Cash and cash equivalents at the end of the financial year	10	147,813	142,372
plus: Investments on hand – end of year	10	45,500	35,000
Total cash, cash equivalents and financial assets		193,313	177,372

The above statement should be read in conjunction with the accompanying notes and material accounting policies.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 1. Information about these financial statements

(a) Basis of preparation

Livingstone Shire Council (Council) is constituted under the Queensland *Local Government Act 2009* and is domiciled in Australia.

These general purpose financial statements are for the period 1 July 2025 to 30 June 2026. They are prepared in accordance with the *Local Government Act 2009* and the *Local Government Regulation 2012*.

Council is a not-for-profit entity for financial reporting purposes and these financial statements comply with the Australian Accounting Standards and Interpretations as applicable to not-for-profit entities.

These financial statements have been prepared under the historical cost convention except for the revaluation of certain classes of property, plant and equipment.

(b) Date of authorisation

The financial statements were authorised for issue on the date they were submitted to the Auditor-General for final signature. This is the date the management certificate is signed.

(c) New and revised Accounting Standards adopted during the year

There were no relevant new accounting standards mandatorily effective for the year ended 30 June 2026.

(d) Standards issued by the AASB not yet effective

The Australian Accounting Standards Board (AASB) has issued Australian Accounting Standards and Interpretations which are not mandatorily effective at 30 June 2026. These standards have not been adopted by Council and will be included in the financial statements on their effective date. None of the standards are expected to have a material impact on Council's financial statements.

(e) Estimates and judgements

Council has made a number of judgements, estimates and assumptions in preparing these financial statements. These are based on the best information available at the time, however due to the passage of time, these assumptions may change and therefore the recorded balances may not reflect the final outcomes. The significant judgements, estimates and assumptions relate to the following items and specific information is provided in the relevant note:

- Revenue recognition - Note 3
- Valuation and depreciation of Property, Plant and Equipment - Note 14
- Provisions - Note 18
- Contingent Liabilities - Note 22
- Financial instruments - Note 27

(f) Rounding and comparatives

The financial statements are in Australian dollars and have been rounded to the nearest $1,000 or, where that amount is $500 or less, to zero. Comparative information is generally restated for reclassifications, errors and changes in accounting policies. Unless permitted otherwise by transition rules in a new accounting standard, comparative information is prepared on the same basis as prior year.

(g) Volunteer services

Voluntary services have been engaged by council during the reporting period but are of an immaterial value. Council management have indicated that voluntary services would not be purchased if they had not been donated.

(h) Taxation

Council is exempt from income tax; however, is subject to Fringe Benefits Tax, Goods and Services Tax (GST) and Payroll Tax on certain activities. The net amount of GST recoverable from the Australian Taxation Office is disclosed as a current asset. The Statement of Cash Flows has been grossed up for GST where applicable.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 2. Analysis of results by function

(a) Components of Council functions

Details relating to council's functions as reported in Note 2(b) are as follows:

Council has determined the functions and activities based on service delivery. The streams of the organisational structure are: Office of the Chief Executive Officer, Corporate Services, Infrastructure Services and Communities & Environment Portfolios. The significant activities of Waste Services, Water & Sewerage Services and Central Funds are reported separately as management considers that such disclosures are meaningful to users of Council's financial reports.

Office of the Chief Executive Officer
The Office of the Chief Executive Officer provides for the executive management of Livingstone Shire Council and includes the offices of the Mayor, Councillors, Chief Executive Officer, Internal Audit and the enabling business unit of People & Performance, and the BluePrint Livingstone Project. The objective of this function is to provide direction for Council to be open, accountable, transparent and deliver value for money community outcomes.

Corporate Services
Corporate Services comprises the corporate support functions of Council. The corporate support function includes Council's digital and information technology, finance, governance, strategy and risk services. These units provide the organisation with a high level of support for their operations, to facilitate the provision of accurate, timely and appropriate information to support sound decision making. The support provided by Corporate Services assists with meeting statutory requirements and provides a governance structure to support open, accountable and transparent delivery of value for money community outcomes.

Infrastructure Services
The goal of Infrastructure Services is to ensure that the community is serviced by high quality and effective road, drainage and bridge networks. This includes council's road construction and maintenance activities, engineering, planning and design activities. This function also has responsibility for council's depot operations and recoverable works.

Communities
The Communities portfolio supports a healthy, vibrant and connected Livingstone Shire through the provision and management of community facilities, parks, open spaces and libraries, and the delivery of cultural, health, environmental and recreational services. It is responsible for town planning functions, including development assessment, compliance and strategic planning, local laws, disaster management, community partnerships and natural resource management. The portfolio also leads strategic growth, economic and socio-economic development, tourism destination development, and placemaking and urban design initiatives to support sustainable growth while protecting the shire's character and natural environment.

Waste Services
The goal of this function is to support our community and natural environment by sustainably managing refuse. This includes waste collection and disposal, recycling collection and management of council's landfill facilities.

Water and Sewerage Services
The goal of this function is to support a healthy and safe community through managing sustainable water and sewerage services. Council's water and sewerage business activity is responsible for the provision of water and sewerage services to the residents of Livingstone Shire including operation of water treatment plants, reservoirs, water distribution network, water quality control, sewerage treatment plants, trunk sewers, sewerage pump stations and sewerage mains & services.

Central funds
This activity provides for a range of central support functions. This includes recognition and allocation of general rates and grant revenue, interest revenue, and expenses not allocated to council's other functions listed above.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 2. Analysis of results by function (continued)

(b) Income, expenses and assets attributed to Council functions *

Functions	Gross program income Grants $ '000	Gross program income Other $ '000	Total income $ '000	Total expenses $ '000	Net result $ '000	Total assets $ '000
2026						
Office of the Chief Executive Officer	48	21	69	(6,202)	(6,133)	–
Corporate Services	352	503	855	(2,975)	(2,120)	15,853
Infrastructure services	21,731	30,924	52,655	(39,730)	12,925	700,247
Communities	16,255	5,404	21,659	(41,946)	(20,287)	129,658
Waste services	(596)	11,514	10,918	(9,440)	1,478	15,515
Water and sewerage services	9	40,899	40,908	(39,672)	1,236	472,680
Central funds	6,093	61,613	67,706	2,421	70,127	258,149
Total	43,892	150,878	194,770	(137,544)	57,226	1,592,102
2025						
Office of the Chief Executive Officer	(10)	31	21	(7,516)	(7,495)	–
Corporate Services	252	557	809	(16,199)	(15,390)	10,877
Infrastructure services	19,281	15,542	34,823	(32,326)	2,497	758,190
Communities	6,172	4,669	10,841	(37,663)	(26,822)	111,787
Waste services	–	13,100	13,100	(9,687)	3,413	13,434
Water and sewerage services	23	37,873	37,896	(33,744)	4,152	447,809
Central funds	6,686	57,659	64,345	16,187	80,532	235,478
Total	32,404	129,431	161,835	(120,948)	40,887	1,577,575

(*) During the year Council revised its organisational structure and functional reporting categories. Comparative figures have been reclassified where practicable to conform with the current year presentation. The reclassification has no impact on total operating result, net assets or cash flows.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 3. Revenue

	2026 $ '000	2025 $ '000
(a) Rates, levies and charges		
Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.		
General rates	53,640	50,919
Separate rates	4,346	4,821
Sewerage charges	15,855	14,692
Special rates	382	354
Waste utility charges	10,695	9,238
Water access charges	16,324	12,949
Water consumption charges	8,791	10,425
Total rates and utility charge revenue	110,033	103,398
Less: discounts	(8,524)	(7,606)
Less: pensioner and other remissions	(985)	(964)
Total rates, levies and charges	100,524	94,828

(b) Fees and charges

Revenue arising from fees and charges is recognised at the point in time when or as the performance obligation is completed and the customer receives the benefit of the goods/services being provided.

The performance obligation relates to the specific services which are provided to the customer. Generally payment terms are within 30 days of the provision of the service. There is no material obligation for council in relation to refunds.

Revenue from infringements is recognised upon issue of the infringement notice after applying the expected credit loss model relating to the impairment of receivables for initial recognition of statutory receivables.

	2026 $ '000	2025 $ '000
Building, plumbing and development fees	3,994	2,704
Infringements	123	135
Irrigation and commercial water fees	1,231	859
Local laws and health licensing fees	436	761
Venues, events, tourism, and cultural fees	56	55
Waste fees	1,774	1,878
Other fees and charges	742	667
Total fees and charges	8,356	7,059

(c) Sales revenue

The amount recognised as revenue from contract works during the financial year is the amount received or receivable in respect of the contract work services rendered. The contract work carried out is not subject to retentions.

	2026 $ '000	2025 $ '000
Rendering of services		
Contract and recoverable works	2,589	3,927
Total sales revenue	2,589	3,927

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 3. Revenue (continued)

(d) Grants, subsidies and contributions

Grant income under AASB 15

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligation is satisfied.

The performance obligations vary in each agreement but include providing community development activities, engagement of trainees, and community events. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

Grant income under AASB 1058

Where Council receives an asset for significantly below fair value, the asset is recognised at fair value, related liability (or equity items) are recorded and income then is recognised for any residual amount at the time that the asset is received.

Capital grants

Capital grants received to enable Council to acquire or construct an item of property, plant and equipment to identified specifications which will be under Council's control and which is enforceable are recognised as revenue as and when the obligation to construct or purchase is completed. For construction projects, this is generally recognised in accordance with costs incurred.

Infrastructure contributions

Where assets are donated or purchased for significantly below fair value, the revenue is recognised when the asset is acquired and controlled by the council.

Infrastructure contributions are generally recognised on receipt of the asset since there are no enforceable performance obligations.

Physical assets contributed to council by developers in the form of road works, stormwater, water and wastewater infrastructure and park equipment are recognised as revenue when Council obtains control of the asset and there is sufficient data in the form of drawings and plans to determine the approximate specifications and values of such assets. Non-cash contributions with a value in excess of the recognition thresholds are recognised as non-current assets, and those below the thresholds (outlined in Note 14.a.) are recorded as expenses.

