



2025-26 Budget Summary

*Inspiring Communities
Advancing Opportunities*

COMMUNITY PLAN 2030

Our Community Plan supports Council's vision of *inspiring communities, advancing opportunities* by defining the strategic direction for the next five years

THEMES

OUR
OUTCOMES



Diversified & Resilient Economy

- » Promote, and value diverse business, industry, and employment.
- » Optimise visitation and tourism opportunities.
- » Promote the Livingstone Shire as a welcoming and desirable location for commerce, tourism, and lifestyle.

- Gross Regional Product (GRP) growth
- Growth in Employment
- Business Growth
- Visitor Growth
- Population Growth Ratio



Natural Environment

- » Encourage community and business to adopt sustainable practices.
- » Value and protect Livingstone's pristine natural environment through robust planning and policies.
- » Improve resource recovery through innovative solutions for a circular economy.
- » Provide reliable and sustainable water services, ensuring high quality water supply and effective wastewater treatment.

- Resource Recovery and Reuse
- Coastline Preservation
- Water Quality
- Reduce Carbon Emissions



Vibrant Culture & Healthy Community

- » Deliver strategic land use, infrastructure planning and urban design activities that support growth, liveability, and sustainability.
- » Create vibrant community spaces to encourage community activation.
- » Provide diverse and inclusive cultural, sporting and recreation opportunities to encourage community participation and that contribute to wellbeing.
- » Deliver well planned, efficient, safe and sustainable transport network.
- » Enhance community health and wellbeing, safety, and natural disaster resilience.

- Socio-Economic Index for Area (SEIFA)
- Event and activity participation
- Community facilities visitation
- Perception of safety
- Accessibility to the active transport network
- Increase in the road network
- Residential Growth management

Transparent, Accountable & Progressive Leadership

- » Ensure communities are engaged, heard and informed.
- » Advocate and collaborate with state and federal governments in the best interest of the community.
- » Be responsive, trusted and provide positive customer experiences.
- » Harness technology to enhance responsiveness to the changing nature of work and the needs of the community.
- » Sustainably manage finances, assets and resources through strong governance.
- » Foster a safe, inclusive, capable, and empowered workforce committed to delivering their best.

- Customer Experience
- Employee Turnover (excluding retirements and temp engagements)
- Financial Sustainability

OUR
MEASURE

2025-26 Budget



\$1.5B – TOTAL
VALUE OF
COUNCIL
OWNED ASSETS



\$212.7M TOTAL
BUDGET



\$89.7M
CAPITAL
WORKS



\$0.15M
OPERATING
DEFICIT



\$35.9M TOTAL
BORROWINGS



18569
RATEABLE
ASSESSMENT +
GROWTH

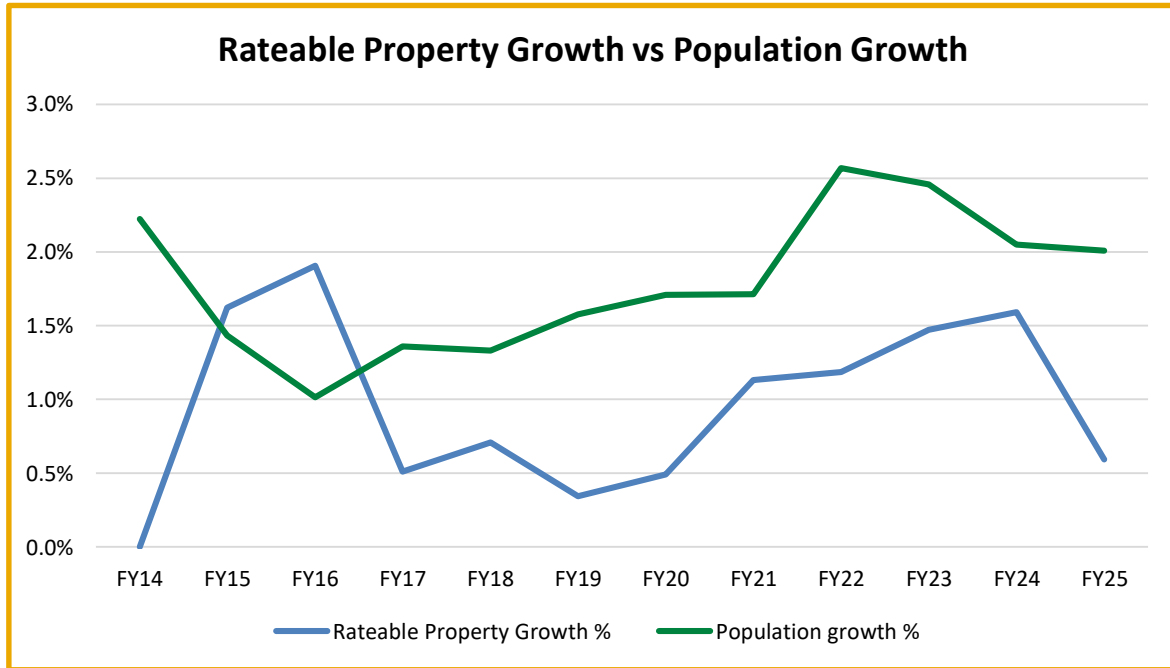


406.54
EMPLOYEES



28% LOCAL
SPEND
(\$36.5M)

