



2026-27 Budget

*A prosperous Region for Families, Business and
Future Generations*

CORPORATE PLAN 2025-2030

Our Vision: A prosperous Region for Families, Business and Future Generations

Our Mission: Building our community for a better tomorrow

THEMES



Diversified & Resilient Economy

- » Streamlined processes, elimination of red tape, and smart resource allocation to maximise value for ratepayers and opportunity for business diversity and growth.
- » Promote, and value diverse business, industry, and employment.
- » Optimise visitation and tourism opportunities.
- » Promote the Livingstone Shire as a welcoming and desirable location for commerce, tourism, and lifestyle.

OUR STRATEGIC DIRECTION



Natural Environment

- » Creating opportunity to protect and value Livingstone's natural resources for future generations, whilst encouraging sustainable consumption of resources across our region.
- » Encourage community and business to adopt sustainable practices.
- » Value and protect Livingstone's pristine natural environment through robust planning and policies.
- » Improve resource recovery through innovative solutions for a circular economy.
- » Provide reliable and sustainable water services, ensuring high quality water supply and effective wastewater treatment.



Vibrant Culture & Healthy Community

- » Strategic investments and development to create sustainable revenue streams that support quality community services
- » Deliver strategic land use, infrastructure planning and urban design activities that support growth, liveability, and sustainability.
- » Create vibrant community spaces to encourage community activation.
- » Provide diverse and inclusive cultural, sporting and recreation opportunities to encourage community participation and that contribute to wellbeing.
- » Deliver well planned, efficient, safe and sustainable transport network.
- » Enhance community health and wellbeing, safety, and natural disaster resilience.

Transparent, Accountable & Progressive Leadership

- » Responsive, accessible and high-quality services that address the evolving needs of residents and businesses
- » Ensure communities are engaged, heard and informed.
- » Advocate and collaborate with state and federal governments in the best interest of the community.
- » Be responsive, trusted and provide positive customer experiences.
- » Harness technology to enhance responsiveness to the changing nature of work and the needs of the community.
- » Sustainably manage finances, assets and resources through strong governance.
- » Foster a safe, inclusive, capable, and empowered workforce committed to delivering their best.

2026-27 Budget



\$1.5B – TOTAL
VALUE OF
COUNCIL
OWNED ASSETS



\$224.7M TOTAL
BUDGET



\$79.2M
CAPITAL
WORKS



\$4.0 M
OPERATING
DEFICIT



\$28.9M TOTAL
BORROWINGS



18,841
RATEABLE
ASSESSMENTS
+ GROWTH

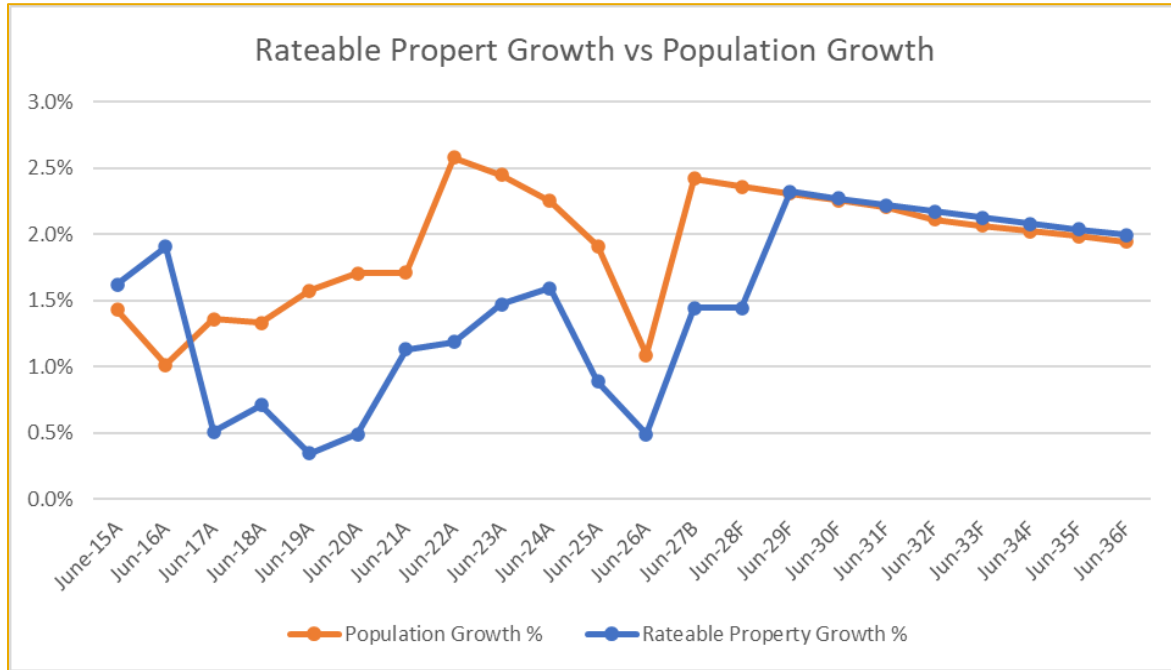


436.1
EMPLOYEES



21% LOCAL
SPEND
(\$28.4M)

Growth and Inflationary pressures



- 5-year average property growth 1.1% or +205 properties per annum
- 5-year population growth 2.1% or ~850 new people each year >350 new residential properties required
- **Population growth > property**

- Forecast Australian CPI - 4.8%¹
- Forecast Brisbane CPI - 2.75%²
- The Projected LGAQ Council Cost Index for year end June 2027 is 3.1%³
- Council has projected its costs to increase by 4.68% for year end June 2027
- Publicly available projections forecast CPI to inflate to 4.5% - 5.4% should the conflict in the Middle East continue

¹ Source: Reserve Bank of Australia, Statement on Monetary Policy, May 2026 (economic forecasts)