	2026 $ '000	2025 $ '000
(i) Operating		
Contributions	55	142
General purpose grants	6,093	6,686
Government subsidies and grants	3,323	2,453
Total operating grants, subsidies and contributions	9,471	9,281
(ii) Capital		
Assets contributed at fair value	18,625	9,566
Government subsidies and grants	34,476	23,265
Infrastructure contributions	7,655	3,817
Total capital grants, subsidies and contributions	60,756	36,648

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 3. Revenue (continued)

(iii) Timing of revenue recognition for grants, subsidies and contributions

	2026		2025	
	Revenue recognised at a point in time $ '000	Revenue recognised over time $ '000	Revenue recognised at a point in time $ '000	Revenue recognised over time $ '000
Grants, subsidies, and contributions	35,751	34,476	22,664	23,265
	35,751	34,476	22,664	23,265

Note 4. Interest and other income

	2026 $ '000	2025 $ '000
(a) Interest received		
Interest received from investments	7,905	6,979
Interest received from overdue rates and utility charges	166	170
Total interest received	8,071	7,149
(b) Other income		
Car wash income	170	275
Commission and collection fees	69	69
Insurance recoveries	35	61
Rental / lease income	642	605
Other operating income	823	928
Total other income	1,739	1,938

Note 5. Capital income

	Notes	2026 $ '000	2025 $ '000
(a) Gain on disposal of non-current assets			
Proceeds from the disposal of property, plant and equipment		724	–
Less: carrying value of disposed property, plant and equipment	14	(469)	–
		255	–
(b) Provision for restoration of quarries			
Change in provision due to movement in discount rate and estimate of future cost	18	12	16
		12	16

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 5. Capital income (continued)

	Notes	2026 $ '000	2025 $ '000
(c) Other			
Gain from assets not previously recognised	14(g)	2,997	989
		2,997	989
Total capital income		3,264	1,005

Note 6. Employee and councillor benefits

	Notes	2026 $ '000	2025 $ '000
Total staff wages and salaries		38,478	35,574
Termination Benefits:			
Annual leave, sick leave, long service leave, and other entitlements		695	969
Superannuation	23	4,499	4,040
Councillors' remuneration		901	870
		44,573	41,453
Other employee related expenses		1,500	989
		46,073	42,442
Less: capitalised employee expenses		(3,448)	(3,450)
Total employee and councillor benefits		42,625	38,992

Councillor remuneration represents salary and other allowances paid in respect of carrying out their duties.

	2026 Number	2025 Number
Additional information:		
Total Council employees at the reporting date:		
Elected members	7	7
Administration staff	252	236
Depot and outdoors staff	122	121
Total full time equivalent employees	381	364

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 7. Materials and services

	2026 $ '000	2025 $ '000
Administration supplies and consumables	465	448
Advertising, marketing and promotion	151	127
Audit of annual financial statements *	250	233
Bulk water purchases	4,977	4,686
Communications and information technology	3,867	3,407
Consultants	6,150	3,987
Contractors	7,725	8,040
Donations and subscriptions paid	1,470	1,164
Electricity	2,941	2,073
Insurance	1,799	1,766
Repairs and maintenance	10,408	10,399
Security	833	709
Waste levy payment	2,199	2,085
Waste levy refund **	(1,202)	(1,153)
Other materials and services	2,663	1,889
Total materials and services	44,696	39,860

* Total audit fees quoted by the Queensland Audit Office relating to the 2025-26 financial statements are $239,650 (2025: $220,000).

** The Queensland State Government rebated $1,201,545 (2025: $1,152,502) of the state waste levy to mitigate the direct impacts on households.

Note 8. Finance costs

	Notes	2026 $ '000	2025 $ '000
Bank charges		185	183
Unwinding of discount on provisions	18	431	483
Finance costs charged by the Queensland Treasury Corporation		1,921	2,251
Impairment of receivables		173	665
Total finance costs		2,710	3,582

Note 9. Capital expenses

	Notes	2026 $ '000	2025 $ '000
(a) Loss on disposal of non-current assets			
Proceeds from the disposal of property, plant and equipment		–	559
Less: carrying value of disposed property, plant and equipment	14	–	(1,064)
		–	505

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 9. Capital expenses (continued)

	Notes	2026 $ '000	2025 $ '000
(b) Provision for restoration of land			
Change from revision of future restoration expense	18	–	3
		–	3
(c) Other capital expenses			
Loss on write-off of assets		8,026	3,397
Assets previously recognised incorrectly	14(g)	5,103	1,505
		13,129	4,902
Total capital expenses		13,129	5,410

Note 10. Cash and cash equivalents and financial assets

	Notes	2026 $ '000	2025 $ '000
Cash and cash equivalents			
Cash in operating bank account		147,104	133,500
Cash on hand		1	1
Deposits at call with the Queensland Treasury Corporation		708	8,871
Total cash and cash equivalents		147,813	142,372
Balance per Statement of Cash Flows		147,813	142,372
Financial assets - current			
Term deposits		45,500	35,000
Total current financial assets		45,500	35,000

Council is exposed to credit risk through its investments in the QTC Cash Fund and QTC Working Capital Facility. The QTC Cash Fund is an asset management portfolio investing in a wide range of high credit rated counterparties. Deposits with the QTC Cash Fund are capital guaranteed. Working Capital Facility deposits have a duration of one day and all investments are required to have a minimum credit rating of "A-", the likelihood of the counterparty not having capacity to meet its financial commitments is low.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 10. Cash and cash equivalents and financial assets (continued)

	Notes	2026 $ '000	2025 $ '000
QTC working capital facility			
Council currently has an approved working capital facility with the Queensland Treasury Corporation. This facility has a limit of $10 million which is approved on a permanent basis subject to an annual review by the Queensland Treasury Corporation and the Department of Local Government, Water, and Volunteers. Council has not utilised the facility during 2025-26.			
Unused		10,000	10,000
Used		–	–
Facility limit		10,000	10,000
Unrestricted cash			
Cash and cash equivalents		147,813	142,372
Plus: current financial assets - term deposits		45,500	35,000
Less: externally imposed restrictions on cash	10(i)	(68,406)	(62,136)
Unrestricted cash		124,907	115,236

Council's cash and cash equivalents are subject to a number of external restrictions that limit amounts available for discretionary or future use. These include:

(i) Externally imposed expenditure restrictions at the reporting date relate to the following cash assets:		
Unspent government grants and subsidies	32,384	32,618
Unspent developer contributions	33,508	27,066
Waste levy refund received in advance	2,514	2,452
Total externally imposed restrictions on cash assets	68,406	62,136

Trust funds

In accordance with the *Local Government Act 2009* and the *Local Government Regulation 2012*, a separate trust bank account and separate trust accounting records are maintained for funds held in trust on behalf of third parties. Funds held in council's trust account include deposits lodged to guarantee performance and unclaimed monies.

Council performs only a custodian role in respect of these monies and because these monies cannot be used for council purposes, they are not considered revenue nor brought to account in the financial statements since council has no control over the assets. Council held $1,597,895 in trust funds as at 30 June 2026 (2025: $1,155,180).

Note 11. Receivables

Receivables are measured at amortised cost which approximates fair value at reporting date. Receivables are due for settlement within 30 days after the invoice is issued.

Under the *Local Government Act 2009* Council has the power to sell an owners' property to recover outstanding rates debts. Council impairs rates receivables when outstanding debts exceed unimproved capital values or when a state lease has been cancelled and it is likely that the outstanding rates cannot be received from the debtor.

Interest is charged on outstanding rates at a rate of 7% per annum compounded monthly (2025: 7%). No interest is charged on other debtors. There is no concentration of credit risk for rates and charges or other debtors receivable.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 11. Receivables (continued)

	2026 $ '000	2025 $ '000
Current		
Rates and charges	3,911	4,256
Other debtors	4,555	4,033
Total	8,466	8,289
less: Loss allowance		
Rates and charges	(864)	(668)
Other debtors	(10)	(40)
Total loss allowance - receivables	(874)	(708)
Total current receivables	7,592	7,581

Council's impairment of receivables is not material.

Note 12. Inventories

Land acquired by council with the intention of reselling it (with or without further development) is classified as inventory. As an inventory item, this land is recognised as a current asset once subdivision is complete, survey plans are registered and identified parcels of land are being advertised for sale. Council is currently developing and marketing The Gateway Business & Industry Park. Inventories held for distribution are valued at cost and adjusted when applicable for any loss of service potential.

	2026 $ '000	2025 $ '000
Current inventories		
(a) Inventories held for distribution		
Quarry and road materials	876	570
Stores and materials	601	459
Total current inventories	1,477	1,029
Non-current inventories		
Land held as inventory	4,393	2,958
Total non-current inventories	4,393	2,958

During the year ended 30 June 2026, no interest was capitalised to land purchased for sale.