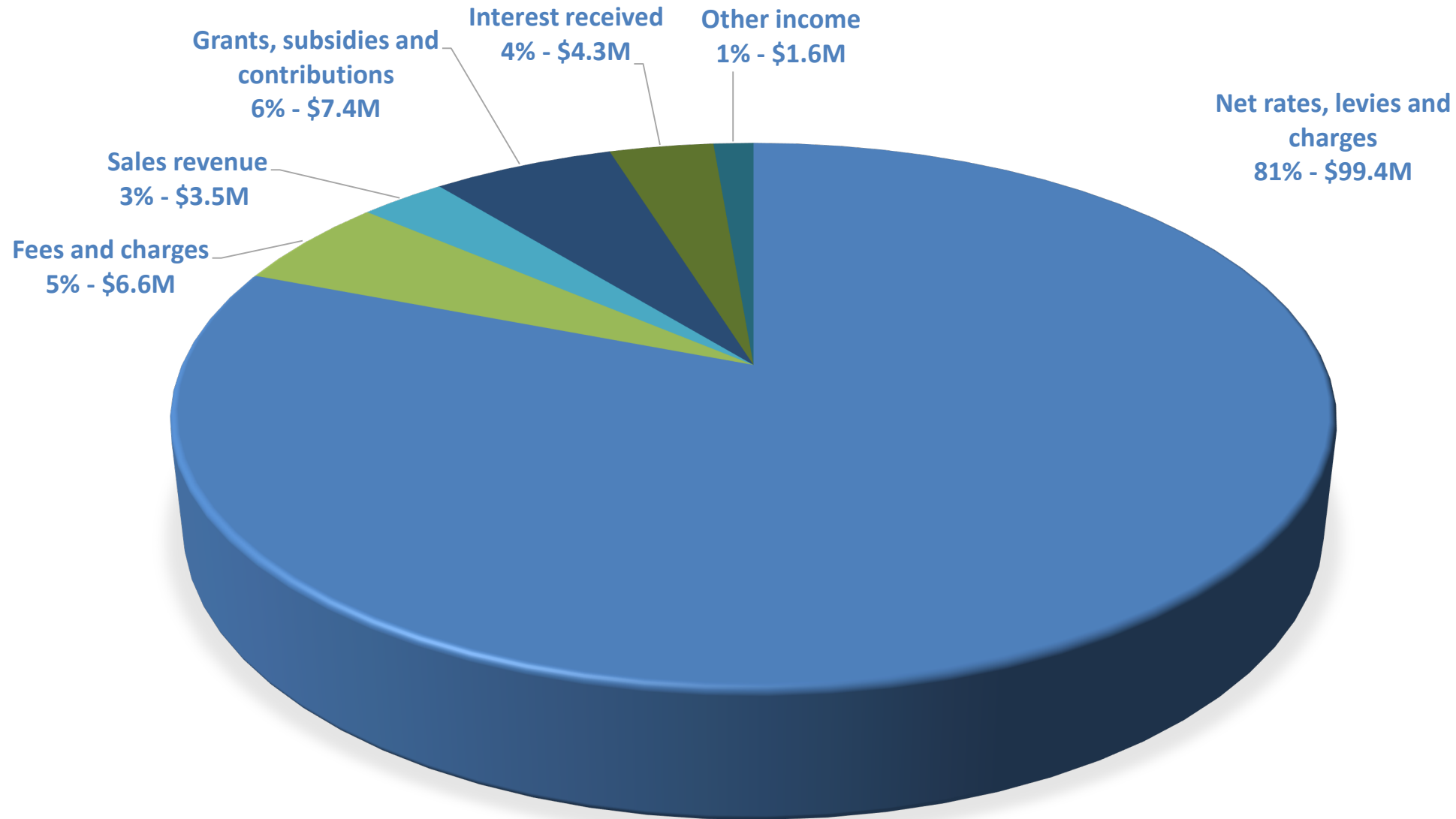
Growth and Inflationary pressures



- 5-year average **property growth 1.2%** or +190 properties per annum
- 5-year **population growth 2.1%** or +672 new people each year ~ 265 new residential properties required
- **Population growth > property growth**

- Forecast Australian CPI – 3.10%
- Forecast Brisbane CPI – 3.25%
- The Projected LGAQ Council Cost Index for year end June 2026 is **3.5%**
- The CCI is intended as a general guide. Actual cost movements will vary by council, depending on local economic conditions, workforce arrangements, and infrastructure needs.
- Council has projected its costs to increase by **5.0% for year end June 2026**
- Inflationary projections underscore the rising financial burden on Council to maintain services and infrastructure