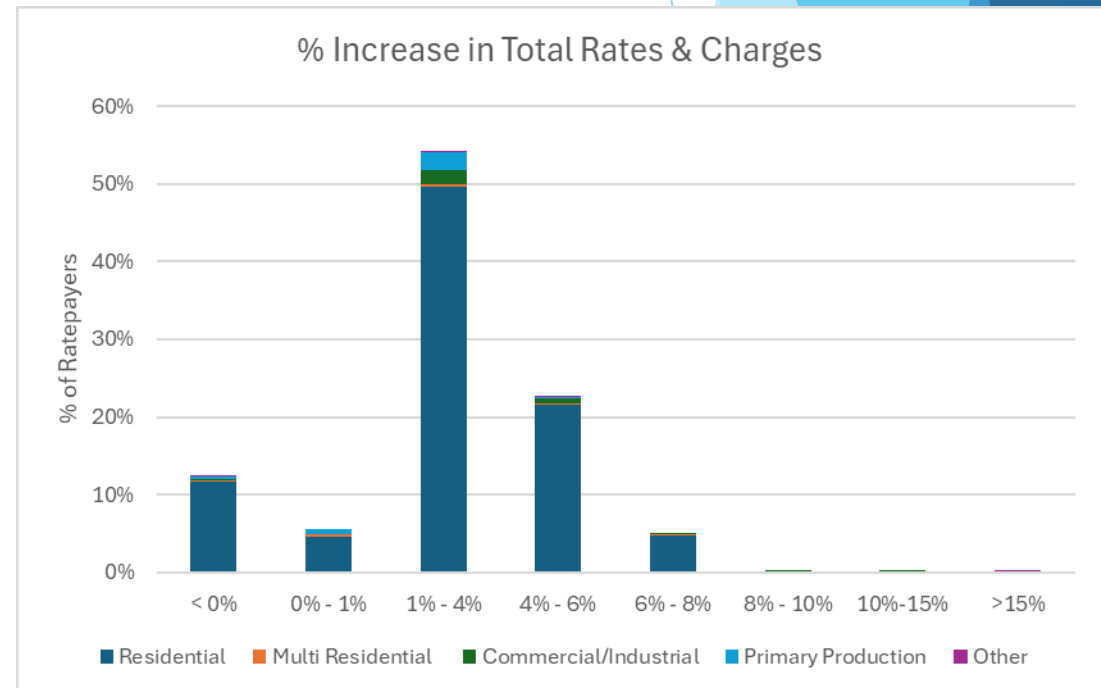
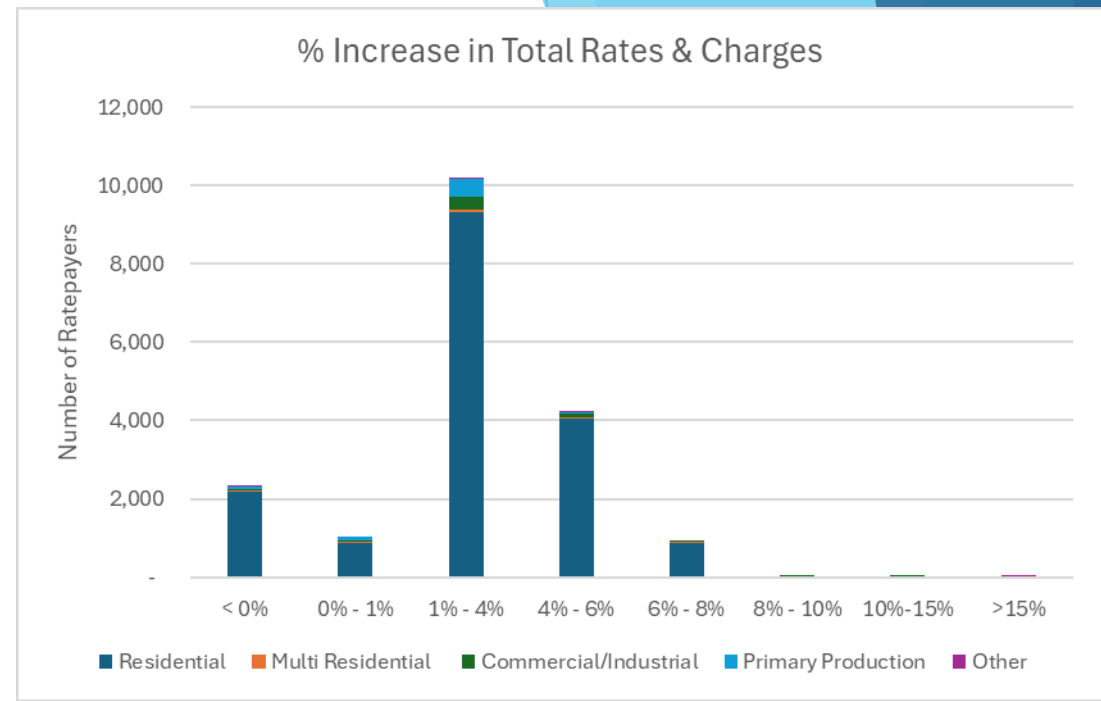
² Source: Queensland government, 2025-26 Mid-Year Fiscal and Economic Review, Brisbane Year on year forecast for 2026-27