Note 13. Other assets

	2026 $ '000	2025 $ '000
Current		
GST recoverable	1,452	1,581
Prepayments	1,700	1,188
Water charges not yet levied	3,018	2,430
Total current other assets	6,170	5,199

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 14. Property, plant and equipment

	Land $ '000	Site improvements $ '000	Buildings $ '000	Plant and equipment $ '000	Road and drainage network $ '000	Bridge network $ '000	Water $ '000	Sewerage $ '000	Work in progress $ '000	Total $ '000
2026										
Measurement basis	Fair Value	Fair Value	Fair Value	Cost	Fair Value	Fair Value	Fair Value	Fair Value	Cost	
Opening gross value	49,538	98,030	119,554	24,186	887,972	47,405	483,843	234,092	42,137	1,986,757
Additions - renewal	–	48	72	4,300	2,682	377	346	272	10,153	18,250
Additions - other	–	215	240	–	5,346	–	110	583	42,546	49,040
Contributed assets	–	7	–	–	12,641	–	2,868	3,108	–	18,624
Disposals	–	–	–	(2,113)	–	–	–	–	–	(2,113)
Write-offs	–	(492)	(121)	–	(4,778)	(171)	(895)	(6,594)	(365)	(13,416)
Revaluation increments to equity (ARS)	4,162	–	12,169	–	(51,318)	–	26,195	12,003	–	3,211
Work in progress transfers	–	500	706	–	6,132	2,014	2,617	7,305	(19,274)	–
Adjustments and other transfers	(430)	–	–	–	(3,057)	(1)	(337)	(62)	–	(3,887)
Closing gross value	53,270	98,308	132,620	26,373	855,620	49,624	514,747	250,707	75,197	2,056,466
Opening accumulated depreciation and impairment	–	41,652	48,486	12,871	210,400	13,455	214,213	67,246	–	608,323
Depreciation expense	–	2,822	3,740	1,917	13,189	1,072	7,596	3,988	–	34,324
Depreciation on disposals	–	–	–	(1,643)	–	–	–	–	–	(1,643)
Depreciation on write-offs	–	(235)	(96)	–	(2,131)	(116)	(547)	(1,900)	–	(5,025)
Revaluation increments to equity (ARS)	–	–	5,306	–	28,707	–	11,893	3,567	–	49,473
Adjustments and other transfers	–	–	(1)	–	(1,579)	(1)	(179)	(25)	–	(1,785)
Closing accumulated depreciation	–	44,239	57,435	13,145	248,586	14,410	232,976	72,876	–	683,667
Carrying amount of property, plant and equipment	53,270	54,069	75,185	13,228	607,034	35,214	281,771	177,831	75,197	1,372,799
Other information										
Range of estimated useful life (years)	Not depreciated	6-300	10-80	6-30	8-300	10-100	10-120	10-160	Not depreciated	

Notes to the Financial Statements

for the year ended 30 June 2026

Note 14. Property, plant and equipment (continued)

	Land $ '000	Site improvements $ '000	Buildings $ '000	Plant and equipment $ '000	Road and drainage network $ '000	Bridge network $ '000	Water $ '000	Sewerage $ '000	Work in progress $ '000	Total $ '000
2025										
Measurement basis	Fair Value	Fair Value	Fair Value	Cost	Fair Value	Fair Value	Fair Value	Fair Value	Cost	
Opening gross value	46,514	91,065	117,294	24,027	809,617	54,820	460,786	212,181	27,531	1,843,835
Additions - renewal	–	33	112	1,446	3,291	–	174	526	12,236	17,818
Additions - other	–	13	114	79	1,004	40	5	7	17,382	18,644
Contributed assets	–	36	–	–	7,501	–	1,353	677	–	9,567
Disposals	(772)	–	–	(1,366)	–	–	–	–	–	(2,138)
Write-offs	–	(1,190)	(426)	–	(3,583)	(956)	(153)	(1,192)	(36)	(7,536)
Revaluation increments to equity (ARS)	3,796	7,259	–	–	64,795	(6,600)	20,710	18,597	–	108,557
Work in progress transfers	–	814	2,460	–	5,347	1,055	1,222	4,078	(14,976)	–
Adjustments and other transfers	–	–	–	–	–	(954)	(254)	(782)	–	(1,990)
Closing gross value	49,538	98,030	119,554	24,186	887,972	47,405	483,843	234,092	42,137	1,986,757
Opening accumulated depreciation and impairment	–	36,581	44,876	12,151	184,281	20,504	198,314	72,964	–	569,671
Depreciation expense	–	2,473	3,760	1,774	12,747	782	7,336	4,121	–	32,993
Depreciation on disposals	–	–	–	(1,054)	–	–	–	–	–	(1,054)
Depreciation on write-offs	–	(333)	(150)	–	(2,143)	(861)	(94)	(544)	–	(4,125)
Revaluation increments to equity (ARS)	–	2,931	–	–	15,515	(6,321)	9,040	(8,855)	–	12,310
Adjustments and other transfers	–	–	–	–	–	(649)	(383)	(440)	–	(1,472)
Closing accumulated depreciation	–	41,652	48,486	12,871	210,400	13,455	214,213	67,246	–	608,323
Carrying amount of property, plant and equipment	49,538	56,378	71,068	11,315	677,572	33,950	269,630	166,846	42,137	1,378,434
Other information										
Range of estimated useful life (years)	Not depreciated	6 - 300	10 - 80	6 - 30	1 - 306	11 - 120	10 - 120	10 - 160	Not depreciated	

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 14. Property, plant and equipment (continued)

Recognition and measurement

(a) Recognition

Items of plant and equipment with a total value of less than $5,000 and infrastructure, buildings and site improvement assets with a total value of less than $10,000 are treated as an expense in the year of acquisition. All other items of property, plant and equipment are capitalised and included in the relevant asset class.

A complex asset is a physical asset capable of disaggregation into significant components, such as road infrastructure, where the components may include initial earthworks, formation, pavement, seal, kerb and channel, road furniture and footpaths.

Land under roads and reserve land which falls under the *Land Act 1994* or the *Land Title Act 1994* is controlled by the Queensland Government pursuant to the relevant legislation. As such this land is not recognised in these financial statements.

(b) Capital and operating expenditure

Direct labour and materials and an appropriate proportion of overheads incurred in the acquisition or construction of assets are treated as capital expenditure. Routine operating maintenance, repair costs and minor renewals to maintain the operational capacity and useful life of the non-current asset is expensed as incurred, while expenditure that relates to replacement of a major component of an asset to maintain its service potential is capitalised.

Expenditure incurred in accordance with Natural Disaster Relief and Recovery Arrangements on road assets is analysed to determine whether the expenditure is capital or operational in nature. The analysis of the expenditure requires council engineers to review the nature and extent of expenditure on a given asset. For example, expenditure that patches a road is generally maintenance in nature, whereas a kerb to kerb rebuild is treated as capital. Material expenditure that extends the useful life or renews the service potential of the asset is capitalised.

(c) Acquisition

Acquisitions of property, plant and equipment are initially recorded at cost plus costs incidental to the acquisition, including freight in, architect's fees, engineering design fees and all other establishment costs. Subsequently, each class of property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss. Donated items of property, plant and equipment, except reserve land, are recognised as assets and revenue at fair value.

(d) Depreciation

Land is not depreciated as it has an unlimited useful life. Depreciation on other property, plant and equipment assets is calculated on a straight-line basis so as to write-off the net cost or revalued amount of each depreciable asset, less its estimated residual value, progressively over its estimated useful life to council. Management believes the straight-line basis appropriately reflects the pattern of consumption of all council assets.

Within the site improvements asset class, council has recognised a landfill rehabilitation asset. This asset is amortised progressively based on the annual consumption and estimated remaining useful life of the current landfill cell. A number of assumptions including projected waste taken at the landfill, estimated closure dates of the current cell and the estimated cost and timing of future capping outlays have been used in measuring this asset.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to council.

(e) Accumulated Depreciation

In determining the level of physical obsolescence of road & drainage network, bridge network, water & sewerage active infrastructure, buildings and site improvement assets, all were disaggregated into significant components which exhibited different useful lives. The accumulated depreciation cost was determined by an assessment of the age from either the assets construction date or by a condition assessment where an asset was close to the end of its useful life or where no reliable construction data information was available. The age in days was then multiplied by its daily depreciation amount to determine the accumulated depreciation amount.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 14. Property, plant and equipment (continued)

(f) Valuation

Non-current physical assets measured at fair value are revalued as necessary so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. Plant and equipment and work in progress are measured at cost. Independent, professionally qualified valuers are engaged to determine the fair value for each class of property, plant and equipment assets measured at fair value at least once every five years. This process involves the valuer physically sighting a representative sample of council assets across all asset classes and making their own assessments of the condition of the assets at the date of inspection.

In the intervening years, council uses internal staff resources to assess the condition and cost assumptions associated with property, plant and equipment assets. These results are considered in combination with the Australian Bureau of Statistics indices for Queensland and other measures deemed suitable, which may include professional advice from appropriately qualified external valuers. Together this information is used to form the basis of a management valuation for property, plant and equipment asset classes in each of the intervening years or periods to 30 June 2026. Further details in relation to valuers, the methods of valuation and the key assumptions and in valuing each different asset class are disclosed below.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life. Separately identified components of assets are measured on the same basis as the assets to which they relate.

In accordance with AASB 13 fair value measurements are categorised on the following basis:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

During the year, as part of the comprehensive revaluation of land, the valuers have reassessed the fair value measurement levels applying to Council's land assets. This has resulted in the majority of land parcels being valued using level 3 due to restrictions as to use or sale, and where there is no active market. It is Council's policy to apply the transfers between levels at 30 June.

The following table presents all assets and liabilities that have been measured and recognised at fair values.

(g) Adjustments for assets not previously recognised and duplicate assets

During the 2025–26 financial year, Council conducted comprehensive revaluations of its Land, and Roads & Drainage asset classes. In preparation, the Asset Management team reviewed existing information to ensure the asset register accurately reflected known data and this was further validated through the physical inspection program undertaken by Council's valuers. This process identified several issues, including existing assets not previously recognised and duplicate assets. These included road components, road furniture, drainage, footpath and kerb assets as well as three parcels of land. Additionally, through work conducted by Council's operational teams various Water and Sewer components - sewer gravity mains, water property services, valves, water meters and hydrants were found to be no longer physically present on the ground and have been now disposed from the register.

The initial recognition and derecognition of non-current assets relates to assets that should have been included or excluded in previous years' financial statements but have only been identified and placed into (or removed from) the financial asset register during the current reporting period. The net written down value impact of the errors detailed above are not considered material in accordance with AASB 108 *Accounting Policies, Changes in Accounting Estimates and Errors*, therefore, have not been presented in a restated prior period position. Council has brought the adjustments to account in the current year through profit and loss at Note 5(c) Other capital income and Note 9(c) Other capital expenses respectively resulting in a net impact of $2.1 million reduction to property, plant and equipment.