Operating Revenue \$122.9 million – where our money comes from

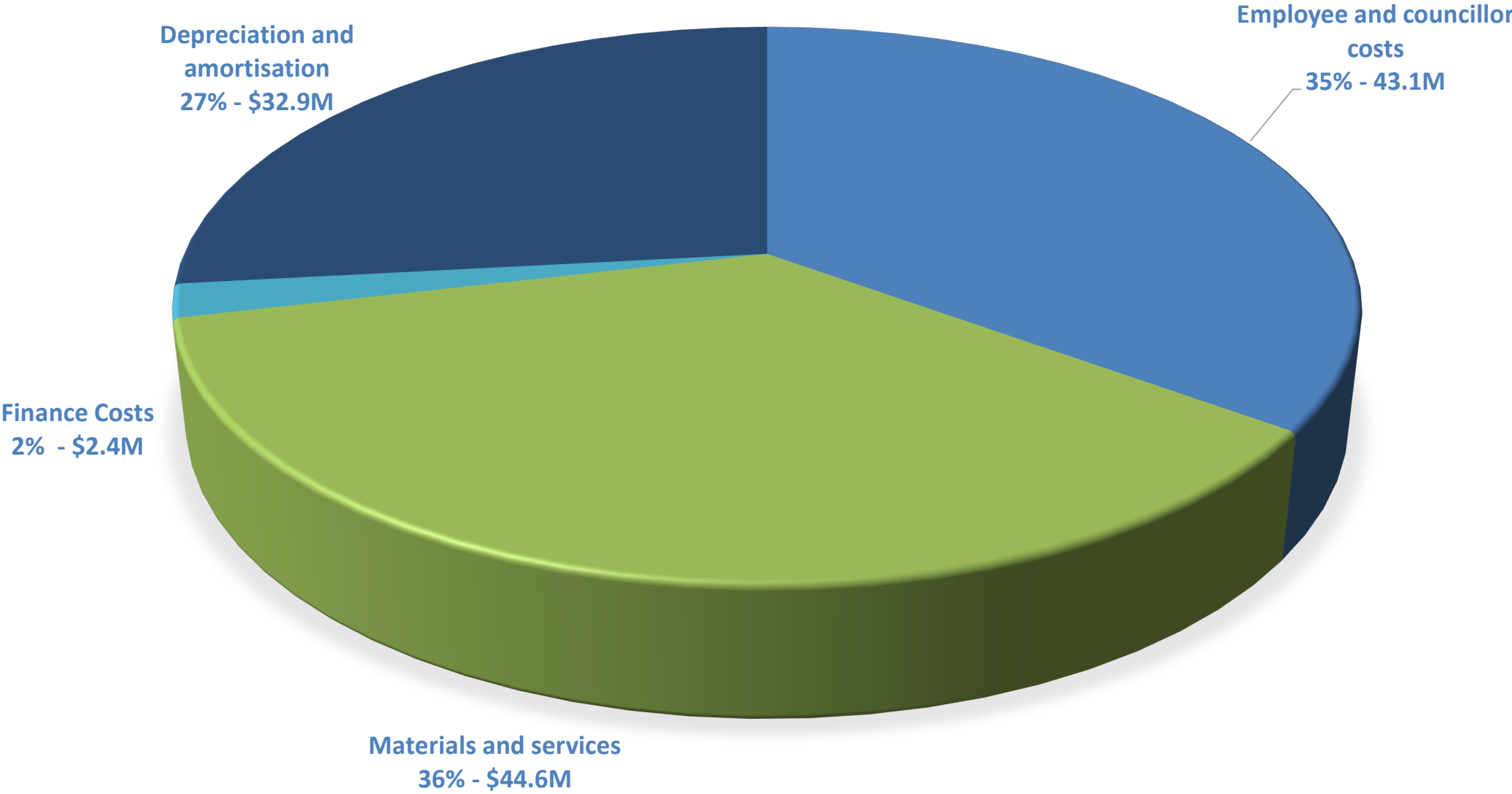


Average residential ratepayer

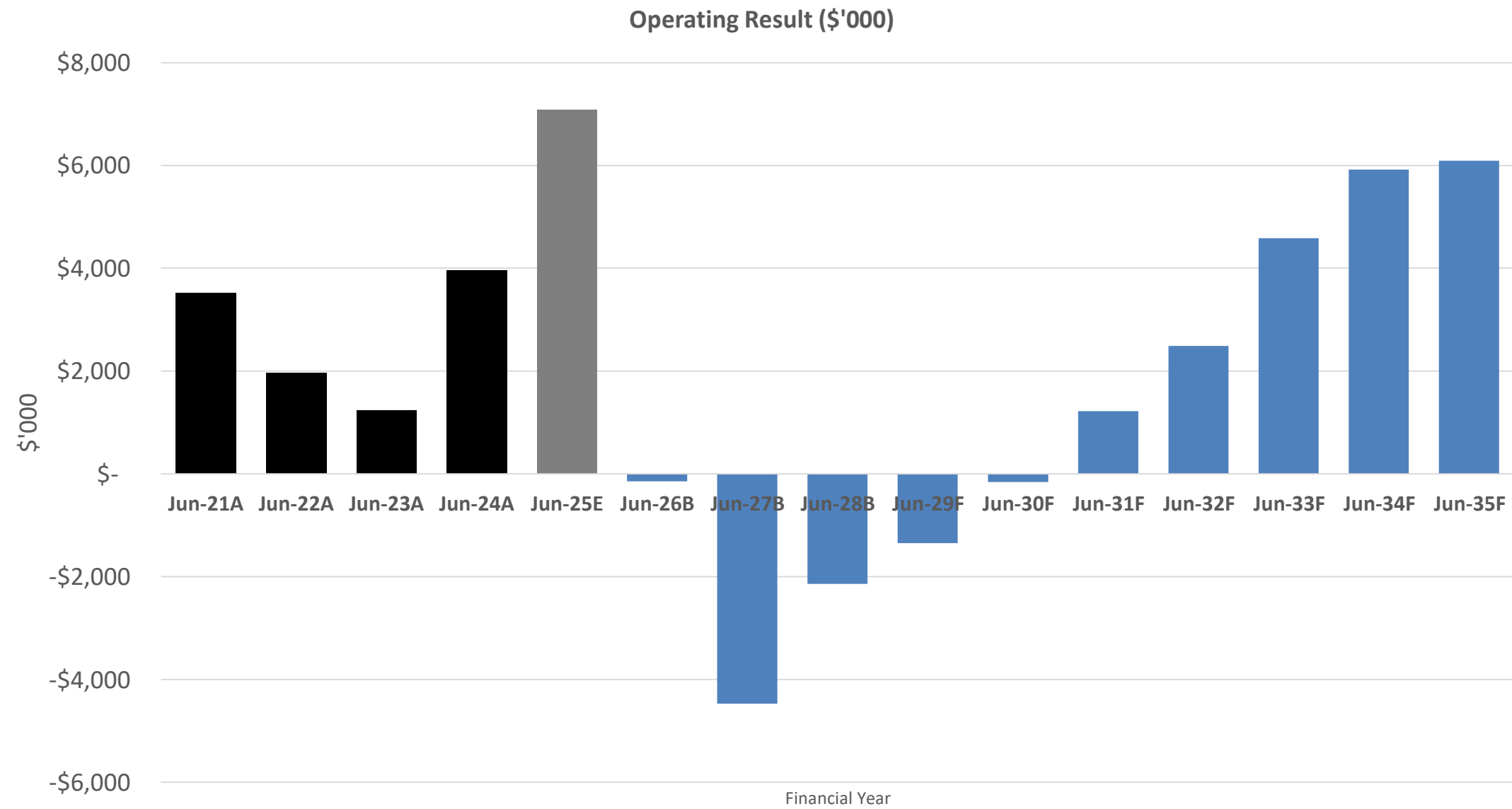
Average Residential Property	2024-25	2025-26	Difference \$	Difference %
Valuation	\$225,006.00	\$225,006.00	\$0	0.00%
General Rate	\$2,354.18	\$2,476.32	\$122.13	5.19%
Water Access	\$777.00	\$800.00	\$23.00	2.96%
Water Consumption (320kl)	\$430.94	\$448.00	\$17.06	3.96%
Sewerage	\$1,008.00	\$1,038.00	\$30.00	2.98%
Waste Utility	\$604.00	\$634.00	\$30.00	4.97%
Waste Facility Charge	\$10.00	\$45.00	\$35.00	350.00%
Road Levy	\$228.00	\$152.00	-\$76.00	-33.33%
Env Levy	\$26.40	\$17.40	-\$9.00	-34.09%
Disaster Levy	\$10.20	\$60.00	\$49.80	488.24%
Gross	\$5,448.72	\$5,670.72	\$221.99	4.07%
Discount	-\$475.32	-\$494.83	-\$19.51	4.11%
Nett	\$4,973.41	\$5,171.38	\$202.48	4.07%
Weekly Increase	\$3.89			