³ Source: LGAQ, Queensland Council Cost Index, Annual Update: April 2026

Rates & Charges

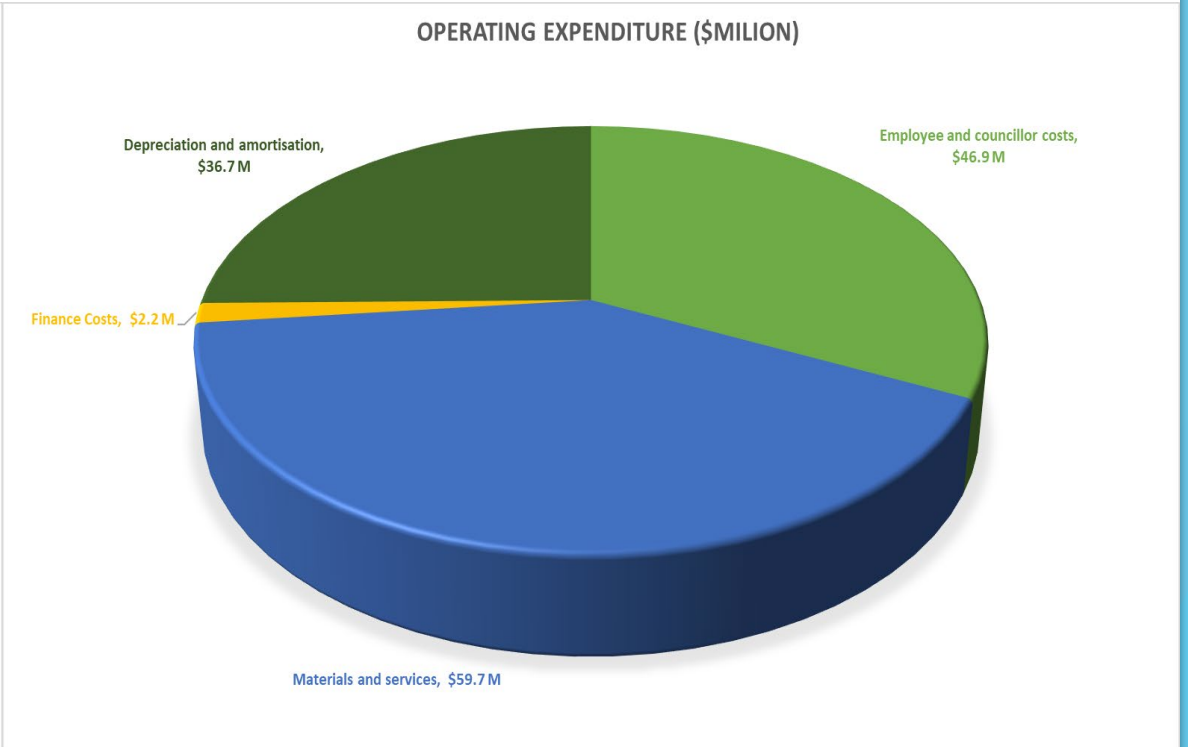
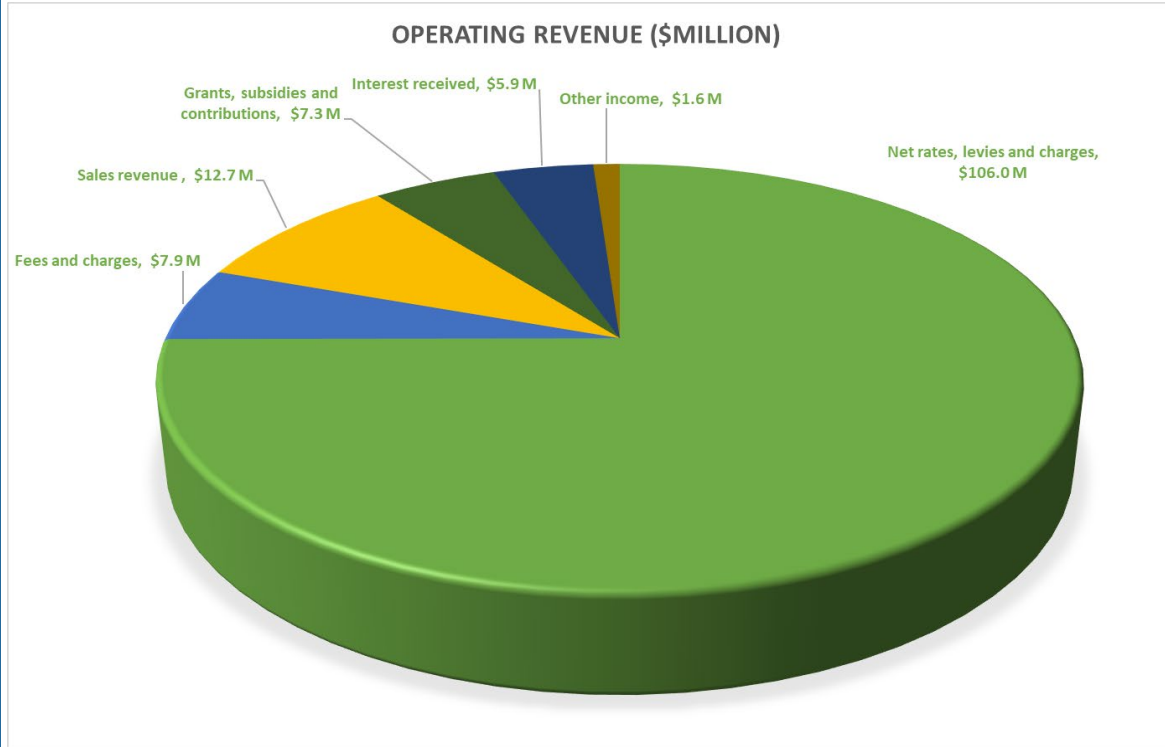
Average Residential Property	2025-26	2026-27	Difference \$	Difference %
Valuation	\$223,856.00	\$223,856.00	\$0	0.00%
General Rate	\$2447.13	\$2,584.08	\$136.95	5.60%
Water Access	\$800.00	\$836.00	\$36.00	4.50%
Water Consumption (320kl)	\$448.00	\$460.80	\$12.8	2.86%
Sewerage	\$1,038.00	\$1,069.00	\$31.00	2.99%
Waste Utility	\$634.00	\$666.00	\$32.00	5.05%
Waste Facility Charge	\$45.00	\$50.00	\$5.00	11%
Road Levy	\$152.00	\$76.00	-\$76.00	-50%.00
Env Levy	\$17.40	\$0.00	-\$17.40	-%100.00
Disaster Levy	\$60.00	\$62.00	\$2.00	3.33%
Gross	\$5,641.53	\$5,803.88	\$162.35	2.88%
Discount	-\$496.41	-\$515.51	-\$19.10	3.85%
Nett	\$5,145.11	\$5,288.37	\$143.28	2.78%
Weekly Increase	\$2.75			

- Rating Strategy 2026/27 - 2031/32 implementation
- 17,730 or 94.5% of ratepayers will receive an overall increase of 6% or less