Notes to the Financial Statements

for the year ended 30 June 2026

Note 14. Property, plant and equipment (continued)

Valuation techniques used to derive fair values

Asset class, fair value hierarchy, and value	Valuation approach	Last comprehensive valuation date	Valuer engaged	Key assumptions and estimates (related data sources)	Index applied (change in index recognised this year)	Other interim revaluation adjustment
- Land (Level 2) 2026 - $2.700M 2025 - $15.189M	Fair Value	28/02/26	Marsh Valuation Services	- Current zoning - Sales evidence from market transactions involving comparable assets. - No impact from environmental issues including contamination.	Nil	Nil
- Land (Level 3) 2026 - $50.570M 2025 - $34.349M	Fair Value	28/02/26	Marsh Valuation Services	- Current zoning - Sales evidence from market transactions involving comparable assets. - Adjustments for any restrictions or constraints of ownership or special purpose usage. - No impact from environmental issues including contamination.	Nil	Nil
- Buildings (Level 3) 2026 - $75.185M 2025 - $71.068M	Fair Value	01/07/22	Marsh Valuation Services	- Fair values are estimated using unit rates for each component which are derived from externally available and internally generated civil works and published building cost data. - Components derived from council hierarchy or industry accepted percentages.	10.18% from Marsh applied from 1 July 2025 to 30 June 2026.	Nil

Notes to the Financial Statements

for the year ended 30 June 2026

Note 14. Property, plant and equipment (continued)

Asset class, fair value hierarchy, and value	Valuation approach	Last comprehensive valuation date	Valuer engaged	Key assumptions and estimates (related data sources)	Index applied (change in index recognised this year)	Other interim revaluation adjustment
- Site Improvements (Level 3) 2026 - $54.069M 2025 - $56.378M	Fair Value	01/07/21	Marsh Valuation Services	- Unit rates were developed using a first principles approach taking into account current plant, labour and material costs as well as productivity considerations and current modern equivalent infrastructure. - The raw costs of materials, as well as plant and labour hire rates, are established either through communicating directly with suppliers and obtaining quoted prices, by using costs guides such as the Rawlinson's Construction Handbook, and through reviewing actual costs incurred. - Remaining useful lives are calculated using the age and condition of the asset.	Nil	Nil
- Roads and Drainage Infrastructure (Level 3) 2026 - $607.034M 2025 - $677.572M	Fair Value	28/02/26	Marsh Valuation Services	- Unit rates were developed using a first principles approach taking into account current plant, labour and material costs as well as productivity considerations and current modern equivalent infrastructure. - The raw costs of materials, as well as plant and labour hire rates, are established either through communicating directly with suppliers and obtaining quoted prices, by using costs guides such as the Rawlinson's Construction Handbook, and through reviewing actual costs incurred. - Remaining useful lives are calculated using the age and condition of the asset.	Nil	Nil

Notes to the Financial Statements

for the year ended 30 June 2026

Note 14. Property, plant and equipment (continued)

Asset class, fair value hierarchy, and value	Valuation approach	Last comprehensive valuation date	Valuer engaged	Key assumptions and estimates (related data sources)	Index applied (change in index recognised this year)	Other interim revaluation adjustment
- Bridges (Level 3) 2026 - $35.214M 2025 - $33.950M	Fair Value	28/02/25	Marsh Valuation Services	- The current replacement value for each structure was determined by componentising the bridges and major drainage structures into surface, substructure, superstructure, waterway, deck and miscellaneous assets to reflect the different useful lives of each. - Costs are established by using published or available market data for recent projects, and published cost guides. - A condition assessment is applied based on the age and condition of the asset, and economic or functional obsolescence.	Nil	Nil
- Sewerage Infrastructure (Level 3) 2026 - $177.831M 2025 - $166.846M	Fair Value	28/02/25	Marsh Valuation Services	- Unit rates were developed using a first principles approach taking into account current plant, labour and material costs as well as productivity considerations and current modern equivalent infrastructure. - The raw costs of materials, as well as plant and labour hire rates, are established either through communicating directly with suppliers and obtaining quoted prices, by using costs guides such as the Rawlinson's Construction Handbook, and through reviewing actual costs incurred. - Remaining useful lives are calculated using the age and condition of the asset.	5.16% from Marsh applied from 1 July 2025 to 30 June 2026.	Nil

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 14. Property, plant and equipment (continued)

Asset class, fair value hierarchy, and value	Valuation approach	Last comprehensive valuation date	Valuer engaged	Key assumptions and estimates (related data sources)	Index applied (change in index recognised this year)	Other interim revaluation adjustment
- Water Infrastructure (Level 3) 2026 - $281.771M 2025 - $269.630M	Fair Value	28/02/25	Marsh Valuation Services	- Unit rates were developed using a first principles approach taking into account current plant, labour and material costs as well as productivity considerations and current modern equivalent infrastructure. - The raw costs of materials, as well as plant and labour hire rates, are established either through communicating directly with suppliers and obtaining quoted prices, by using costs guides such as the Rawlinson's Construction Handbook, and through reviewing actual costs incurred. - Remaining useful lives are calculated using the age and condition of the asset.	5.38% from Marsh applied from 1 July 2025 to 30 June 2026.	Nil

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 15. Contract balances

	2026 $ '000	2025 $ '000
(a) Contract assets		
Current		
Contract assets	6,196	4,936
	6,196	4,936
(b) Contract liabilities		
Current		
Funds received upfront to construct Council controlled assets	11,989	19,938
	11,989	19,938
Non-current		
Funds received upfront to construct Council controlled assets	20,395	8,000
	20,395	8,000
Revenue recognised that was included in the contract liability balance at the beginning of the year		
Funds to construct Council controlled assets	10,912	2,717
Total revenue recognised	10,912	2,717

Satisfaction of contract liabilities

Council has contract liabilities in relation to a number of construction projects as at the reporting date. These contract liabilities have arisen as a result of council receiving advanced capital grants payments to fund the construction of road & drainage and site improvement assets and facilities. The contract liability will be released and recognised as revenue based on the percentage completion of the project at year end.

Based on the current forward works schedule, Council expects to recognise the contract liabilities as income over the next two financial years.

(c) Significant changes in contract balances

As at 30 June 2026, Council has recognised $20.39 million as a non-current contract liability relating to funding received under the Residential Activation Fund (Construction) programs. Of this balance, $12.4 million relates to Round 2 funding received in advance for the Chandler Road West Collector Upgrade project, with construction scheduled to commence in 2027/28. The remaining balance relates to Round 1 funding for the East West Connector project and will be recognised as revenue as project works are undertaken.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 16. Trade and Other Payables

	2026 $ '000	2025 $ '000
Creditors are recognised when goods or services are received, at the amount owed. Amounts owing are unsecured and are generally settled on 7 or 30 day terms.		
Current		
Creditors and accruals	13,997	12,495
Prepaid rates	7,118	6,331
Other entitlements	410	385
Total current payables	21,525	19,211

Note 17. Borrowings

	2026 $ '000	2025 $ '000
Current		
Loans - Queensland Treasury Corporation	6,903	6,570
Total current borrowings	6,903	6,570
Non-current		
Loans - Queensland Treasury Corporation	28,962	35,795
Total non-current borrowings	28,962	35,795

Reconciliation of loan movements for the year

Loans - Queensland Treasury Corporation		
Opening balance at beginning of financial year	42,365	48,536
Principal repayments	(6,500)	(6,171)
Book value at end of financial year	35,865	42,365

The loan market value at the reporting date was $35,030,807. This represents the value of the debt if council repaid it at that date. As it is the intention of council to hold the debt for its term, no provision is required to be made in these accounts.

No assets have been pledged as security by council for any liabilities, however all loans are guaranteed by the Queensland State Government. Expected final repayment dates vary from 15 September 2029 to 15 June 2038.

Note 18. Provisions

Employee provisions

The provision for annual leave is based on the present value of remuneration rates that will be paid when the liability is expected to be settled and includes related on-costs. As council does not have an unconditional right to defer this liability beyond 12 months from the reporting date, annual leave is classified as a current liability.

The provision for long service leave is calculated using current pay rates and projected future increases in those rates and includes related employee on-costs. The estimates are adjusted for the probability of the employee remaining in the council's employment or other associated employment which would result in council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The provision is discounted using the Commonwealth Bond yield rates.

Note 18. Provisions (continued)

Where employees have met the prerequisite length of service and council does not have an unconditional right to defer this liability beyond 12 months from reporting date, long service leave is classified as a current liability. Otherwise long service leave is classified as non-current. The 2025 Certified Agreement provides for the payment of long service leave on a pro-rata basis after five years of continuous service.

The provision for sick leave represents an obligation retained in the 2025 Certified Agreement, certified on 25 March 2026, which provides for the vesting of unused sick leave and payment of up to $6,500 per employee on termination subject to meeting certain eligibility criteria, such as ten years continuous service. As set out in the Certified Agreement, the liability is calculated using the amount of available leave in weeks multiplied by $250 up to the maximum amount of $6,500 for eligible employees. The estimates are adjusted for the probability of the employee remaining in the council's employment that would result in council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The provision is discounted using the Commonwealth Bond yield rates.

Where employees have met the prerequisite length of service and council does not have an unconditional right to defer this liability beyond 12 months from reporting date, sick leave is classified as a current liability. Otherwise sick leave is classified as non-current.

Quarry restoration

The provision for quarry restoration represents the present value of the anticipated future costs associated with the closure and restoration of quarry sites. The calculation of the provision uses assumptions including application of environmental legislation, site closure dates, available technologies and engineering cost estimates. These uncertainties may result in future actual expenditure differing from amounts currently provided. The provision recognised for quarry restoration is reviewed at least annually and is updated based on the facts and circumstances available at the time. Adjustments are made to allow for estimated inflation of costs to the anticipated date of expenditure, and the result is discounted to present value. The provision is discounted using the Commonwealth Bond yield rates. As the quarries are on state reserves or private land which the Council does not control, the provision for restoration is treated as an expense in the year the provision is first recognised.