- 87.5% of residential ratepayers will see an increase of up to 5% (excl discount & water consumption)
- 91.7% of residential ratepayers will see an increase of up to \$300 (excl discount & water consumption)

Operating Expenditure - \$123.0 million – where our money is spent



Forecast Operating Result (Operating revenue less operating expenditure)



Capital Works Program - \$89.7 million



\$21.0M - roads
& drainage

\$0.5M - bridges



\$3.4M– water

\$16.3M- sewerage
& waste water



\$13.0M- site
improvements

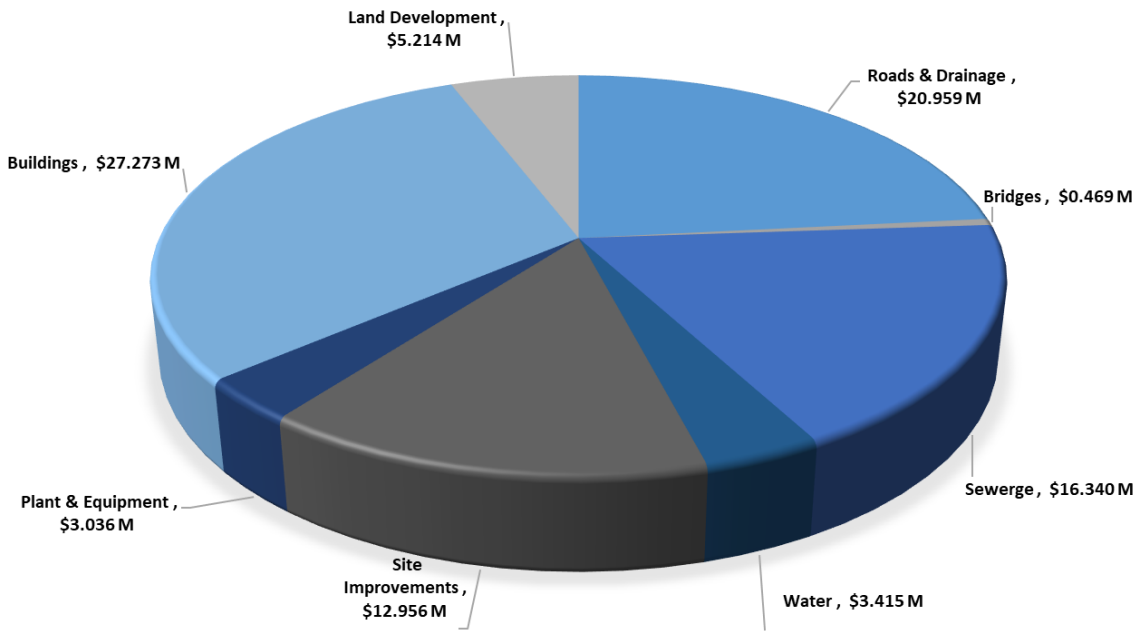
\$5.2M– land
development



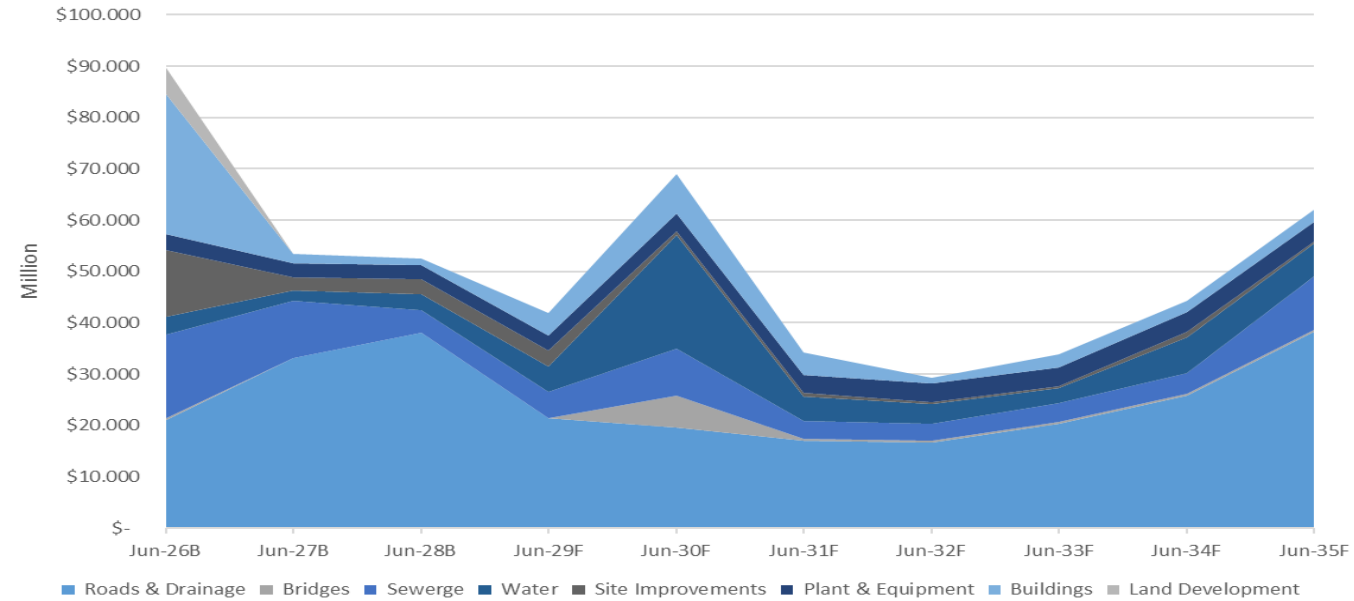
\$27.3M-
buildings

\$3.0M– plant &
equipment

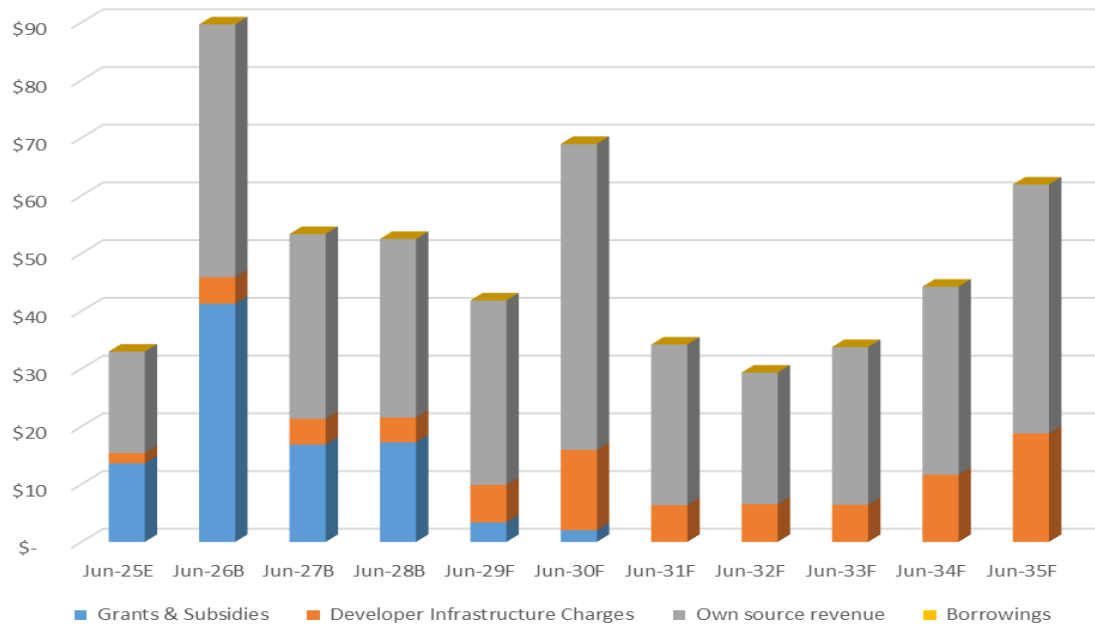
2025-26 CAPITAL INVESTMENT PORTFOLIO (\$MILLION)



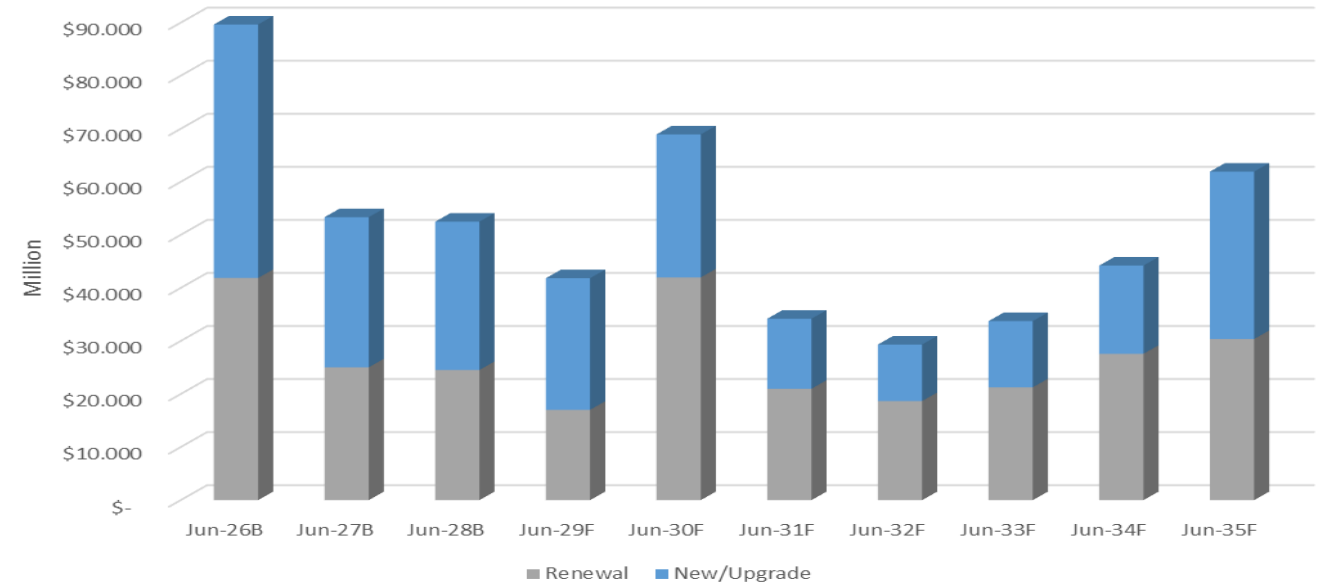
10-YEAR CAPITAL INVESTMENT PORTFOLIO BY ASSET CLASS (\$MILLION)