Operating Revenue & Expenditure

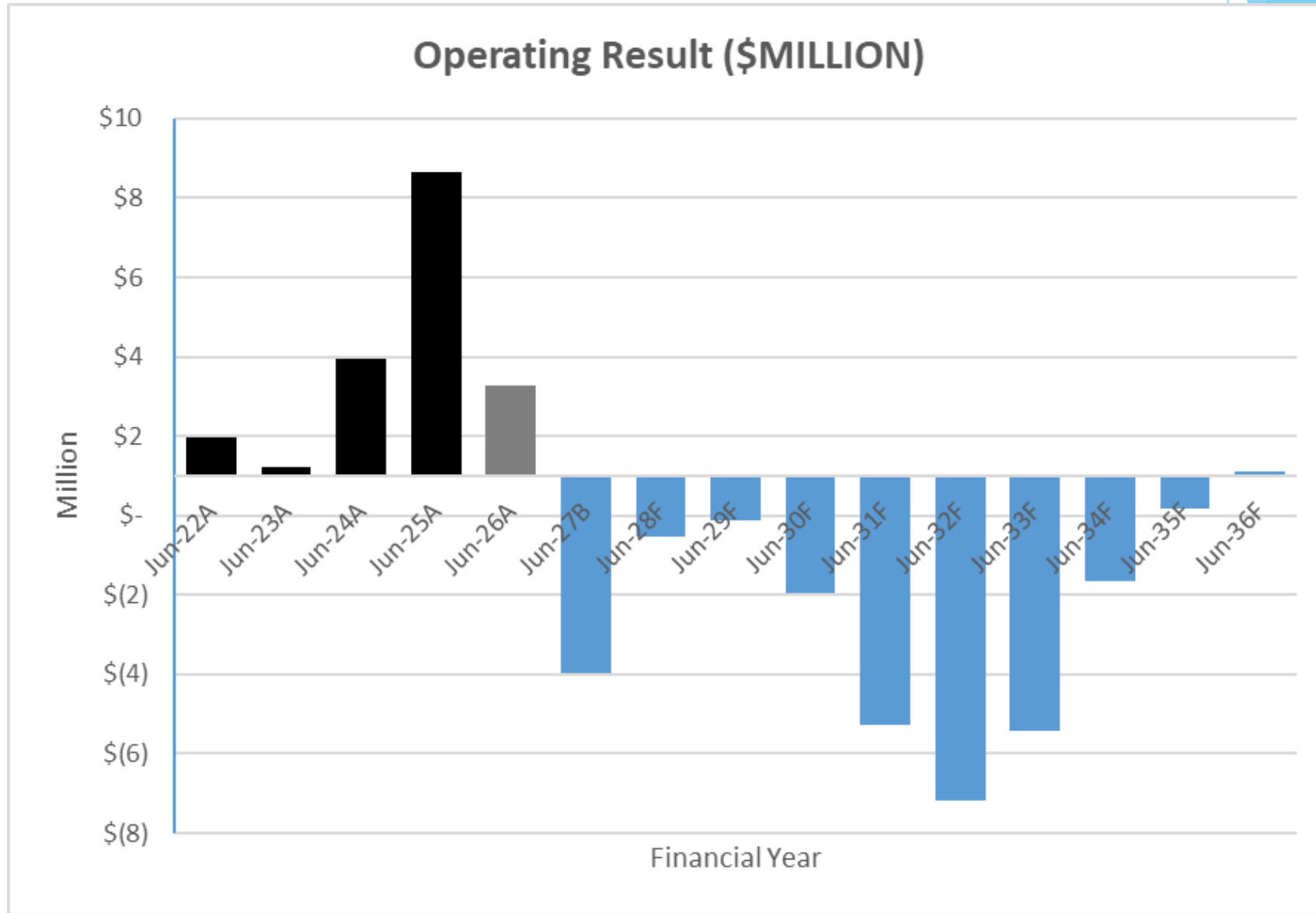
Balancing the books



Budgeted Revenue \$141.5m

Budgeted Expenditure \$145.5m

Forecast Operating Result (Operating revenue less operating expenditure)