The projected cost is $224,296 (undiscounted) and this cost is expected to be incurred over the period 2027 to 2044.

Landfill restoration

Obligations for future landfill restoration work are determined annually, estimating the nature and extent of work associated with the closure of the landfill facilities, monitoring of historical residues and leaching on these sites. As council has a present obligation, it is probable that restoration work will be undertaken and a reliable estimate of the amount can be made, it is recognised as a provision. The calculation of the provision uses assumptions including application of environmental legislation, site closure dates, available technologies and engineering cost estimates. These uncertainties may result in future actual expenditure differing from amounts currently provided. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The provision is discounted using the Commonwealth Bond yield rates.

The landfill is situated on council controlled land and is classified as a site improvement asset. The provision for restoration is, therefore, included in the cost of the improvements and amortised over the expected useful life of the landfill cell.

The projected cost is $17,446,812 (undiscounted) and this cost is expected to be incurred over the period 2029 to 2061.

Infrastructure charges credits and refunds

Council has approved development applications that may result in Council receiving property, plant and equipment assets from developers in lieu of infrastructure charge levy revenue. The value of these assets when ultimately transferred to Council may exceed the infrastructure charge levy payable by the developer. In such circumstances Council may be obligated, in accordance with Infrastructure Agreements, to compensate developers for the difference between the asset value received and the infrastructure charge levy payable.

As at the reporting date, Council has recognised a provision for the refund of infrastructure charges for certain developments where Council has accepted the assets and the amount of the refund can be reliably measured.

The value of the provision has been calculated as the difference between the fair value of the accepted assets and the amount of the charges under the relevant infrastructure charge notice.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 18. Provisions (continued)

	2026 $ '000	2025 $ '000
Current		
Annual leave	3,434	3,393
Long service leave	4,152	4,460
Sick leave	309	485
Quarry restoration	10	10
Infrastructure charges offsets and refunds	2,949	–
Total current provisions	10,854	8,348
Non-current		
Long service leave	995	800
Sick leave	41	106
Quarry restoration	134	140
Landfill restoration	11,447	11,697
Total non-current provisions	12,617	12,743

Details of movements in non-employee provisions

Quarry rehabilitation		
Balance at beginning of financial year	150	158
Amounts used	–	(1)
Increase in provision due to unwinding of discount	6	6
Increase/(decrease) in provision due to change in discount rate	(7)	3
Decrease in estimate of future cost	(5)	(16)
Balance at end of financial year	144	150
Landfill restoration		
Balance at beginning of financial year	11,697	11,299
Increase in provision due to unwinding of discount	425	477
Increase /(decrease) in provision due to change in discount rate	(503)	254
Decrease in estimate of future cost	(172)	(333)
Balance at end of financial year	11,447	11,697
Infrastructure charges offsets and refunds		
Additional provision	2,949	–
Balance at end of financial year	2,949	–

Note 19. Other liabilities

	2026 $ '000	2025 $ '000
Current		
Waste levy refund received in advance	1,251	1,202
Unearned revenue	375	188
Total current other liabilities	1,626	1,390
Non-current		
Waste levy refund received in advance	1,263	1,251
Total non-current other liabilities	1,263	1,251

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 19. Other liabilities (continued)

The State Government has made advance payments to Council to mitigate the impacts on households for the estimated future costs of the State Waste Levy. As the payment was for a refund of Council's future Levy expenses, the amount was recognised as a liability and split between current and non-current in accordance with the State's calculations of the estimated annual charges. Revenue will be recognised in each subsequent year in accordance with these calculations.

Note 20. Asset revaluation surplus

The asset revaluation surplus comprises revaluation movements on property, plant and equipment.

Movements in the asset revaluation surplus were as follows:

	Notes	2026 $ '000	2025 $ '000
Balance at beginning of financial year		367,830	271,505
Net adjustments to non-current assets at end of year to reflect a change in:			
Land	14	4,162	3,796
Buildings	14	6,863	-
Roads & drainage	14	(80,025)	49,280
Sewerage	14	8,436	27,452
Site improvements	14	-	4,328
Water	14	14,302	11,670
Bridge network	14	-	(279)
Site improvements - Landfill rehabilitation asset		675	78
Balance at end of financial year		322,243	367,830

Asset revaluation surplus analysis

	2026 $ '000	2025 $ '000
The closing balance of the asset revaluation surplus comprises the following asset categories:		
Land	19,822	15,660
Buildings	33,354	26,491
Roads & drainage	59,175	139,200
Sewerage	59,532	51,096
Site improvements	17,583	16,908
Water	116,245	101,943
Bridge network	16,532	16,532
	322,243	367,830

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 21. Commitments for expenditure

	2026 $ '000	2025 $ '000
(a) Contractual commitments		
Contractual commitments at end of financial year but not recognised in the financial statements are as follows:		
Waste services	52,075	18,257
Water and sewerage services	5,284	5,032
ICT Services	2,926	3,401
Roads	–	510
Facilities	7,992	531
Other	6,300	5,017
	74,577	32,748
(b) Capital Commitments		
Commitments for the construction and purchase of the following assets contracted for at the reporting date but not recognised as liabilities:		
Property, plant and equipment		
Road, drainage and bridge network	7,860	6,163
Buildings	2,529	12,776
Water and sewer network	4,130	14,397
Waste	–	3,749
Plant and equipment	–	1,195
Other	586	1,286
Total commitments	15,105	39,566
These expenditures are payable as follows:		
Within the next year	15,105	39,566
Total payable	15,105	39,566

Note 22. Contingent liabilities

Details and estimates of maximum amounts of contingent liabilities are as follows:

Local Government Mutual

Council is a member of the local government mutual liability self-insurance pool, LGM Queensland. In the event of the pool being wound up or it is unable to meet its debts as they fall due, the trust deed and rules provide that any accumulated deficit will be met by the individual pool members in the same proportion as their contribution is to the total pool contributions in respect to any year that a deficit arises.

As at 30 June 2025 the financial statements reported an accumulated surplus and it is not anticipated any liability will arise.

Local Government Workcare

Council is a member of the Queensland local government worker's compensation self-insurance scheme, Local Government Workcare. Under this scheme council has provided an indemnity towards a bank guarantee to cover bad debts which may remain should the self insurance licence be cancelled and there were insufficient funds available to cover outstanding liabilities. Only the Queensland Government's workers compensation authority may call on any part of the guarantee should the above circumstances arise. Council's maximum exposure to the bank guarantee is $1,797,476.61.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 22. Contingent liabilities (continued)

Legal Claims

Council is a defendant in a number of legal actions that have arisen as a result of the operations of council and its ownership of public assets as at the reporting date. All liability claims are subject to review and are only provided for when genuine and not contingent on a future event. Information in respect of individual claims has not been disclosed on the basis that council considers such disclosures would seriously prejudice the outcome of these claims.

Infrastructure Charges Offsets and Refunds

Council enters into Infrastructure Agreements with developers whereby trunk infrastructure assets are contributed to Council in lieu of payment of infrastructure charges. Where the agreed value of infrastructure provided exceeds the infrastructure charges payable, Council may be required to refund the excess amount to the developer. Any refund is contingent upon completion and acceptance of the infrastructure works in accordance with the Infrastructure Agreement. Until such time as the obligation becomes present and measurable, the arrangement is noted as a contingent liability. Once the infrastructure is accepted and the refund amount is determined, the obligation is recognised as a liability in Council's Statement of Financial Position.

Note 23. Superannuation

Council contributes to the Brighter Super Regional Defined Benefits Fund (the scheme), at the rate of 12.5% for each standard permanent employee who is a defined benefit member. The base rate of 12% is set in accordance with the Brighter Super trust deed and may be varied on the advice of an actuary. Council contributes an additional 0.5% in accordance with the 2025 Certified Agreement. The Regional Defined Benefits Fund is a complying superannuation scheme for the purpose of the Commonwealth Superannuation Industry (Supervision) legislation and is also governed by the *Local Government Act 2009*. The scheme is managed by the Brighter Super trustee.

The scheme is a pooled defined benefit plan and it is not in accordance with the deed to allocate obligations, plan assets and costs at the council level.

Any amount by which the scheme is over or under funded may affect future contribution rate obligations, but has not been recognised as an asset or liability of the council.

Council may be liable to the scheme for a portion of another local governments' obligations should that local government be unable to meet them, however the risk of this occurring is extremely low and in accordance with the Brighter Super trust deed changes to council's obligations will only be made on the advice of an actuary.

The last completed triennial actuarial assessment of the scheme as required under Superannuation Prudential Standard 160 was undertaken as at 1 July 2024. The actuary indicated that "At the valuation date of 1 July 2024, the net assets of the scheme exceeded the vested benefits and the scheme was in a satisfactory financial position as at the valuation date". The measure of vested benefits represents the value of benefit entitlements should all participating employees voluntarily exit the scheme. The Council is not aware of anything that has happened since that time that indicates the assets of the scheme are not sufficient to meet the vested benefits, as at the reporting date.

No changes have been made to prescribed employer contributions which remain at 12% of employee salary or wages and there are no known requirements to change the rate of contributions. Under the 2025 Certified Agreement, Council has agreed to increase its contribution by 0.5% each year for the life of the agreement.

The next triennial actuarial review is not due until 1 July 2027.