CAPITAL INVESTMENT FUNDING STREAMS (\$MILLION)



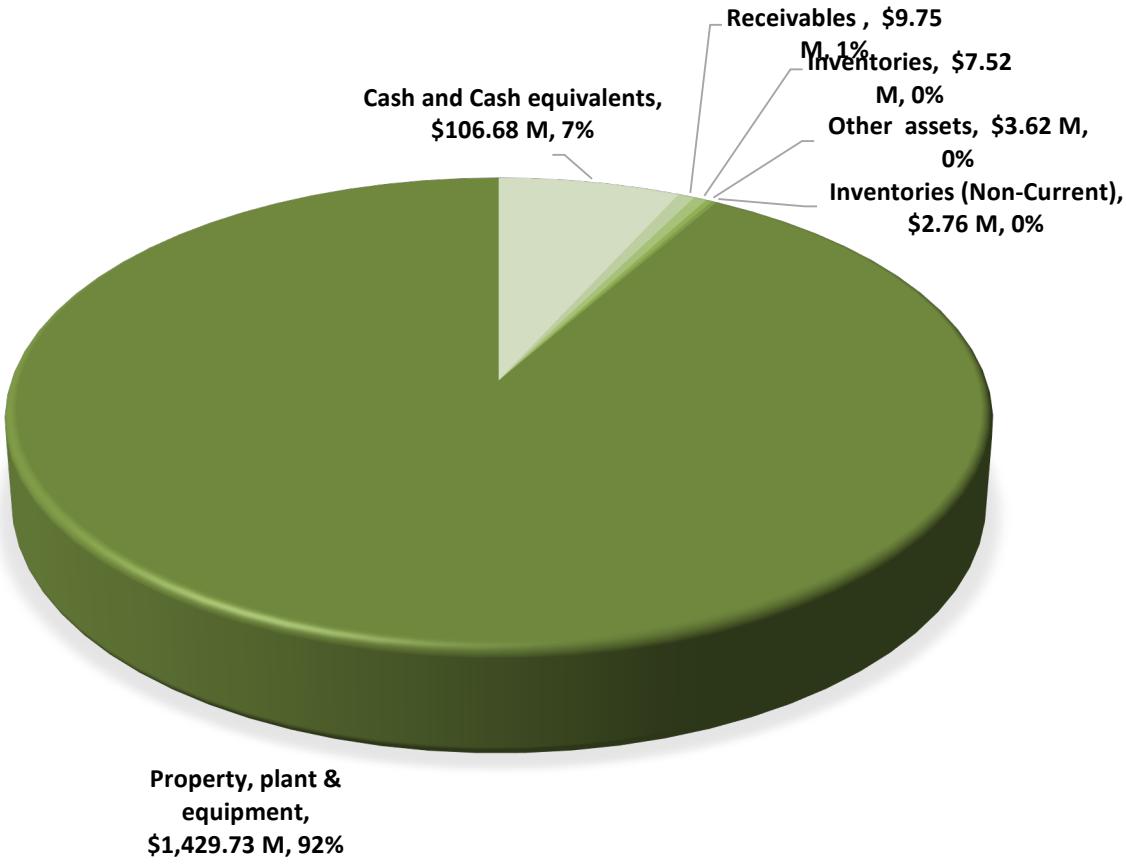
10-YEAR FORECAST SPEND ON NEW/UPGRADE AND RENEWAL OF CAPITAL