Capital Works Program - \$77.9 million across 115 programs and projects



\$32.9M - roads & drainage
\$2.3M - bridges



\$4.1M- water
\$6.4M- sewerage & waste water

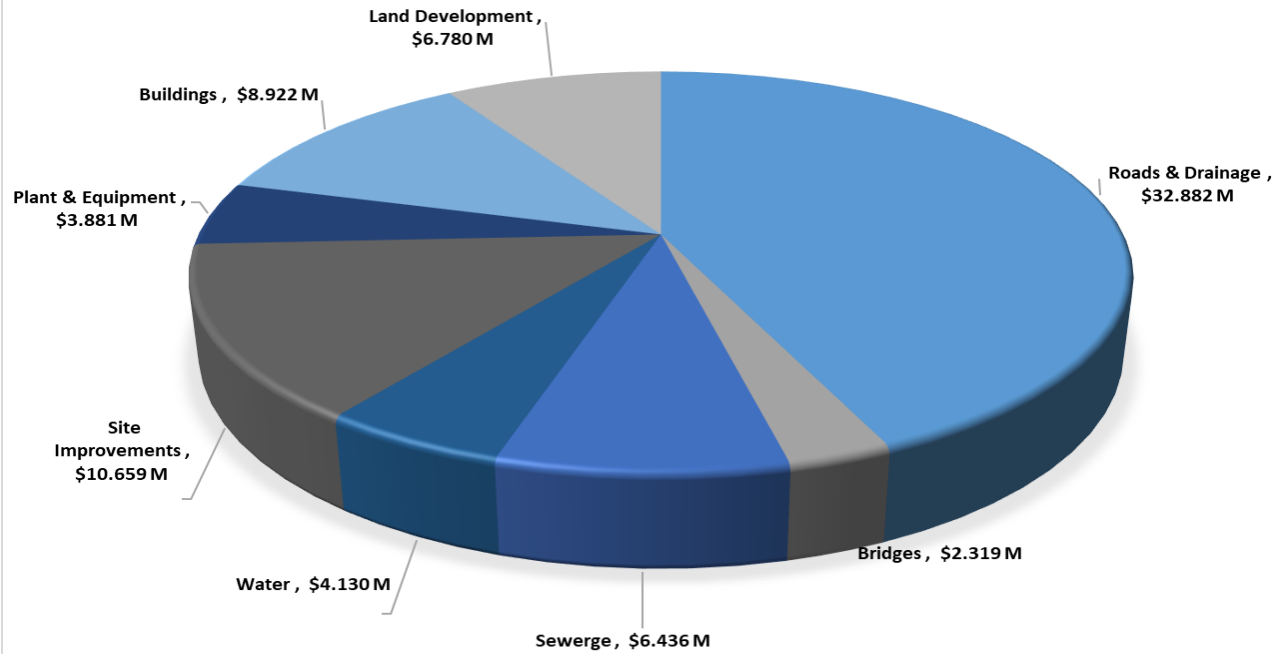


\$10.7M- site improvements
\$6.8 - land development
\$1.9 M - land

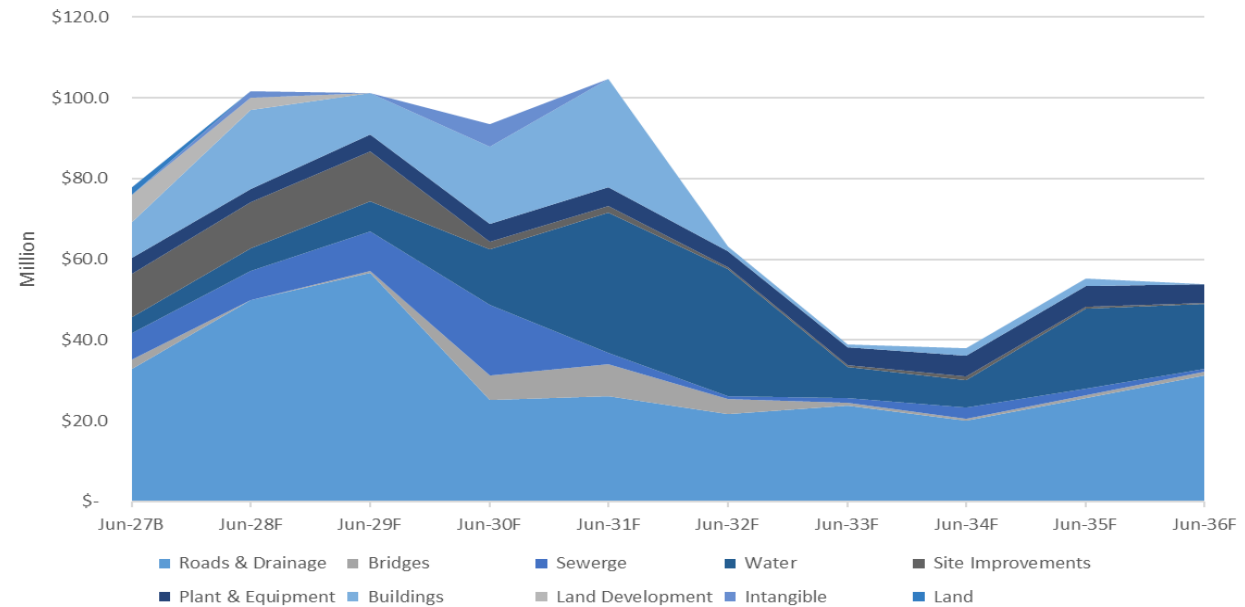


\$8.9M- buildings
\$3.9M- plant & equipment

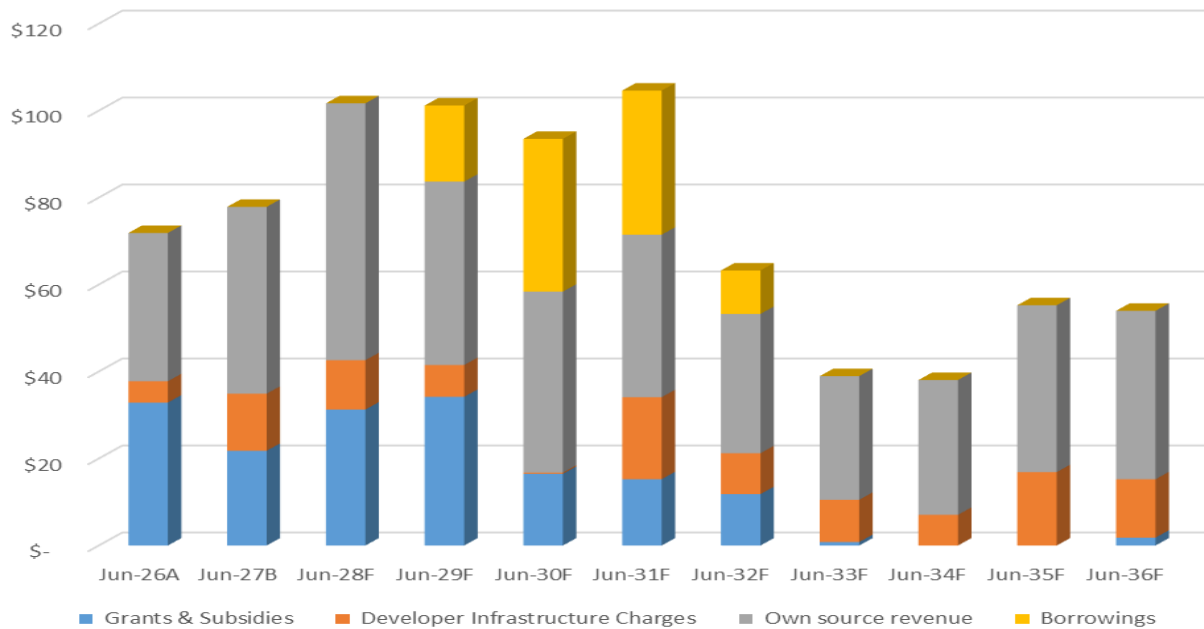
2026-27 CAPITAL INVESTMENT PORTFOLIO (\$MILLION)