The most significant risks that may result in Brighter Super increasing the contribution rate, on the advice of the actuary, are:

- Investment risk - The risk that the scheme's investment returns will be lower than assumed and additional contributions are needed to fund the shortfall.
- Salary growth risk - The risk that wages or salaries will rise more rapidly than assumed, increasing vested benefits to be funded.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 23. Superannuation (continued)

	Notes	2026 $ '000	2025 $ '000
Superannuation contributions made to the Regional Defined Benefits Fund		70	78
Other superannuation contributions for employees		4,429	3,962
Total superannuation contributions paid by Council for employees	6	4,499	4,040

Note 24. Reconciliation of Operating Result

	2026 $ '000	2025 $ '000
Net operating result from statement of comprehensive income	57,226	40,887
Non-cash items		
Depreciation and amortisation	34,384	33,104
Gain from assets not previously recognised	(2,997)	(989)
Other net asset adjustments	5,103	1,505
	36,490	33,620
Losses recognised on fair value re-measurements through the income statement		
Unwinding of discount rates on restoration provisions	431	483
	431	483
Investing and development activities		
Net (profit)/loss on disposal of assets	(255)	505
Loss on write-off of assets	8,026	3,397
Capital grants and contributions	(60,756)	(36,648)
Other capital income	(12)	(16)
	(52,997)	(32,762)
Changes in operating assets and liabilities:		
Increase in receivables	(177)	(1,331)
Increase in provision for doubtful debts	166	467
(Increase)/decrease in inventories	(448)	47
Increase in other assets	(971)	(1,579)
Increase in payables	2,289	5,562
Increase/(decrease) in employee leave entitlements	(288)	541
Increase/(decrease) in other provisions	2,693	(8)
Increase/(decrease) in other liabilities	248	(1,149)
Increase in land held for sale	(1,435)	(194)
	2,077	2,356
Net cash provided from operating activities from the statement of cash flows	43,227	44,584

Notes to the Financial Statements

for the year ended 30 June 2026

Note 25. Reconciliation of liabilities arising from finance activities

	As at 30/06/25 Opening Balance $ '000	Cashflows $ '000	As at 30/06/26 Closing balance $ '000
2026			
Borrowings	42,365	(6,500)	35,865
	42,365	(6,500)	35,865

	As at 30/06/24 Opening Balance $ '000	Cashflows $ '000	As at 30/06/25 Closing balance $ '000
2025			
Borrowings	48,536	(6,171)	42,365
	48,536	(6,171)	42,365

Note 26. Events after the reporting period

There were no material adjusting or non-adjusting events after the reporting period.

Note 27. Financial instruments

(a) Financial assets and financial liabilities

Council has the following categories of financial assets and financial liabilities:

- Cash and cash equivalents
- Receivables
- Payables
- Borrowings

Council has exposure to the following risks arising from financial instruments; **(i)** credit risk, **(ii)** liquidity risk, and **(iii)** market risk.

This note provides information (both qualitative and quantitative) to assist statement users evaluate the significance of financial instruments on the Council's financial position and financial performance, including the nature and extent of risks and how the Council manages these exposures.

(b) Financial risk management

Council is responsible for the establishment and oversight of the risk management framework, together with developing, approving and monitoring risk management policies.

Council's Audit Risk and Improvement Committee (ARaIC) oversees and provides guidance on the development of policies for overall risk management, as well as specifically for managing market, liquidity and credit risk.

Council's risk management policies are established to identify and analyse the risks faced, to set appropriate limits and controls and to monitor these risks and adherence against limits. Council aims to manage volatility to minimise potential adverse effects on its financial performance.

Note 27. Financial instruments (continued)

The ARaIC oversees how management monitors compliance with Council's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by council. This committee is assisted in its oversight role by internal audit. Council has outsourced its internal audit function to undertake the planned internal audit work program, the results of which are reported to the ARaIC.

Council does not enter into derivatives.

(c) Credit risk

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations. These obligations principally arise from council's investments with and receivables from customers.

The credit risk of financial assets that have been recognised in the Statement of Financial Position is the carrying amount net of any impairment. No significant concentration of credit risk has been identified, as exposure is spread over a large number of counterparties and customers. Exposure to credit risk is managed through regular analysis of counterparty ability to meet payment obligations. The carrying amount of financial assets represents the maximum credit exposure.

Investments in financial instruments are required to be made with the Queensland Treasury Corporation or financial institutions in Australia, in line with the requirements of the *Statutory Bodies Financial Arrangements Act 1982*. No collateral is held as security relating to the financial assets of council. The carrying amounts of financial assets at the end of the reporting period represent the maximum exposure to credit risk for council.

Council has assessed its exposure to credit risk at the reporting date. In the case of rates receivables, council has the power to sell the property to recover defaulted amounts and in the case of sundry debtors, Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise risk. Given the vast majority of council's credit risk relates to general rates and utility charges receivables and other receivables due from the Queensland and Commonwealth governments, council's exposure to credit risk is not material at the reporting date.

(d) Liquidity risk

Liquidity risk refers to the situation where Council may encounter difficulty in meeting financial obligations as and when they fall due. Council is exposed to liquidity risk through its normal course of business. Council's objective is to maintain adequate access to highly liquid investments and borrowings.

Council's approach to managing liquidity is to ensure, as much as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to council's reputation. This is done by maintaining sufficient cash deposits and undrawn facilities to cater for unexpected volatility in cash flows. Council has in place a working capital facility with the Queensland Treasury Corporation (QTC). Further details on this facility are disclosed in Note 10.

The following table sets out the liquidity risk in relation to financial liabilities held by council. It represents the remaining contractual cash flows (principal and interest) of financial liabilities at the end of the reporting period.

	0 to 1 year $ '000	1 to 5 years $ '000	Over 5 years $ '000	Total contractual cash flows $ '000	Carrying amount $ '000
2026					
Payables	13,981	–	–	13,981	13,997
Loans - QTC	8,422	24,451	8,200	41,073	35,865
	22,403	24,451	8,200	55,054	49,862
2025					
Payables	12,495	–	–	12,495	12,495
Loans - QTC	8,422	31,622	9,450	49,494	42,365
	20,917	31,622	9,450	61,989	54,860

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 27. Financial instruments (continued)

The outflows in the above table are not expected to occur significantly earlier and are not expected to be for significantly different amounts than indicated in the table.

(e) Market risk

Market risk is the risk that changes in market indices, such as interest rates, will affect the Council's income or the value of its holdings of financial instruments.

Interest rate risk
Interest rate risk refers to the possible fluctuations caused by changes in the value of interest bearing financial instruments as a result of market rates. Council is exposed to interest rate risk through investments and borrowings with QTC.

Council has access to a mix of variable and fixed rate funding options through QTC so that interest rate risk exposure can be minimised.

Council does not account for any fixed-rate financial assets or financial liabilities at fair value through the profit or loss, therefore a change in interest rates at the reporting date would not affect profit or loss.

Council's interest rate sensitivity to an expected 1% fluctuation in interest rates, if all other variables were held constant, is as follows:

	Net carrying amount	Net result		Equity	
		1% increase	1% decrease	1% increase	1% decrease
	$ '000	$ '000	$ '000	$ '000	$ '000
2026					
Financial assets	193,313	1,933	(1,933)	1,933	(1,933)
Financial liabilities	(35,865)	(358)	358	(358)	358
Net	157,448	1,575	(1,575)	1,575	(1,575)
2025					
Financial assets	177,372	1,773	(1,773)	1,773	(1,776)
Financial liabilities	(42,365)	(423)	423	(423)	423
Net	135,007	1,350	(1,350)	1,350	(1,353)

Note 28. National competition policy

Council applies the competitive code of conduct to the following activities:

Water and Sewerage Services
Waste Services
Building Certification

This requires the application of full cost pricing, identifying the cost of community service obligations (CSO) and eliminating the advantages and disadvantages of public ownership within that activity.

The CSO value is determined by council and represents an activities costs which would not be incurred if the primary objective of the activities was to make a profit. Council provides funding from general revenue to the business activity to cover the cost of providing non-commercial community services or costs deemed to be CSO's by council.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 28. National competition policy (continued)

The following activity statements are for activities subject to the competitive code of conduct:

	Water and Sewerage Services $ '000	Waste Services $ '000	Building Certification $ '000
Revenue for services provided to the Council	74	1,067	–
Revenue for services provided to external clients	40,914	11,839	707
Community service obligations	–	733	–
	40,988	13,639	707
Less: expenditure	(34,496)	(11,642)	(385)
Surplus	6,492	1,997	322

Description of CSO's provided to business activities:

Activities	CSO description	Actual $´000
Waste Services	Waste vouchers	651
Waste Services	Charity waste disposal	2
Waste Services	Collection, transport & disposal services for Waste for residents and public areas on Great Keppel Island	80

Note 29. Transactions with related parties

(a) Subsidiaries

Council has no interest in any subsidiaries.

(b) Associates

Council has no interests in any associates.

(c) Joint ventures

Council has no interests in any joint ventures.

(d) Key management personnel

Transactions with key management personnel

Key management personnel (KMP) include the positions of Mayor, Councillors, Chief Executive Officer, General Manager Infrastructure, General Manager Corporate Services, General Manager Communities and Environment, Chief People and Performance Officer, and Project Director - Blueprint Livingstone.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 29. Transactions with related parties (continued)

The compensation paid to KMP comprises:

	2026 $ '000	2025 $ '000
The compensation paid to key management personnel comprises:		
Short-term employee benefits	2,435	2,309
Post-employment benefits	296	257
Long-term benefits	38	35
Termination benefits	180	–
Total	2,949	2,601

Please refer to detailed remuneration disclosures that are provided in Council's annual report.

(e) Other related parties

Other related parties include the close family members of KMP and any entities controlled or jointly controlled by KMP or their close family members. Close family members include a spouse, child and dependent of a KMP or their spouse and may include extended family members if they could be expected to influence, or be influenced by, KMP. Details of transactions between council and other related parties are disclosed below:

Transactions with other related parties

	$ '000
2026	
Purchase of materials and services from entities controlled by key management personnel or their close family members	809
	809
2025	
Purchase of materials and services from entities controlled by key management personnel or their close family members	381
	381

Council purchased the following services from entities controlled by key management personnel or their close family members:

Professional photography services of $262 were purchased from Levi Appleton Studios during 2025-26. Total purchases in 2024-25 were $322. During both financial years a close family member of the Mayor had control over the operations of this entity.