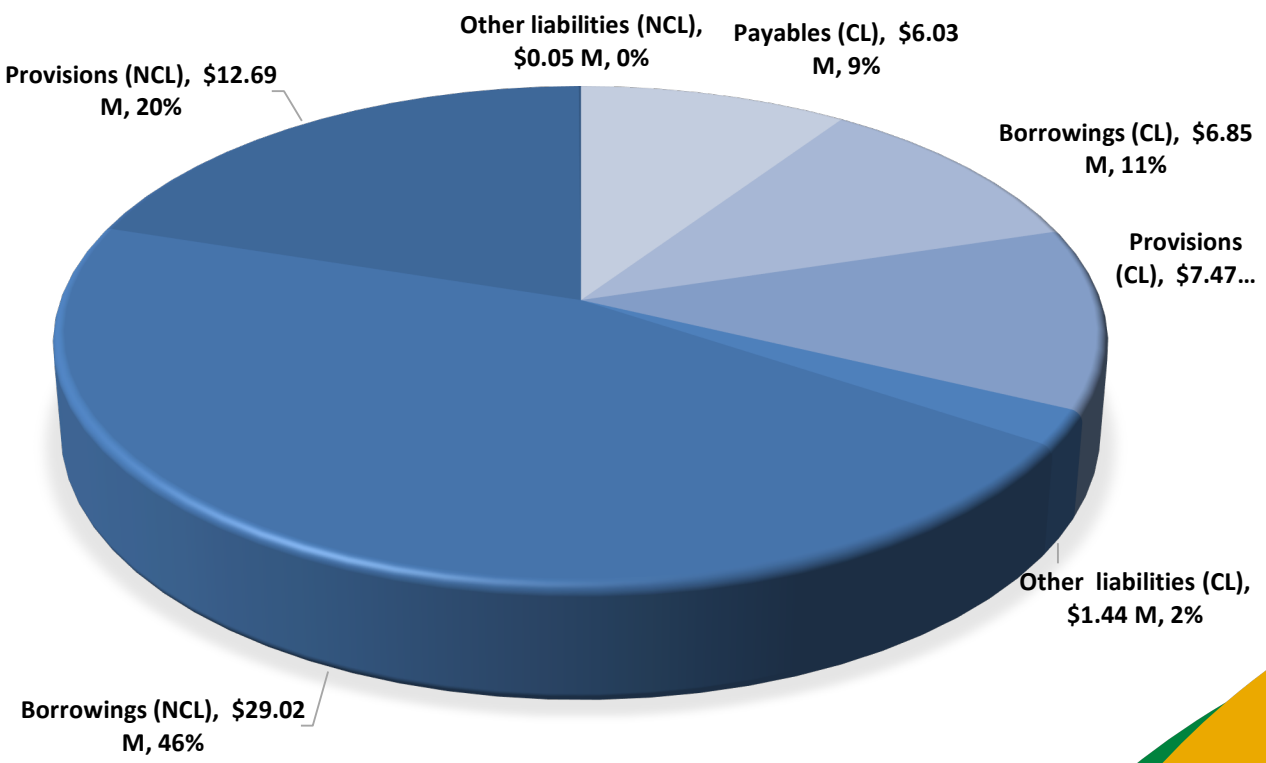
Council's balance sheet



TOTAL ASSETS (\$MILLION)

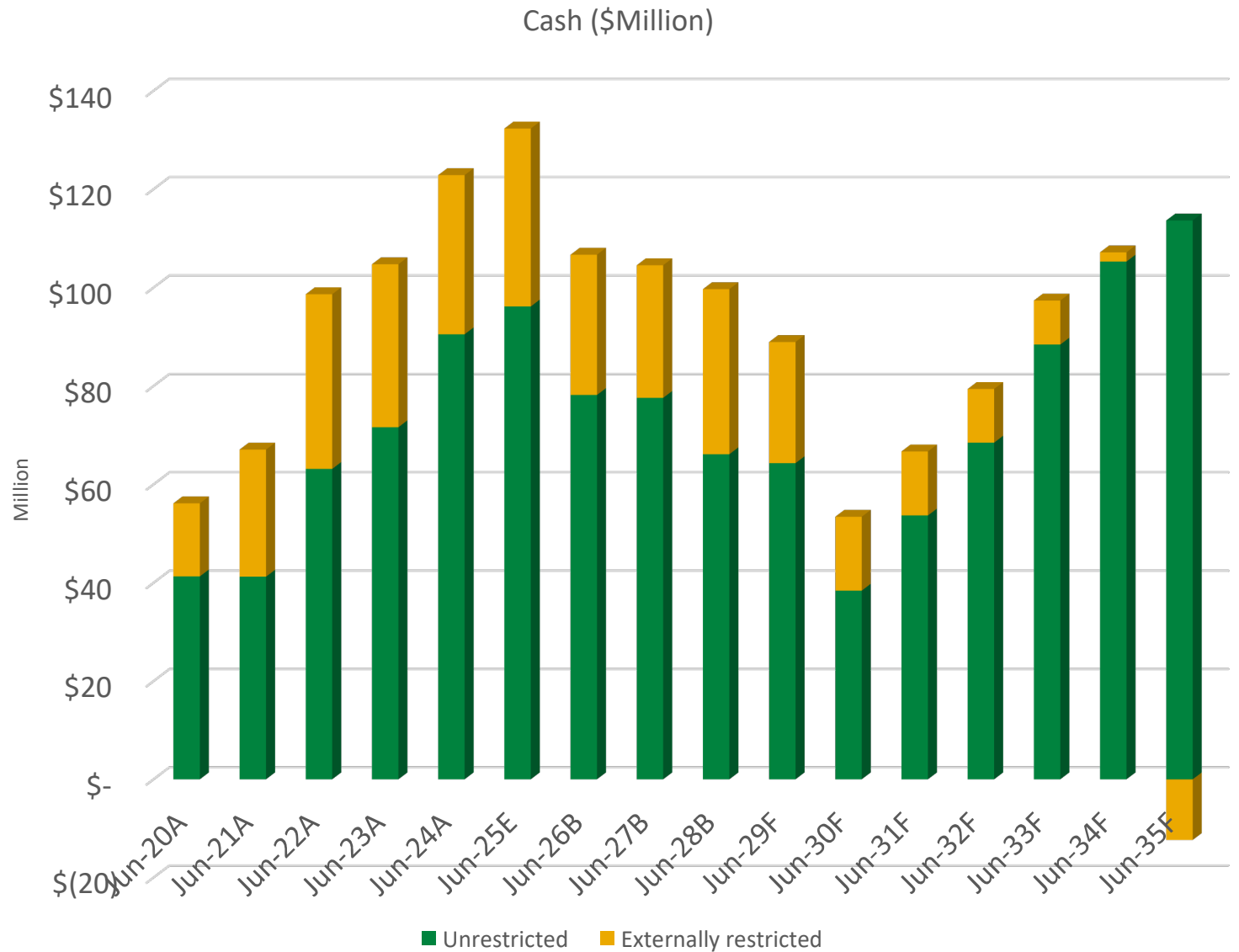


TOTAL LIABILITIES (\$MILLION)