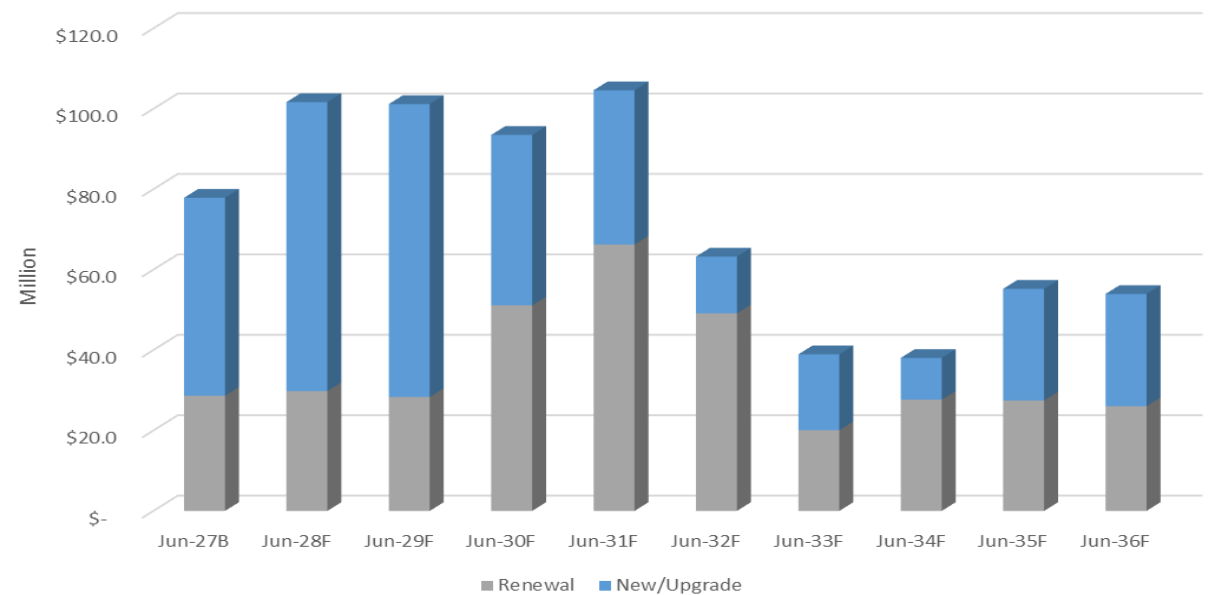
10-YEAR CAPITAL INVESTMENT PORTFOLIO BY ASSET CLASS (\$MILLION)



CAPITAL INVESTMENT FUNDING STREAMS (\$MILLION)



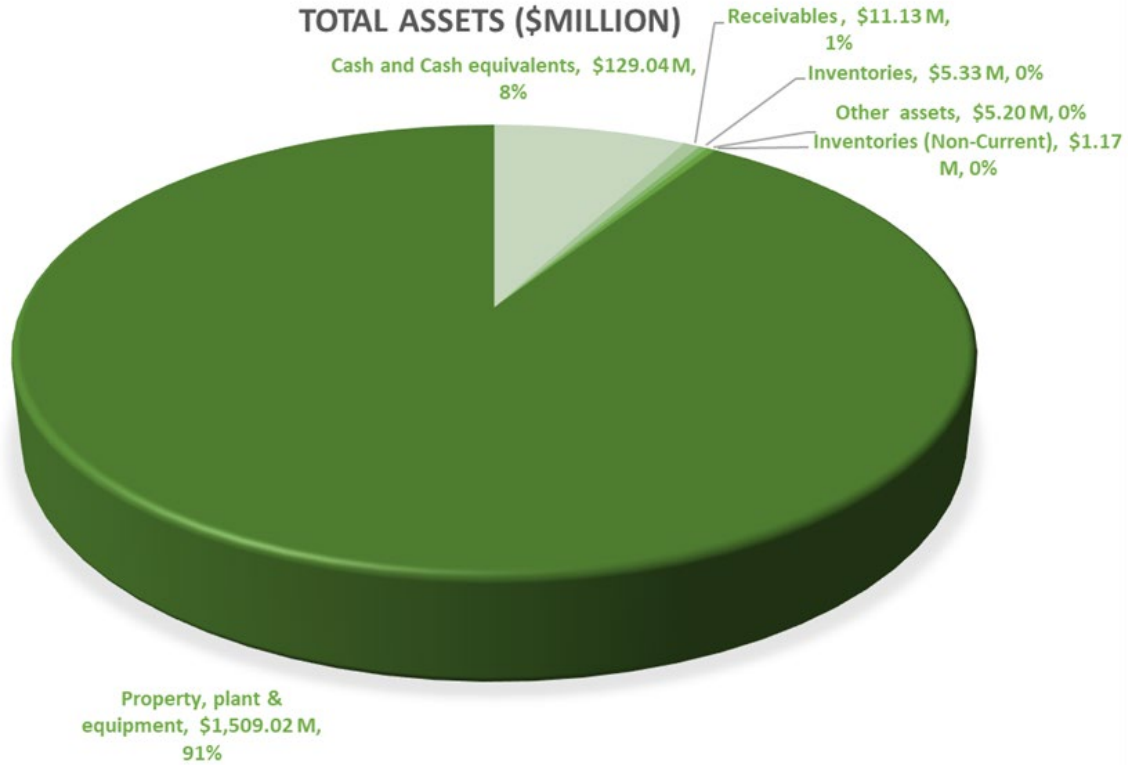
10-YEAR FORECAST SPEND ON NEW AND RENEWAL OF CAPITAL