During 2025-26 payments totalling $631,449 were made to Capricorn Tourism and Economic Development Limited in accordance with council's Capricorn Enterprise Partnership Agreement and a further payment of $393 for conference registration for Council staff. Total payments in 2024-25 were $371,000. During the year the Mayor was a member of the Board of Directors and is considered to hold significant influence over the operations of the company. In the prior year, Cr Watson was a member of the Board of Directors.

Project management and consultancy services of $27,902 were purchased from Darumbal Enterprises during 2025-26. Total payments in 2024-25 were $3,427. During the financial year Cr Warcon was a member of the Board of Directors and is considered to hold significant influence over the operations of the company.

Project management and consultancy services of $146,625 were purchased from Zilzie Pty Ltd during 2025-26. During the financial year Mr Graham Scott, Council's Project Director - Blueprint Livingstone was a Director of the company and had control over the operations of the company. The expenditure occured prior to Mr Scott's appointment to the role with Council.

Livingstone Shire Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 29. Transactions with related parties (continued)

A donation of $2,000 was provided to the Yeppoon Scout Group to support its 100th birthday celebrations during 2025-26. There were no payments in 2024-25. During the financial year a close family member of Mr Michael Kriedemann, Council's General Manager Infrastructure, was an office bearer on the Yeppoon Scout Group Committee and is considered to have had control over the operations of the entity.

All purchases were at arm's length and were in the normal course of council's operations.

(f) Outstanding balances

There were no material outstanding balances owing from related parties at reporting date.

(g) Loans and guarantees to/from related parties

Council does not make loans to or receive loans from related parties. No guarantees have been provided.

(h) Commitments to/from other related parties

As at 30 June 2026, Council has made the following commitments:

- Capricorn Tourism and Economic Development Limited: $1,811,982 for future expenditure under the Capricorn Enterprise Partnership Agreement.

(i) Transactions with related parties that have not been disclosed

Most of the entities and people that are related parties of council live and operate within the Livingstone Shire Council region. Therefore on a regular basis ordinary citizen transactions occur between council and its related parties. Some examples include:
- Borrowing books from council's libraries
- Dog registration
- Lodgement of development applications
- Payment of rates and/or utility charges
- Use of council's swimming pools

Council has not disclosed transactions of this type, where they are made on the same terms and conditions available to the general public.

Note 30. Council information and contact details

Principal place of business:
4 Lagoon Place
Yeppoon QLD 4703

Mailing address:
PO Box 2292
Yeppoon QLD 4703

Opening hours:
8:00am - 5:00pm
Monday to Friday

Telephone: 1300 790 919
Facsimile: 07 4836 4776
Internet: www.livingstone.qld.gov.au
Email: enquiries@livingstone.qld.gov.au
ABN: 95 399 253 048

Mayor:
Adam Belot

Chief Executive Officer:
Tom Upton

Councillors:
Patrick Eastwood
Andrea Friend
Glenda Mather
Rhodes Watson
Lance Warcon
Wade Rothery

Auditors:
Queensland Audit Office
Level 14, 53 Albert Street
Brisbane QLD 4000

Livingstone Shire Council

General Purpose Financial Statements
for the year ended 30 June 2026

Management Certificate
for the year ended 30 June 2026

These General Purpose Financial Statements have been prepared pursuant to sections 176 and 177 of the *Local Government Regulation 2012* (the Regulation) and other prescribed requirements.

In accordance with Section 212(5) of the Regulation, we certify that:

i. the prescribed requirements of the *Local Government Act 2009* and *Local Government Regulation 2012* for the establishment and keeping of accounts have been complied with in all material respects; and

ii. the General Purpose Financial Statements, as set out on pages 4 to 40, present a true and fair view, in accordance with Australian Accounting Standards, of the Council's transactions for the financial year and financial position at the end of the year.

Pat Eastwood
Acting Mayor
23 October 2026

Tom Upton
Chief Executive Officer
23 October 2026

Queensland Audit Office
Better public services

INDEPENDENT AUDITOR'S REPORT

To the Councillors of Livingstone Shire Council

Report on the audit of the financial report

Opinion

I have audited the financial report of Livingstone Shire Council (the council).

The financial report comprises the statement of financial position as at 30 June 2026, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including material accounting policy information and the certificate given by the Acting Mayor and Chief Executive Officer.

In accordance with s. 40 of the *Auditor-General Act 2009*, for the year ended 30 June 2026:

a) I received all the information and explanations I required.

b) I consider that, the prescribed requirements in relation to the establishment and keeping of accounts were complied with in all material respects.

c) In my opinion, the financial report:

i. gives a true and fair view of the council's financial position as at 30 June 2026, and of its financial performance for the year then ended

ii. complies with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

The council is responsible for the other information.

The other information comprises the information included in the council's annual report for the year ended 30 June 2026 but does not include the financial report and my auditor's report thereon.

At the date of this auditor's report, the available other information in the council's annual report for the year ended 30 June 2026 was the current year financial sustainability statement – audited ratios, current year financial sustainability statement – contextual ratios (unaudited) and unaudited long term financial sustainability statement.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the Local Government Regulation 2012, I have formed a separate opinion on the current year financial sustainability statement.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the council for the financial report

The council is responsible for:

- the preparation of the financial report that gives a true and fair view in accordance with the *Local Government Act 2009* and the Local Government Regulation 2012, and other prescribed requirements and Australian Accounting Standards, and such internal control as they determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error
- the establishment and keeping of accounts in accordance with prescribed requirements
- assessing the council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless it is intended to abolish the council or to otherwise cease operations of the council.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. My auditor's report must state whether I have received all the information and explanations required, and whether I consider the prescribed requirements in relation to the establishment and keeping of accounts have been complied with in all material respects.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:
www.auasb.gov.au/auditors_responsibilities/ar4.pdf

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A further description of my responsibilities under the *Auditor-General Act 2009* and *Auditor-General Auditing Standards* is located at the Queensland Audit Office website at: www.qao.qld.gov.au/audit-program/audit-standards

These descriptions form part of my auditor's report.

M Manuel

26 October 2026

Megan Manuel
as delegate of the Auditor-General

Queensland Audit Office
Brisbane

Livingstone Shire Council

Current Year Financial Sustainability Statement

	Target Tier 4	Actual 2026	5 Yr Av. 2022-26

Audited ratios

Council's performance at 30 June 2026 against key financial ratios and targets.

Liquidity

1. Unrestricted cash expense coverage ratio

Total cash and equivalents add current investments add available ongoing QTC working capital limit less externally restricted cash / Total operating expenditure less depreciation and amortisation less finance costs	x 12	Greater than 4 mths	**18.4 months**	**N/A**

The unrestricted cash expense cover ratio is an indicator of the unconstrained liquidity available to a council to meet ongoing and emergent financial demands, which is a key component to solvency. It represents the number of months a council can continue operating based on current monthly expenses.

Council's unrestricted cash expense coverage ratio remains significantly above the minimum target, indicating a very strong liquidity position and capacity to meet both operational requirements and unforeseen financial demands. The result demonstrates prudent cash management and provides Council with substantial flexibility to respond to emerging opportunities and risks while maintaining service delivery.

Operating performance

2. Operating surplus ratio

Operating result / Total operating revenue	Greater than 0%	**4.85%**	**3.66%**

The operating surplus ratio is an indicator of the extent to which operating revenues generated cover operational expenses. Any operating surplus would be available for capital funding or other purposes.

Council achieved a positive operating surplus ratio of 4.85%, exceeding both the sustainability target and the five-year average. This indicates that operating revenues were sufficient to cover operating expenses, generating a surplus available to support future capital investment and financial resilience. While the long-term forecast anticipates a number of years of operating deficits, the projected deficits remain relatively modest and improve towards the end of the forecast period, reflecting Council's ongoing focus on maintaining long-term financial sustainability.

3. Operating cash ratio

Operating result add depreciation and amortisation add finance costs / Total operating revenue	Greater than 0%	**32.61%**	**32.87%**

The operating cash ratio is a measure of council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs.

The operating cash ratio of 32.61% demonstrates that Council continues to generate strong cash surpluses from its core operations. The result is consistent with the five-year average and confirms Council's ability to fund day-to-day service delivery while generating cash to support asset renewal and future capital programs. The long-term forecast indicates that operating cash generation will remain strong over the planning period, supporting Council's long-term financial capacity.

Livingstone Shire Council

Current Year Financial Sustainability Statement (continued)

	Target Tier 4	Actual 2026	5 Yr Av. 2022-26
Asset management			
4. Asset sustainability ratio			
Capital expenditure on replacement of infrastructure assets (renewals) / Depreciation expenditure on infrastructure assets	Greater than 80%	**43.05%**	**48.42%**

The asset sustainability ratio approximates the extent to which the infrastructure assets managed by a council are being replaced as they reach the end of their useful lives.

The asset sustainability ratio remains below the recommended target, reflecting lower levels of infrastructure renewal expenditure during the 2025-26 financial year compared with annual depreciation. However, asset renewal expenditure can vary significantly from year to year depending on the timing and delivery of major projects. Council's focus in recent years has been on new infrastructure as a result of growth in the region. Council's long-term financial forecast indicates a substantial increase in renewal investment over coming years, with the asset sustainability ratio forecast to exceed the target on several occasions during the forecast period. This supports Council's long-term commitment to maintaining and renewing its infrastructure network.

5. Asset consumption ratio			
Written down replacement cost of depreciable infrastructure assets / Current replacement cost of depreciable infrastructure assets	Greater than 60%	**64.74%**	**68.52%**

The asset consumption ratio approximates the extent to which council's infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.

Council's asset consumption ratio remains above the recommended sustainability target, indicating that the overall condition of infrastructure assets is being maintained at an acceptable level. While the ratio is slightly below the five-year average, the long-term forecast projects gradual improvement over the planning horizon, reaching levels above 80%. This suggests that planned asset renewal programs are expected to improve the overall condition and remaining service potential of Council's infrastructure assets.