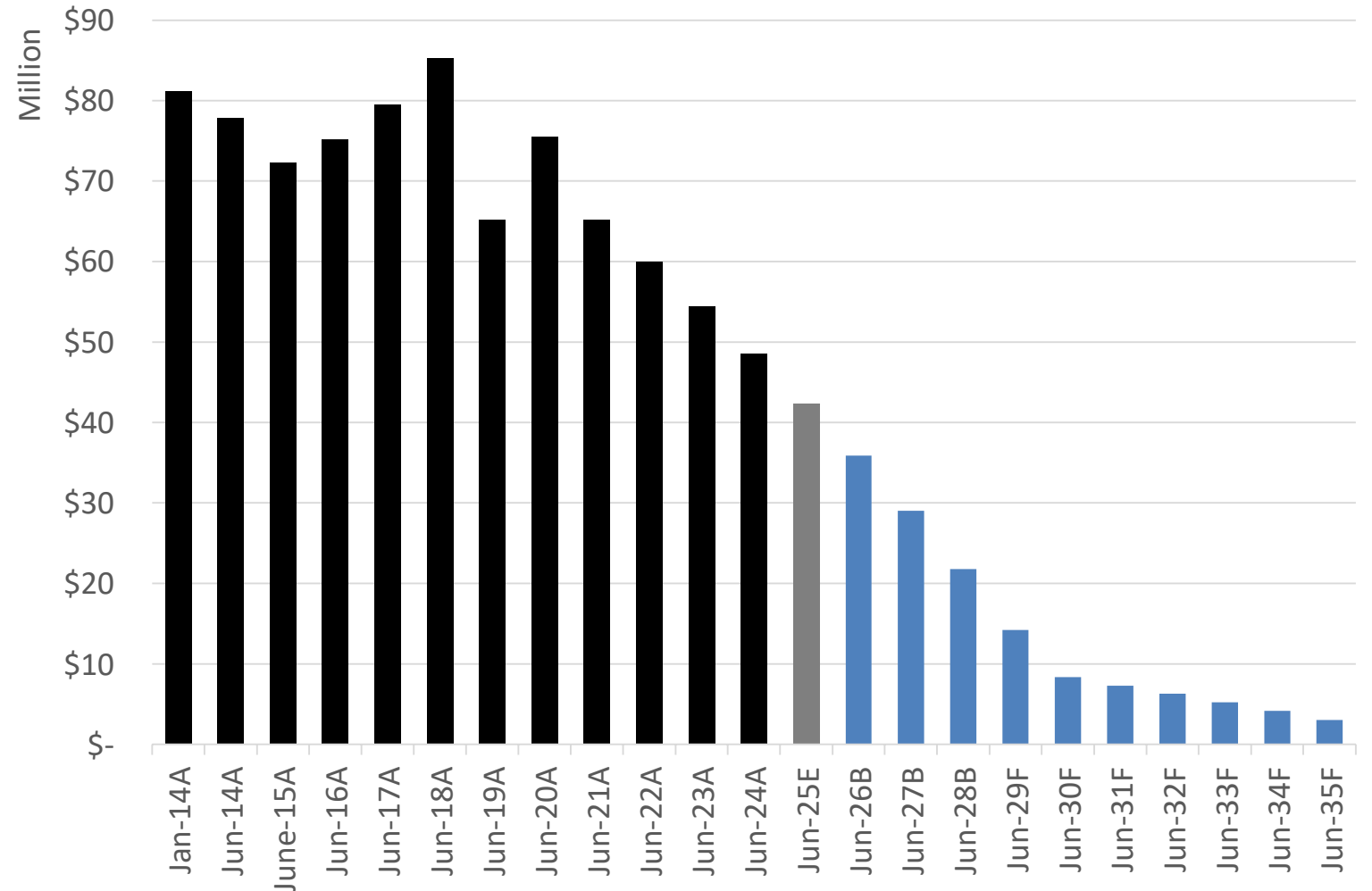
Cash - \$106.7 million





Borrowings - \$35.9 million

Total Borrowings (\$Millions)



Financial Sustainability Ratios

Type	Measure	Target (Tier 4)	5-year average	Budget year (single year)
Financial Capacity	Council Controlled Revenue Ratio	Contextual*	85.8%	86.3%
	Population Growth	Contextual*	2.1%	2.167%
Operating Performance	Operating Surplus Ratio	Greater than 0%	2.5% ✓	-0.1% !
	Operating Cash Ratio	Greater than 0%	32.2% ✓	28.1% ✓
Liquidity	Unrestricted Cash Expense Cover Ratio	Greater than 4 months	n/a	12 ✓
Asset Management	Asset Sustainability Ratio	Greater than 80%	66.4% !	125.8% ✓
	Asset Consumption Ratio	Greater than 60%	69.0% ✓	70.2% ✓
	Asset Renewal Funding Ratio	Contextual*	n/a	81.2%
Debt Servicing Capacity	Leverage Ratio	0 - 3 times	1.4 ✓	1.0 ✓

Appendices



[Livingstone Community Plan 2030
\(Corporate Plan\)](#)

Operational Plan 2025-26

[2025-26 Budget](#)

[Local Government Sustainability
Framework](#)