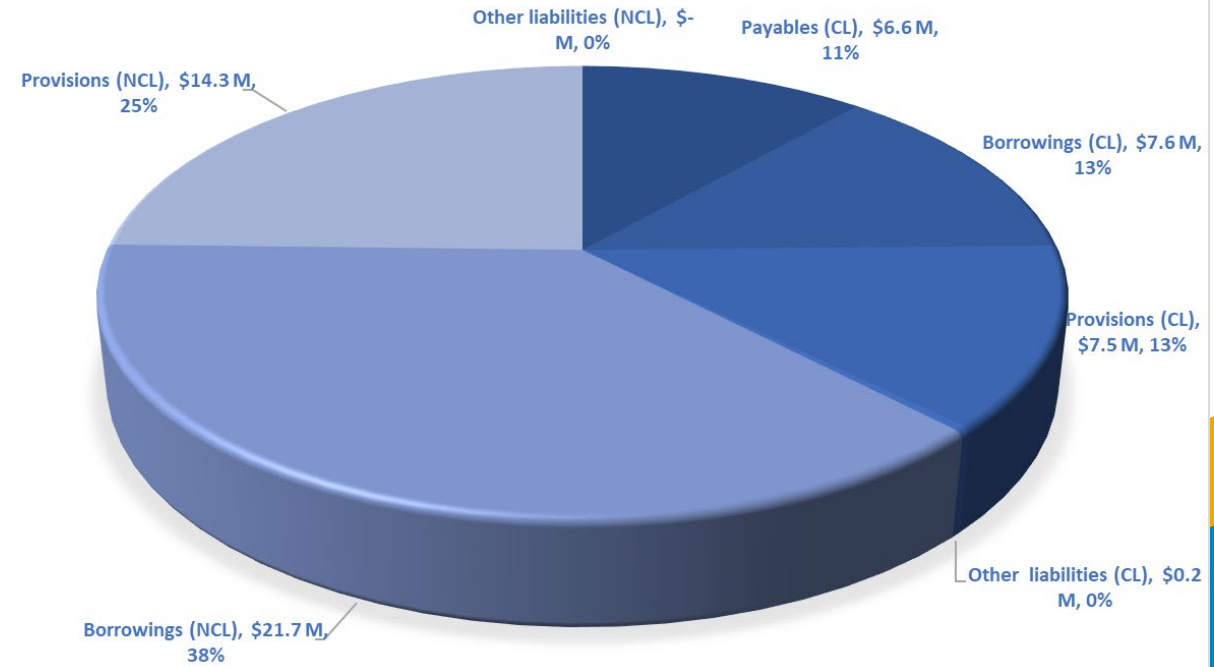
Council's balance sheet



TOTAL ASSETS (\$MILLION)

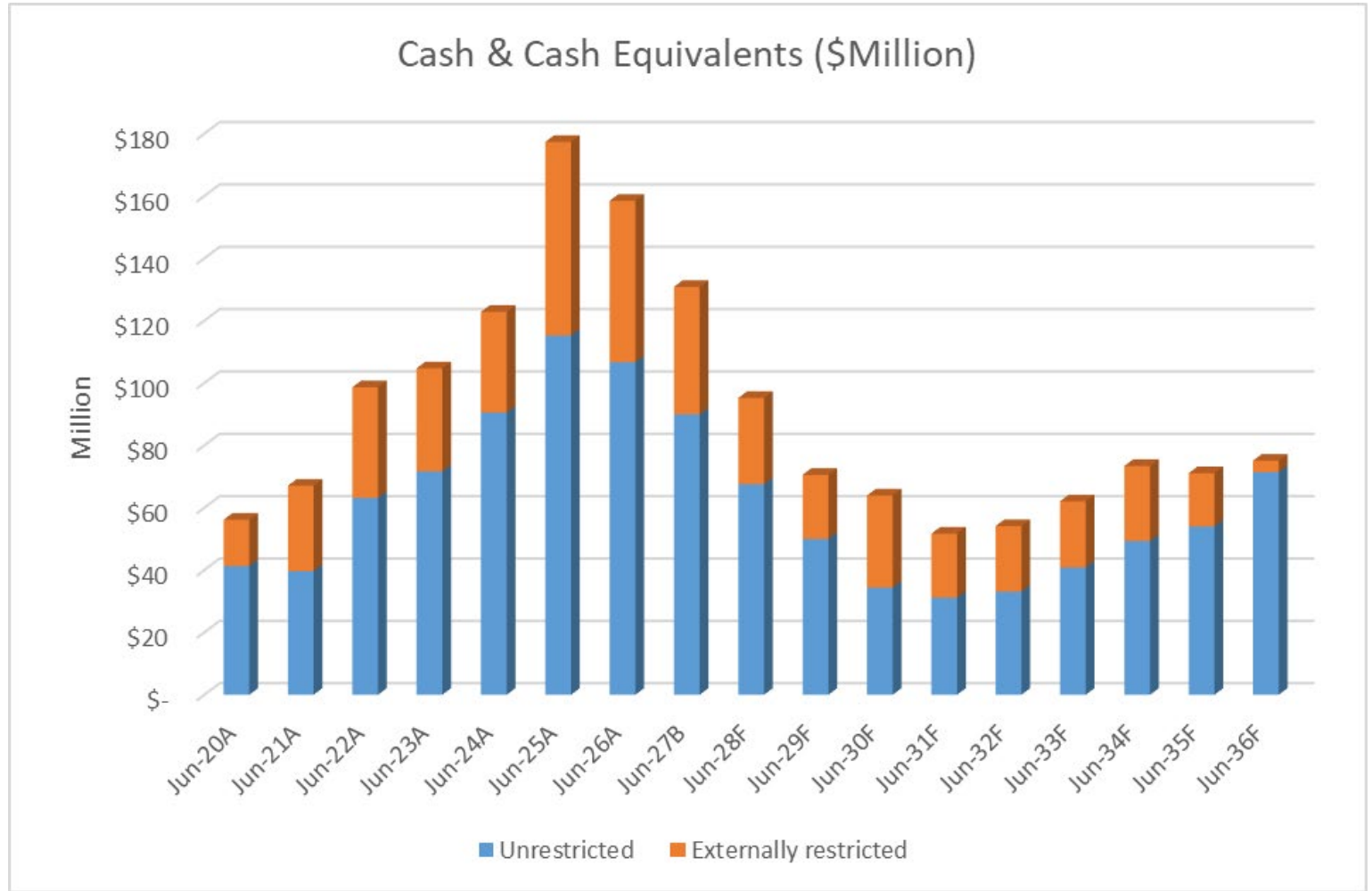


TOTAL LIABILITIES (\$MILLION)