Debt servicing capacity			
6. Leverage ratio			
Book value of debt / Total operating revenue less total operating expenditure add depreciation and amortisation	0 - 3 times	**0.8 times**	**1.3 times**

The leverage ratio is an indicator of a council's ability to repay its existing debt. It measures the relative size of the council's debt to its operating performance.

Council's leverage ratio remains well within the recommended range and has improved compared with the five-year average, demonstrating a strong capacity to service and repay existing debt obligations. Although the long-term forecast shows borrowing levels increasing to support future capital investment, the ratio remains within acceptable levels throughout the forecast period, indicating that debt is expected to remain manageable and sustainable.

Note 1 - basis of preparation
The current year financial sustainability statement is prepared in accordance with the requirements of the *Local Government Regulation 2012* and the Financial Management (Sustainability) Guideline 2024. The amounts used to calculate the 6 reported measures are prepared on an accrual basis and are drawn from the council's audited general purpose financial statements for the year ended 30 June 2026.

Livingstone Shire Council

Certificate of Accuracy (audited ratios)

This current-year financial sustainability statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012* (the Regulation).

In accordance with Section 212(5) of the Regulation we certify that this current year financial sustainability statement has been accurately calculated.

Pat Eastwood
Acting Mayor
23 October 2026

Tom Upton
Chief Executive Officer
23 October 2026

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INDEPENDENT AUDITOR'S REPORT

To the Councillors of Livingstone Shire Council

Report on the Current Year Financial Sustainability Statement

Opinion

I have audited the accompanying current year financial sustainability statement of Livingstone Shire Council (the council).

The current year financial sustainability statement for the year ended 30 June 2026, comprises the statement, explanatory notes, and the certificate of accuracy given by the Acting Mayor and the Chief Executive Officer.

In accordance with s. 212 of the Local Government Regulation 2012, in my opinion, in all material respects, the current year financial sustainability statement is accurately calculated in accordance with the Financial Management (Sustainability) Guideline 2024.

Basis of opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the current year financial sustainability statement* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the statement in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter – basis of accounting

I draw attention to Note 1, which describes the basis of accounting. The current year financial sustainability statement has been prepared in accordance with the Financial Management (Sustainability) Guideline 2024 for the purpose of fulfilling the council's reporting responsibilities under the Local Government Regulation 2012. As a result, the statement may not be suitable for another purpose. My opinion is not modified in respect of this matter.

Other Information

The council is responsible for the other information.

The other information comprises the information included in the council's annual report for the year ended 30 June 2026 but does not include the current year financial sustainability statement and my auditor's report thereon.

At the date of this auditor's report, the available other information in the council's annual report for the year ended 30 June 2026 was the general purpose financial statements, current year financial sustainability statement – contextual ratios (unaudited) and the unaudited long term financial sustainability statement.

My opinion on the current year financial sustainability statement does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the Local Government Regulation 2012, I have formed a separate opinion on the general purpose financial report.

In connection with my audit of the financial sustainability statement, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial sustainability statement and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the council for the current year financial sustainability statement

The council is responsible for the preparation and fair presentation of the current year financial sustainability statement in accordance with the Financial Management (Sustainability) Guideline 2024 and the Local Government Regulation 2012. The council's responsibility also includes such internal control as the council determines is necessary to enable the preparation and fair presentation of the statement that is accurately calculated and is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the current year financial sustainability statement

My objectives are to obtain reasonable assurance about whether the current year financial sustainability statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this statement.

My responsibility does not extend to forming an opinion on the appropriateness or relevance of the reported ratios, nor on the council's future sustainability.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

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- obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control.
- evaluate the appropriateness of material accounting policy information used and the reasonableness of accounting estimates and related disclosures made by the council.

I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

M Manuel

26 October 2026

Megan Manuel
as delegate of the Auditor-General

Queensland Audit Office
Brisbane

Livingstone Shire Council

Current Year Financial Sustainability Statement

		Target Tier 4	Actual 2026	5 Yr Av. 2022-26
Contextual ratios (unaudited)				
Financial capacity				
1. Council controlled revenue				
Net rates, levies and charges add fees and charges / Total operating revenue		N/A	**83.27%**	**83.48%**

Council controlled revenue is an indicator of a council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks.

Council continues to maintain a high proportion of revenue from sources under its direct control, providing strong financial flexibility and reducing reliance on external funding sources. The ratio is consistent with the five-year average and is forecast to increase over the long term, further strengthening Council's ability to respond to changing financial circumstances and community needs.

2. Population growth				
Prior year estimated population / Previous year estimated population	- 1	N/A	**2.25%**	**2.17%**

Population growth is a key driver of a council's operating income, service needs, and infrastructure requirements into the future.

Population growth remained strong during 2025-26 and continued to exceed the five-year average. Sustained population growth is expected to support future revenue growth while also increasing demand for services and infrastructure. Council's long-term forecast is based on continued population growth of approximately 2.17% per annum, supporting ongoing investment in community infrastructure and service delivery.

Asset management				
3. Asset renewal funding ratio				
Total of planned capital expenditure on infrastructure assets renewals over 10 years / Total required capital expenditure on infrastructure asset renewals over 10 years		N/A	**157.36%**	**N/A**

The asset renewal funding ratio measures the ability of a council to fund its projected infrastructure asset renewal/replacements in the future.

The asset renewal funding ratio indicates that Council's planned renewal expenditure over the next ten years exceeds the projected renewal funding requirement. This result demonstrates that Council has incorporated sufficient infrastructure renewal investment within its long-term financial planning and supports the improvement in asset condition outcomes forecast over the planning horizon.

Note 1 - basis of preparation
The current year financial sustainability statement is a special purpose statement prepared in accordance with the requirements of the *Local Government Regulation 2012* and the Financial Management (Sustainability) Guideline 2024. The amounts used to calculate the reported measures are prepared on an accrual basis and are drawn from the Council's audited general purpose financial statements for the year ended 30 June 2026.

Livingstone Shire Council

Certificate of Accuracy (contextual ratios - unaudited)

This current-year financial sustainability statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012* (the Regulation).

In accordance with Section 212(5) of the Regulation we certify that this current year financial sustainability statement has been accurately calculated.

Pat Eastwood
Acting Mayor
23 October 2026

Tom Upton
Chief Executive Officer
23 October 2026

Livingstone Shire Council

Unaudited Long Term Financial Sustainability Statement

	Actual	Forecast									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Measures of financial sustainability											
Operating performance											
1. Operating surplus ratio											
Operating result / Total operating revenue	**4.85%**	(2.80)%	(0.40)%	(0.10)%	(1.40)%	(3.50)%	(4.60)%	(3.30)%	(0.90)%	0.10%	0.60%
The operating surplus ratio is an indicator of the extent to which operating revenues generated cover operational expenses. Any operating surplus would be available for capital funding or other purposes.											
2. Operating cash ratio											
Operating result add depreciation and amortisation add finance costs / Total operating revenue	**32.61%**	24.20%	25.40%	26.40%	26.60%	26.50%	26.90%	27.40%	28.10%	28.70%	29.10%
The operating cash ratio is a measure of council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs.											
Asset management											
3. Asset sustainability ratio											
Capital expenditure on replacement of infrastructure assets (renewals) / Depreciation expenditure on infrastructure assets	**43.05%**	73.90%	82.10%	71.60%	133.60%	163.30%	112.10%	383.00%	54.20%	51.40%	47.30%
The asset sustainability ratio approximates the extent to which the infrastructure assets managed by a council are being replaced as they reach the end of their useful lives.											
4. Asset consumption ratio											
Written down replacement cost of depreciable infrastructure assets / Current replacement cost of depreciable infrastructure assets	**64.74%**	74.10%	75.30%	76.80%	81.50%	81.80%	82.20%	81.80%	82.30%	83.60%	81.10%
The asset consumption ratio approximates the extent to which council's infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.											

Livingstone Shire Council

Unaudited Long Term Financial Sustainability Statement (continued)

	Actual	Forecast									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Debt servicing capacity											
5. Leverage ratio											
Book value of debt / Total operating revenue less total operating expenditure add depreciation and amortisation	**0.8 times**	0.8 times	0.6 times	0.8 times	1.6 times	2.3 times	2.3 times	2.1 times	1.8 times	1.6 times	1.4 times

The leverage ratio is an indicator of a council's ability to repay its existing debt. It measures the relative size of the council's debt to its operating performance.

Financial capacity											
6. Council controlled revenue											
Net rates, levies and charges add fees and charges / Total operating revenue	**83.27%**	80.50%	84.70%	88.40%	89.00%	89.20%	89.90%	90.10%	90.20%	90.20%	90.40%

Council controlled revenue is an indicator of a council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks.

7. Population growth											
Prior year estimated population - 1 / Previous year estimated population	**2.25%**	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%	2.17%

Population growth is a key driver of a council's operating income, service needs, and infrastructure requirements into the future.

Council has used the Compound Annual Growth Rate method for calculating this ratio. This method calculates the average annual growth rate over a 10 year period based on the Queensland Government Statistician's Office population projections for the Livingstone local government area for the period 2027 to 2037.

Livingstone Shire Council Financial Management Strategy

Council measures revenue and expenditure trends over time as a guide to future requirements and to make decisions about the efficient allocation of resources to ensure the most effective provision of services. Council ensures that its financial management strategy is prudent and that its long-term financial forecast shows a sound financial position whilst also being able to meet the community's current and future needs.

Unaudited Long Term Financial Sustainability Statement

This long-term financial sustainability statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012* (the Regulation).

In accordance with Section 212(5) of the Regulation we certify that this long-term financial sustainability statement has been accurately calculated.

Pat Eastwood
Acting Mayor
23 October 2026

Tom Upton
Chief Executive Officer
23 October 2026