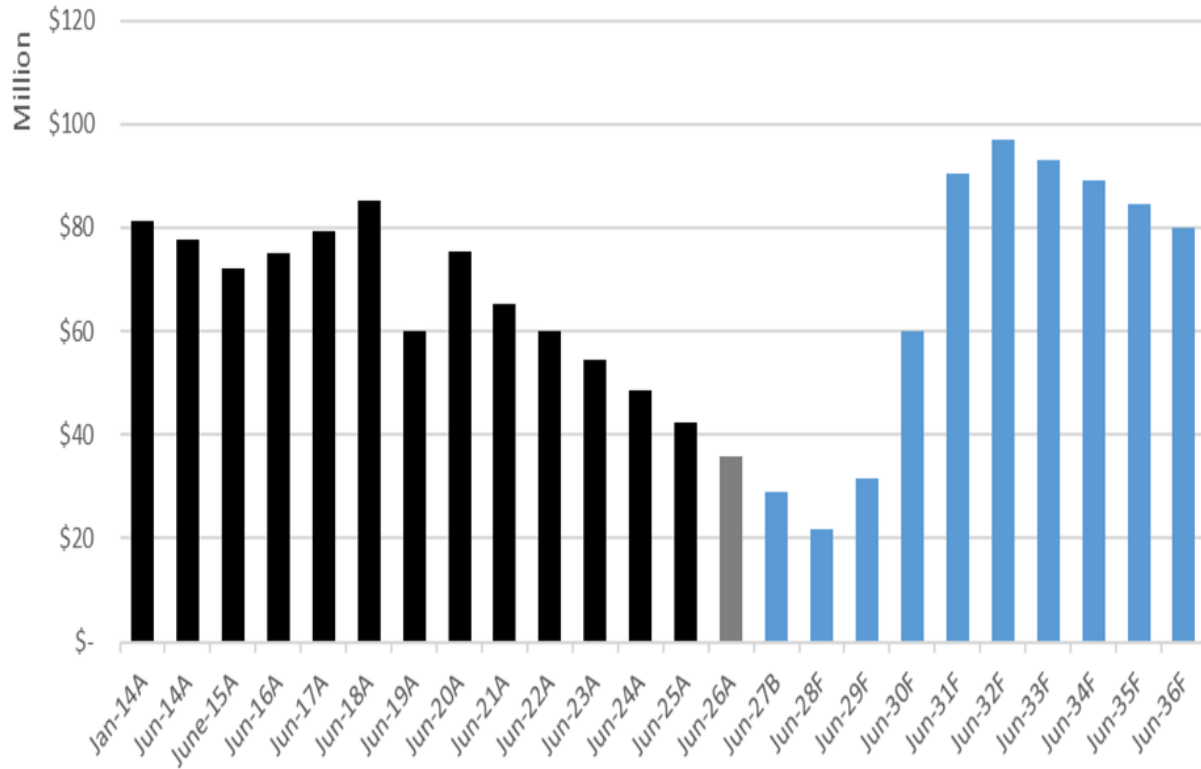


Cash - \$129.0 million

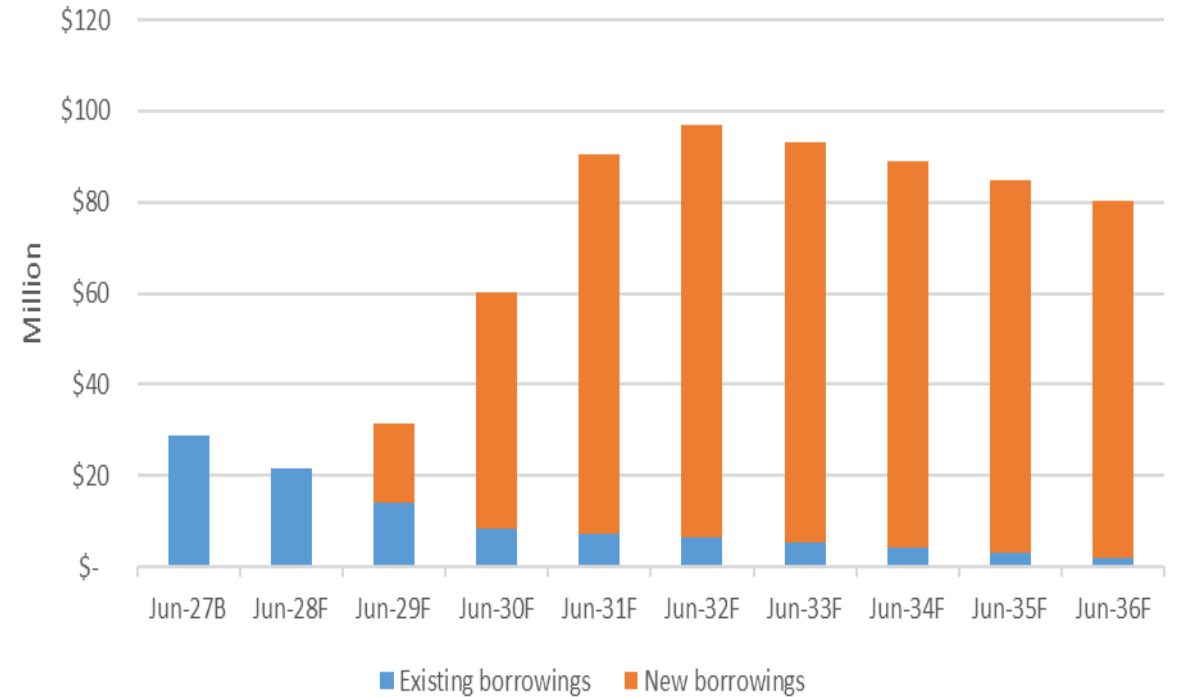


Total Borrowings - \$28.9 million

Total Borrowings (\$Millions)



Total Borrowings - Comparison of Existing and New Borrowings (\$million)



Financial Sustainability Ratios

Type	Measure	Target (Tier 4)	5-year average	Budget year (single year)
Financial Capacity	Council Controlled Revenue Ratio	Contextual*	83.8%	80.6%
	Population Growth	Contextual*	2.2%	2.167%
Operating Performance	Operating Surplus Ratio	Greater than 0%	2.5% ✓	-2.0% !
	Operating Cash Ratio	Greater than 0%	32.1% ✓	25.1% ✓
Liquidity	Unrestricted Cash Expense Cover Ratio	Greater than 4 months	n/a	11 ✓
Asset Management	Asset Sustainability Ratio	Greater than 80%	61.4% !	73.9% !
	Asset Consumption Ratio	Greater than 60%	71.2% ✓	74.2% ✓
	Asset Renewal Funding Ratio	Contextual*	n/a	157.4%
Debt Servicing Capacity	Leverage Ratio	0 - 3 times	1.1 ✓	0.8 ✓



[Corporate Plan 2025-2030](#)

[Operational Plan 2026-27](#)

[2026-27 Budget](#)

[Local Government Sustainability](#)

[Framework](#)